

Appendices

Appendix A: Defence Cooperation Program	118
Appendix B: Top 30 Military Equipment Acquisition Program Approved Projects	120
Appendix C: Top 30 Capability Sustainment Products	135
Appendix D: Enterprise Estate and Infrastructure Program.....	143
Appendix E: Status of Projects Foreshadowed for Government and Parliamentary Standing Committee on Public Works Consideration in 2025-26.....	159
Appendix F: Top 5 Information and Communication Technology Approved Projects	162
Appendix G: Australian Government Indigenous Expenditure	164

Appendix A: Defence Cooperation Program

The Defence Cooperation Program (DCP) has made a significant contribution to Australia's international defence engagement since the 1960s. The DCP was originally formed through bilateral military to military engagements in Singapore and Malaysia in the 1960's. It now supports engagement with military and police/security forces in over 30 countries across the Indo-Pacific.

The program:

- enables cooperative development of capability;
- improves Australia's capacity to work with partners in response to common security challenges; and
- builds strong people-to-people links with partner militaries at the tactical, operational and strategic levels.

The 2024 *National Defence Strategy* affirms the importance of the DCP as the primary mechanism for Australia's practical engagement in the Indo-Pacific. The DCP is a key lever of Defence to apply strategic effects throughout the region. Priority regions are our primary area of military interest, with the immediate region encompassing the Northeast Indian Ocean through maritime Southeast Asia into the Pacific. The objective is to maximise Australia's security through developing close and enduring links with partners that support their capacity to protect their sovereignty, work effectively with the Australian Defence Force, and contribute to regional resilience and security.

To achieve its objectives, the DCP suite of activities includes education courses, training, personnel exchanges, capacity building, military secondments, strategic dialogues, visits, infrastructure support, and exercises and operations.

The DCP supports the provision of education and training positions in Australia for international military personnel. Junior and senior officers from regional countries undertake short and long-term courses at Australian military and civilian educational institutions. This training builds military professionalism by equipping participants with the skills they will use throughout their military careers. International military personnel also return home having developed a better understanding of Australia and having built networks with counterparts in the Australian Defence Force. These people-to-people links are further maintained through defence alumni associations.

Australia maintains regular defence talks with regional countries in order to exchange views on regional security issues and to discuss defence cooperation priorities. The DCP also supports a program of visits by senior defence representatives to and from Australia. These visits provide an opportunity for Australia and regional partners to improve their mutual understanding of each other's strategic perspectives and military capability.

Defence seeks to develop the institutional and governance frameworks of regional defence organisations as well as the capabilities of their security forces. The DCP achieves these objectives through Australian Defence Force mobile training teams, support for logistics and infrastructure development, and the posting of Defence personnel as advisers to regional defence and security organisations. It is in Australia's interest to support professional and capable regional militaries that we can operate with in support of regional security and stability.

The Papua New Guinea (PNG) DCP, our largest with any country, supports the PNG Defence Force and Defence to be a more capable, sustainable and professional regional security partner, and supports current and future leaders to build a strong and resilient Defence Force. The PNG DCP will continue to facilitate the conduct of bilateral exercises, mobile training teams, logistics support, capability development, governance, training support and information sharing.

In the Pacific, a key element of the DCP, and the centrepiece of Australia's defence engagement, is the Pacific Maritime Security Program (PMSP). The PMSP is the successor to the original Pacific Patrol Boat Program, through which Australia will provide 24 Guardian-class Patrol Boats (with in-country advisory personnel, maintenance support, crew training and technical assistance). Australia has delivered 22 boats to 11 Pacific Island nations to date.

Under the PMSP, Australia is replacing the existing fleet of Pacific Patrol Boats with new larger and more capable vessels. Austal Ships Pty Ltd is constructing the Guardian-class Patrol Boats for gifting between 2018 and 2026. The PMSP expands the scope of the Pacific Patrol Boat Program by including a region-wide integrated aerial surveillance capability and support for enhancing regional coordination. The Program engages Pacific navies and police maritime wings and is designed to enhance the sovereign capability of partner Pacific Island nations to independently police their maritime zones.

The Australian Defence Force conducts exercises with other militaries in order to build our shared capacity to work together in response to regional security contingencies. These include humanitarian assistance and disaster relief, peacekeeping, counter-terrorism, maritime security, and military governance and professionalism. These exercises are conducted in the air, land and maritime domains and take place both in Australia and across the region. Exercising together promotes interoperability and builds familiarity between our armed forces and those of our regional military partners.

Table 53: Defence Cooperation Program Budget 2025-26 [a]

The DCP is a flexible funding mechanism to respond to partners' needs. The PMSP and Indo-Pacific Infrastructure Program fall under the DCP architecture, bringing investment and holistic strategic effect across domains to support and complement bilateral defence programs.

Defence is committed to being flexible and responsive to the needs of our international partners. The global strategic environment is dynamic and can result in shifting demands requiring the re-allocation of funds between nations or at a regional level. In our near region in particular, the threat posed by climate change and other non-traditional security threats are shifting the priorities of our partner security forces to focus on shared regional resilience and disaster preparedness. In order to remain flexible and responsive to emerging and long-term needs of our partners, the DCP budget allocation occurs at the regional level.

The total DCP budget estimate in 2025-26 is \$401.3 million, up from \$327.7 million in 2024-25, reflecting the importance of the Program in supporting Defence and Australia's strategic interests.

	2024-25 Revised Estimate \$'000	2024-25 Estimated Actual \$'000	2025-26 Budget Estimate \$'000
Pacific Region	262,317	262,374	335,191
Southeast Asia	36,553	30,463	36,887
Other regional activities	28,008	20,538	28,668
Defence International Training Centre	778	1,327	537
Total	327,656	314,701	401,282

Note

a. DCP funding does not include support provided through the Capability Acquisition Program.

Appendix B: Top 30 Military Equipment Acquisition Program Approved Projects

The Top 30 Military Equipment Acquisition Program Approved Projects table includes other elements of acquisition that contribute to an overall capability (excluding workforce).

The Military Equipment Acquisition line in the table corresponds to the historical presentation for this table, which would principally include the project elements relating to the acquisition of major systems, such as aircraft, ships or vehicles. Where projects involve other elements that are not part of the major capability system, these have been included within the Other Project Inputs to Capability line. This could include facilities, information communications technology, and research and development.

Table 54: Top 30 Military Equipment Acquisition Program Approved Projects by 2025-26 Forecast Expenditure (Gross Plan) [a] [b] [c]

Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2025 \$m	Budget Estimate 2025-26 \$m	Top 30 Military Equipment Acquisition Project Descriptions
Air Domain						
		Military Equipment Acquisition	2,538	1,044	308	The project is delivered through a programmatic approach and is approved to acquire land and maritime strike weapons, associated ancillaries and sufficient air-to-surface ordnance to conduct air launched strike. These capabilities will be used by Air Force aircraft including the F/A-18F Super Hornet, P-8A Poseidon and, in the future, the F-35A Lightning II. Equipment will be acquired through the United States Government Foreign Military Sales program or via direct commercial sales, including supply of general purpose bombs through Australian Munitions.
Air Launched Multi Domain Strike	AIR 6004	Other Project Inputs to Capability	5	5	0	During 2025-26, the project will deliver an initial tranche of Long Range Anti-Ship Missiles, an initial quantity of Joint Air-to-Surface Standoff Missiles – Extended Range, and final quantities of Small Diameter Bombs II.

Table 54: Top 30 Military Equipment Acquisition Program Approved Projects by 2025-26 Forecast Expenditure (Gross Plan) (Continued) [a][b][c]

Top 30 Military Equipment Acquisition Project Descriptions					
Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2025 \$m	Budget Estimate 2025-26 \$m
Air Domain (Continued)					
MQ-4C Triton	AIR 7001	Military Equipment Acquisition	2,444	1,477	232
		Other Project Inputs to Capability	674	418	72
F-35A Lightning II Acquisition	AIR 6000 Phase 2AB	Military Equipment Acquisition	16,708	12,730	238
		Other Project Inputs to Capability	1,726	1,541	-
<p>This project is approved to acquire the MQ-4C Triton Remotely Piloted Aircraft System for maritime patrol and other intelligence, surveillance and reconnaissance roles. The aircraft and systems are being procured through a cooperative program with the United States Navy. The approved scope includes the first three aircraft, associated operations and training systems and facilities, and integration into Defence networks.</p> <p>During 2025-26, the project will deliver the second and third Triton aircraft, remaining ground segments, and complete required facility works to establish permanent operations out of RAAF Base Tindal. The project will also continue progression towards Initial Operating Capability, inclusive of integration to Australian networks and associated test and evaluation activities.</p> <p>This project is approved to acquire 72 F-35A Lightning II (Joint Strike Fighter) aircraft and supporting elements. The prime contractor, Lockheed Martin, is contracted to the United States Government to develop and produce F-35A aircraft. Australia is procuring the aircraft through a cooperative partnership. During 2025-26, the project will deliver the next tranche of spares, continue to upgrade the U.S. based software laboratories, and finalise the sovereign Maintenance Repair Overhaul and Upgrade capability.</p>					

Table 54: Top 30 Military Equipment Acquisition Program Approved Projects by 2025-26 Forecast Expenditure (Gross Plan) (Continued) [a][b][c]

Top 30 Military Equipment Acquisition Project Descriptions						
Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2025 \$m	Budget Estimate 2025-26 \$m	
Air Domain (Continued)						
EA-18G – Growler	AIR 5349	Military Equipment Acquisition	6,829	3,998	260	This project is approved to acquire a number of upgrades to the airborne electronic attack capability, centred on the EA-18G Growler aircraft. The upgrades include the Next Generation Jammer being developed and procured through a cooperative program with the United States Navy. Other elements will be procured through a range of avenues and include anti-radiation missiles, airborne decoys, aircraft system upgrades, establishment of enhanced sovereign maintenance capabilities for the aircraft ALQ-99 Tactical Jammer System and electronic warfare training range enhancements.
		Other Project Inputs to Capability	800	536	148	During 2025-26, the project will commence the introduction into service of the first ALQ-249v1 Next Generation Jammer – Mid Band shipsets for the Australian Growler fleet. The project will also commence the operation of its ALQ-99 Tactical Jammer System's enhanced sovereign maintenance capability. Additionally, aircraft will be upgraded as part of the Growler weapon systems enhancement.
P-8A Poseidon	AIR 7000	Military Equipment Acquisition	7,529	5,399	261	This project is approved to acquire P-8A aircraft, associated support systems as well as undertake capability upgrades for the fleet. The equipment is being procured through a cooperative program with the United States Navy.
		Other Project Inputs to Capability	986	853	42	During 2025-26, the project will commence upgrade of the P-8A Fleet. The first two aircraft will be modified in the USA, while the remainder will be modified in Australia by Boeing Defence Australia in the Deep Maintenance and Modification Facility currently under construction at RAAF Base Edinburgh, South Australia.

Table 54: Top 30 Military Equipment Acquisition Program Approved Projects by 2025-26 Forecast Expenditure (Gross Plan) (Continued) [a][b][c]

Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2025 \$m	Budget Estimate 2025-26 \$m	Top 30 Military Equipment Acquisition Project Descriptions
Air Domain (Continued)						
Integrated Air and Missile Defence Command and Control	AIR 6500	Military Equipment Acquisition	1,097	612	263	The project is delivering new air defence radars and a Joint Air Battle Management System that will coordinate and synchronise Defence's air and missile defence capabilities.
		Other Project Inputs to Capability	115	28	10	During 2025-26, the project will finalise delivery of new air defence radars and deliver a Minimum Viable Capability Joint Air Battle Management System to address obsolescence in the current in-service Air Battle Management System.
Medium Air Mobility Aircraft	AIR 7404	Military Equipment Acquisition	10,460	163	182	This project is approved to acquire 20 C-130J-30 Hercules aircraft, aircraft sub-systems, training devices, supplies and support services. The project will deliver these products through a combination of Foreign Military Sales and Direct Commercial Sales. Lockheed Martin Corporation is contracted by the United States Government to develop and manufacture the C-130J-30 aircraft.
		Other Project Inputs to Capability	60	20	11	During 2025-26 the project will commence aircraft production activities, and the establishment of contracts to acquire aircraft simulators.
Joint Strike Fighter Follow-on Development	AIR 6000 Phase 6	Military Equipment Acquisition	2,183	132	139	This project is approved to deliver through-life capability upgrades for the Australian F-35A fleet to ensure Australia's F-35A remains lethal, survivable, and interoperable with ADF and allied capability. The project will utilise the established F-35 cooperative program with the US and other allied partners.
		Other Project Inputs to Capability	-	-	-	During 2025-26 the project will commence aircraft upgrade activities to incorporate TR3 capabilities across the F-35A fleet.

Table 54: Top 30 Military Equipment Acquisition Program Approved Projects by 2025-26 Forecast Expenditure (Gross Plan) (Continued) [a][b][c]

Top 30 Military Equipment Acquisition Project Descriptions						
Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2025 \$m	Budget Estimate 2025-26 \$m	
Enterprise and Enabling						
Sovereign Weapons Manufacturing	JP 2087	Military Equipment Acquisition	2,368	137	402	This Project uses a programmatic approach to strengthen Australia's industrial base of Guided Weapons and Explosive Ordnance to improve supply chain resilience and uplift Australia's industrial capabilities. The project scope balances a mix of weapons and ordnance, including domestic production and maintenance of Naval Strike Missile and Joint Strike Missiles, Guided Multiple Launch Rocket System missiles, and forging of large calibre munitions.
		Other Project Inputs to Capability	-	-	-	During 2025-26, the project will focus on: manufacture of select guided weapons, commencing with assembly of imported sections and components; manufacture of expanded types and quantities of non-guided munitions; uplift of industry for the development of technologies through research and development; and co-assembly and co-production activities with trusted partners.
Guided Weapons and Explosive Ordnance Enterprise	JP 2092	Military Equipment Acquisition	809	294	193	This Project uses a programmatic approach to increase inventory of priority weapons and invest in Guided Weapons and Explosive Ordnance enabling capability elements such as storage and distribution, test and evaluation, disposal and demilitarisation, research and development, and education and training, to improve ADF preparedness.
		Other Project Inputs to Capability	441	119	149	During 2025-26, the Project will progress development and acquisition activities to increase warstock inventory levels, including accelerated delivery of missiles, as well as the progressive delivery of Guided Weapons and Explosive Ordnance enabling capability elements.
Theatre Logistics	JP 8218	Military Equipment Acquisition	8	0	2	This project will incrementally deliver the theatre logistics capabilities required to sustain the ADF in protracted combat operations. This includes facilities, infrastructure, deployable assets, equipment, supplies, ICT hardware and software, and data and services.
		Other Project Inputs to Capability	413	74	221	During 2025-26, the project will continue to deliver increased storage, distribution, and maintenance capacity at existing logistics sites. The project will also progress detailed planning and design work for new logistics facilities, deployable logistics equipment, and logistics ICT.

Table 54: Top 30 Military Equipment Acquisition Program Approved Projects by 2025-26 Forecast Expenditure (Gross Plan) (Continued) [a][b][c]

Top 30 Military Equipment Acquisition Project Descriptions					
Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2025 \$m	Budget Estimate 2025-26 \$m
Information and Cyber					
Communications Security Modernisation	JP 9141	Military Equipment Acquisition	1,329	796	168
		Other Project Inputs to Capability	94	35	9
Land Domain					
Boxer Combat Reconnaissance Vehicles	LAND 400 Phase 2	Military Equipment Acquisition	5,780	3,177	513
		Other Project Inputs to Capability	128	72	10

This project will remediate and modernise selected ADF radios. This will ensure ongoing availability of secure communications in support of Defence operations, and interoperability with key partner communications and intelligence networks.

During 2025-26, the project will continue to upgrade secure communications on ADF platforms and facilities with the focus on the delivery of training and software updates to provide upgraded waveforms.

This project will deliver 211 Boxer 8x8 Combat Reconnaissance Vehicles for Reconnaissance, Joint Fires and Surveillance, Multi-Purpose, Command, Repair and Recovery roles. An additional 12 Mission Modules will be acquired, providing Army with the ability to rapidly re-role from one variant to another. The vehicles will replace the Australian Light Armoured Vehicle. The primary role of the vehicles will be to perform ground-based reconnaissance and counter-reconnaissance activities.

During 2025-26, the project will continue delivery and acceptance activities for the Block II Reconnaissance (turreted) variant, with related introduction into service activities ongoing. The project will continue to progress the design review program and testing activities for the Block II non-turreted Joint Fires and Surveillance, Command, Repair, and Recovery variants.

Table 54: Top 30 Military Equipment Acquisition Program Approved Projects by 2025-26 Forecast Expenditure (Gross Plan) (Continued) [a][b][c]

Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2025 \$m	Budget Estimate 2025-26 \$m	Top 30 Military Equipment Acquisition Project Descriptions
Land Domain (Continued)						
UH-60M Black Hawk Utility Helicopter	LAND 4507	Military Equipment Acquisition Other Project Inputs to Capability	3,572 379	1,013 39	705 16	This project will acquire 40 UH-60M Black Hawks with associated role and mission equipment, training devices, spares and support via the United States Government Foreign Military Sales (FMS) program. The UH-60M Black Hawk is a proven, mature and low-risk combat capability able to rapidly deploy in a wide variety of air mobility and battlefield support roles. During 2025-26, further UH-60M Black Hawks will be delivered, along with the second Black Hawk Aircrew Trainer simulator. A second Black Hawk operating node will also be established in Oakey, QLD. Retrofit activities will commence under FMS arrangements and will see the initial fleet of UH-60M upgraded to a common capability baseline.
Redback Infantry Fighting Vehicle	LAND 400 Phase 3	Military Equipment Acquisition Other Project Inputs to Capability	6,924 390	973 38	773 21	This project will deliver 129 Redback Infantry Fighting Vehicles to replace the M113 Armoured Personnel Carrier fleet. The vehicles will be delivered across two variants, the Infantry Fighting Role and the Command and Control/Joint Fires Role. The Infantry Fighting Vehicle will provide high levels of protection, mobility and lethality and is capable of carrying six dismounted soldiers in addition to a crew of three. During 2025-26, the project will perform verification and testing activities, prior to commencement of local hull production.

Table 54: Top 30 Military Equipment Acquisition Program Approved Projects by 2025-26 Forecast Expenditure (Gross Plan) (Continued) [a][b][c]

Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2025 \$m	Budget Estimate 2025-26 \$m	Top 30 Military Equipment Acquisition Project Descriptions
Land Domain (Continued)						
Armoured Combat LAND 907	Military Equipment Acquisition		2,388	1,301	611	This project will deliver 75 M1A2 Abrams Main Battle Tanks to replace the in-service M1A1 variant, 52 Combat Engineering Vehicles and associated training and simulation systems. The upgraded Main Battle Tanks and Combat Engineering Vehicles will be acquired through the United States Government Foreign Military Sales program.
	Other Project Inputs to Capability		68	34	10	During 2025-26, the project will continue delivery and acceptance of M1A2 Abrams Main Battle Tanks and Combat Engineering Vehicles. Introduction into service activities will continue, together with the establishment and implementation of contracts with Australian industry for the support of the capabilities.
AH-64E Apache Attack Helicopter LAND 4503	Military Equipment Acquisition		4,685	921	989	This project will acquire 29 AH-64E Apache as a proven and mature helicopter to replace the current Tiger helicopter capability.
	Other Project Inputs to Capability		584	53	116	During 2025-26, the project aims to take delivery of the first Apache aircraft with essential role and mission equipment, as well as the first flight simulator. The project will continue to procure spares and support equipment, train personnel and provide essential support services required for introduction into service of the capability.

Table 54: Top 30 Military Equipment Acquisition Program Approved Projects by 2025-26 Forecast Expenditure (Gross Plan) (Continued) [a][b][c]

Top 30 Military Equipment Acquisition Project Descriptions						
Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2025 \$m	Budget Estimate 2025-26 \$m	
Land Domain (Continued)						
AS9 Huntsmen Self-Propelled Howitzers	LAND 8116	Military Equipment Acquisition	1,323	873	214	This project will deliver 30 Self-Propelled Howitzers and 15 Armoured Ammunition Resupply Vehicles.
		Other Project Inputs to Capability	42	20	17	During 2025-26, the project will continue with vehicle production in Australia and testing and integration activities.
First Long Range Fires Regiment	LAND 8113 Phase 1	Military Equipment Acquisition	2,388	197	419	This project will deliver Army's first long range fires regiment, providing High Mobility Artillery Rocket Systems (HIMARS) armed with Precision Strike Missile and Guided Multiple Launch Rocket System munitions. The capability will enhance land and maritime strike and strengthen Army's ability to prevent an adversary's forces from entering an operational area.
		Other Project Inputs to Capability	481	107	60	During 2025-26, the project will deliver additional HIMARS launchers and associated munitions, and continue with introduction into service activities.
Army Water Transport	LAND 8710 Phase 1	Military Equipment Acquisition	2,306	108	233	LAND 8710 Phase 1 will acquire 18 Landing Craft Medium (LCM) and 15 Amphibious Vehicle Logistics (AVL), allowing Army to replace the legacy landing craft (Landing Craft Mechanized, Mark 8) and the legacy over-the-shore capability (Lighter Amphibious Re-supply Cargo 5(V) ton) respectively providing a significant increase in capability.
		Other Project Inputs to Capability	291	21	42	The Amphibious Vehicle Logistics will provide over-the-shore mobility and sustainment of the Integrated Force in littoral environments inaccessible to landing craft or vehicles. It will be able to project cargo loads of around five tonnes, playing an essential role in providing access over beaches and through waterways that may be obstructed by obstacles or debris.

Table 54: Top 30 Military Equipment Acquisition Program Approved Projects by 2025-26 Forecast Expenditure (Gross Plan) (Continued) [a][b][c]

Top 30 Military Equipment Acquisition Project Descriptions						
Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2025 \$m	Budget Estimate 2025-26 \$m	
Land Domain (Continued)						
Special Operations Capability Enhancements	LAND 1508	Military Equipment Acquisition	339	222	37	The Special Operations Capability Enhancement project will continue to rapidly evolve leading edge capability in response to the changing operational environment, emerging threats and advancing technology.
		Other Project Inputs to Capability	565	146	169	During 2025-26, the project is focusing on the final Materiel Releases under Tranche 1, and delivery of the first Tranche 2 capabilities.
Uncrewed Aerial Vehicles	DEF 129	Military Equipment Acquisition	586	373	130	The 2024 IIP amalgamated existing ADF Tactical and Small Uncrewed Aerial Systems (UAS) projects into a single project.
		Other Project Inputs to Capability	77	26	32	This project will deliver the ADF's newest T Tactical UAS, the Insitu Integrator and the ADF's newest Small UAS, the Syraq Systems CorvoX and Quantum Systems Vector 2-in-1.
Short Range Ground Based Air Defence	LAND 19	Military Equipment Acquisition	1,246	1,050	109	This project will deliver Army's new Short Range Ground Based Air Defence system. This is an enhanced version of the Raytheon/Kongsberg National Advanced Surface to Air Missile System, which incorporates guided missiles and missile launchers, command and control shelters, electro-optical sensors and radars mounted on current Army vehicles. This project includes acquiring Australian-developed radars from CEA Technologies.
		Other Project Inputs to Capability	286	229	41	During 2025-26, the project will continue final introduction into service tasks, certification activities and trials.

Table 54: Top 30 Military Equipment Acquisition Program Approved Projects by 2025-26 Forecast Expenditure (Gross Plan) (Continued) [a][b][c]

Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2025 \$m	Budget Estimate 2025-26 \$m	Top 30 Military Equipment Acquisition Project Descriptions
Maritime Domain						
Nuclear-Powered Submarines	DEF 1	Military Equipment Acquisition	13,674	2,596	2,684	<p>Through the AUKUS partnership, this project will acquire, operate and sustain a sovereign, conventionally-armed fleet of nuclear-powered submarines. This will deliver Australia a more capable and potent submarine force to enhance Australia's ability to deter threats to its security and contribute to the security and stability of the Indo-Pacific. This project includes delivery of the associated infrastructure and support systems necessary to safely and securely sustain, operate, build and dispose of nuclear-powered submarines.</p> <p>Work over this period includes upgrades to infrastructure at HMAS <i>Stirling</i>, mobilisation of our Sovereign Submarine Partners for Build (ASC SSN AUKUS Pty Ltd and BAE Systems Australia Submarine) and Sustainment (ASC Pty Ltd), workforce development activities and Australian industry uplift initiatives.</p> <p>The project includes a fair and proportionate contribution to our AUKUS partners' submarine industrial bases to provide the additional capacity needed to deliver Australia's conventionally-armed nuclear-powered submarines.</p>
		Other Project Inputs to Capability	1,774	309	642	

Table 54: Top 30 Military Equipment Acquisition Program Approved Projects by 2025-26 Forecast Expenditure (Gross Plan) (Continued) [a][b][c]

Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2025 \$m	Budget Estimate 2025-26 \$m	Top 30 Military Equipment Acquisition Project Descriptions
Maritime Domain (Continued)						
Hunter Class Frigate	SEA 5000	Military Equipment Acquisition	26,055	5,004	1,902	The Hunter Class frigate will deliver to the Royal Australian Navy six new anti-submarine warfare frigates and an associated support system. The Hunter Class frigates will be optimised for anti-submarine warfare to maintain the Royal Australian Navy's Tier 1 Surface Combatant capability.
		Other Project Inputs to Capability	1,200	708	30	The current approved scopes cover the Design and Productionisation phase and Construction phase for the first three ships. The Design and Productionisation phase of the project is progressing as planned and will continue until 2027-28. This phase also includes finalising long lead-time item contracts.
Maritime Guided Weapons and Munitions	SEA 1300	Military Equipment Acquisition	16,750	2,356	769	This Project uses a programmatic approach to deliver Navy guided weapons and munitions capabilities. The project executes through three teams: air and missile defence, maritime strike and undersea weapons. Procurement is through a range of mechanisms including the United States Government Foreign Military Sales program, direct commercial sales and various cooperative arrangements.
		Other Project Inputs to Capability	86	15	12	During 2025-26, the project will continue to develop, upgrade and acquire long-range strike missiles, extended range surface-to-air missiles, advanced lightweight torpedoes, and heavyweight torpedoes.

Table 54: Top 30 Military Equipment Acquisition Program Approved Projects by 2025-26 Forecast Expenditure (Gross Plan) (Continued) [a][b][c]

Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2025 \$m	Budget Estimate 2025-26 \$m	Top 30 Military Equipment Acquisition Project Descriptions
Maritime Domain (Continued)						
Arafura Class	SEA 1180	Military Equipment Acquisition	3,707	1,943	325	This project will acquire six Arafura class Offshore Patrol Vessel (OPV) to support maritime border patrol and response. Build commenced on OPV 1 at Osborne, South Australia in November 2018. Construction of OPV 2 commenced in June 2019 at Osborne. Subsequent OPVs will all be built at Henderson, Western Australia. OPV 1 was accepted by Defence on 30 January 2025.
		Other Project Inputs to Capability	984	644	161	
Aegis Baseline	SEA 4000 Phase 6	Military Equipment Acquisition	4,409	1,066	786	This project will increase the ADF air and missile defence capability. The project will upgrade the three Hobart class destroyers' Aegis combat system to Aegis Baseline 9, and replace the Australian Tactical Interface with a Saab Australia developed Australian Interface.
		Other Project Inputs to Capability	145	17	10	In 2025-26 the delivery of the Support System will include Australian interface training simulator design and long lead time item procurement to support the production phase of Ship 1.

Table 54: Top 30 Military Equipment Acquisition Program Approved Projects by 2025-26 Forecast Expenditure (Gross Plan) (Continued) [a][b][c]

Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2025 \$m	Budget Estimate 2025-26 \$m	Top 30 Military Equipment Acquisition Project Descriptions
Maritime Domain (Continued)						
MH 60R Seahawk Helicopter	SEA 9100	Military Equipment Acquisition	4,810	3,327	391	This project amalgamates AIR 9000 Phase 8, SEA 5510 Phase 1 and SEA 9100 Phase 1. 24 Lockheed Martin-Sikorsky built MH-60R Seahawk Romeo multi-mission helicopters and associated mission and support systems have been delivered via a Foreign Military Sales (FMS) agreement with the United States Navy. In March 2022, Government approved a further FMS acquisition of additional MH-60R helicopters to improve embarked logistics helicopter support to the fleet, while rationalising Navy helicopters to a single operational type. This increases Navy's MH-60R Seahawk Romeo fleet to 36 aircraft.
Collins Life Of Type Extension	SEA 1450	Other Project Inputs to Capability	378	227	60	During 2025-26, the project will continue to progress the acquisition of additional MH-60R helicopters to improve embarked logistics helicopter support to the fleet, while rationalising Navy helicopters to a single operational type.
		Military Equipment Acquisition	1,410	346	264	This project is one of the three elements of the Collins Class Submarine (CCSM) Life of Type Extension (C-SMP LOTE) Program. This project will address the most significant risks to enduring availability and reliability of CCSM out to the Amended Planned Withdrawal Date.
		Other Project Inputs to Capability	15	1	2	During 2025-26, the project will continue to progress core design elements through to production readiness.

Table 54: Top 30 Military Equipment Acquisition Program Approved Projects by 2025-26 Forecast Expenditure (Gross Plan)(Continued)^{[a][b][c]}

	Approved Project Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2025 \$m	Budget Estimate 2025-26 \$m
Total Top 30 Projects (Gross Plan) – Total	169,840	59,962	16,612
Total Top 30 Projects (Gross Plan) - Other Project Inputs to Capability	13,185	6,335	2,111
Total Top 30 Projects (Gross Plan) - Military Equipment Acquisition	156,654	53,626	14,501
Other Approved Project Gross Plans - Military Equipment Acquisition	52,938	33,616	3,942
Total Approved Projects (Gross Plan) - Military Equipment Acquisition	209,592	87,242	18,443
Over-programming - Military Equipment Acquisition			-4,469
Net Approved Program - Military Equipment Acquisition			13,974

Notes

- a. Approved Project Expenditure, Estimated Cumulative Expenditure to 30 June 2025 and Budget Estimate 2025-26 are on an accrual basis, and funded by appropriation.
- b. Budget estimates shown as 0 are amounts greater than \$0 but less than \$500,000.
- c. Includes projects that may also be referenced in Appendix D – Table 56: Approved Major and Medium Enterprise Estate and Infrastructure Projects by State and Federal Electorate.

Appendix C: Top 30 Capability Sustainment Products

The Top 30 Capability Sustainment products are grouped in the revised domain structure introduced through Defence's Capability Program Architecture.

Table 55: Top 30 Capability Sustainment Products by End of Financial Year Outcome 2025-26

Domain/Product Name	Product Serial	Budget Estimate 2025-26 \$m [a]	Top 30 Capability Sustainment Product Descriptions
Air Domain			
F/A18F Super Hornet & Growler Weapon System	CAF21	600	<p>The Air Combat and Airborne Electronic Attack capability comprises a fleet of 24 F/A-18F Super Hornet and 12 EA-18G Growler aircraft, with associated support elements operating from RAAF Base Amberley.</p> <p>During 2025-26, the Super Hornet and Growler fleet are undergoing capability upgrades. The Spiral Upgrade Program focuses on the introduction into service of the ALQ-249 Next Generation Jammer system for the EA-18G, and the integration of a range of new weapons and mission systems for the F/A-18F. This integration work will enhance the lethality and survivability of the platform, maintain configuration alignment with the United States Navy, and meet the objectives of the <i>2024 National Defence Strategy</i>.</p>
F-35 Joint Strike Fighter	CAF30	716	<p>The F-35A Lightning II capability comprises 72 aircraft (and associated support elements) operating from RAAF Base Williamtown, NSW and RAAF Base Tindal, NT. Sustainment is primarily delivered through the cooperative program, F-35 Global Support Solution, and is supplemented by sovereign commercial arrangements. The F-35A Lightning II capability provides Australia with a fifth-generation Air Combat capability.</p> <p>During 2025-26, the first Australian F-35A Lightning II aircraft are scheduled to begin a Follow-on Modernisation program. Another key focus will be the continued maturation of the sustainment system.</p>
Airborne Early Warning and Control System	CAF20	302	<p>The Airborne Early Warning and Control capability comprises six E-7A Wedgetail aircraft and associated support elements operated from RAAF Base Williamtown, NSW. Sustainment is conducted under a performance-based arrangement for maintenance, logistics, engineering, training and program management to support the capability.</p> <p>During 2025-26, the focus will be on the treatment of obsolescence issues existing within the E-7A mission system and support systems, and improving the preparedness posture of the E-7A capability.</p>
P-8A Poseidon Maritime Patrol and Response	CAF35	309	<p>The Maritime Patrol and Response capability currently comprises 12 P-8A Poseidon aircraft and support elements operated from RAAF Base Edinburgh, SA. Support elements include three Mobile Tactical Operation Centres including deployable flyaway kits, and various Training Support Systems including two Operational Flight Trainers and Weapons Tactics Trainers. The capability is supported via a cooperative program with the United States Navy and a Through Life Support contract for sustainment within Australia.</p> <p>During 2025-26, the focus will be preparing for the arrival of the final two P-8A aircraft, follow-on additional sustainment and improving the preparedness posture of the P-8A capability.</p>

Table 55: Top 30 Capability Sustainment Products by End of Financial Year Outcome 2025-26 (Continued)

Domain/Product Name	Product Serial	Budget Estimate 2025-26 \$m [a]	Top 30 Capability Sustainment Product Descriptions
Air Domain (Continued)			
C-17 Heavy Air Lift Weapons System	CAF19	191	The Heavy Airlift capability comprises eight C-17A Globemaster III aircraft, a flight simulator, and associated support elements operated from RAAF Base Amberley, QLD. The majority of sustainment support for aircraft and training systems is provided via United States Air Force Foreign Military Sales global support arrangements for the worldwide C-17A Globemaster fleet. These global sustainment arrangements are supplemented by a contract for support services within Australia. During 2025-26, there continues to be a number of minor upgrades to the fleet to address obsolescence and maintain configuration alignment with the United States Air Force.
KC-30A Weapon System Multi-Role Tanker Transport	CAF22	209	The Multi-Role Tanker Transport capability comprises seven KC-30A aircraft, a flight simulator and associated support elements, operated from RAAF Base Amberley, QLD. All seven aircraft are capable of air-to-air refuelling from pod and boom systems and airlift logistics support. Support is provided through a performance-based arrangement for maintenance, logistics, engineering, training and program management. During 2025-26, the focus remains on supporting military operations, sustainment performance, progressing mid-life upgrade and obsolescence activities, and expansion of aircraft types certified as capable of air-to-air refuelling from the KC-30A Multi-Role Tanker Transport to improve the preparedness posture of the capability.
Pilot Training System	CAF37	147	The Pilot Training System comprises 49 Pilatus PC-21 aircraft, seven flight training devices, six cockpit procedural trainers, mission pre-briefing and debriefing systems, personal learning devices, learning environments and courseware. The system is supported via a comprehensive through life support contract. This capability provides an integrated fixed wing pilot training system for ab-initio pilots and qualified flying instructors for Navy, Army and Air Force. Aircraft currently operate from RAAF Bases at East Sale VIC, Pearce WA, Edinburgh SA and Williamtown NSW. During 2025-26, the focus is on sustainable delivery of the Pilot Training System.
Lead-In Fighter Hawk 127 Weapon System	CAF03	144	The Lead-In Fighter Training System comprises 33 Hawk 127 Lead-In Fighter aircraft and related support systems operated from RAAF Base Williamtown, NSW and RAAF Base Pearce, WA. During 2025-26, the focus remains on generating required rates of availability to support Air Force requirements, while supporting and governing the embodiment of new engines into the fleet, as procured and certified by the Lead-In Fighter Capability Assurance project AIR 5438 Phase 2.

Table 55: Top 30 Capability Sustainment Products by End of Financial Year Outcome 2025-26 (Continued)

Domain/Product Name	Product Serial	Budget Estimate 2025-26 \$m [a]	Top 30 Capability Sustainment Product Descriptions
Air Domain (Continued)			
C130J-30 Weapon System	CAF06	147	The Medium Airlift capability consists of 12 C-130J Hercules aircraft, a flight simulator, and associated support elements operated from RAAF Base Richmond, NSW. The capability is supported by two performance-based contracts for deeper level maintenance, logistics and engineering support for the aircraft, and for support for the propulsion system.
MC-55A Long Range ISREW Aircraft	CAF40	128	During 2025-26, the focus will be on continued delivery of the deeper maintenance schedule, completion of the Block Upgrade Program, and contract evolution to ensure fit-for-purpose commercial agreements through to planned withdrawal date. Fleet draw-down and disposal strategies will be developed to mesh with planned delivery of new C-130J aircraft.
C27J Spartan Battlefield Airlifters	CAF34	134	The MC-55A Peregrine Airborne Intelligence Surveillance, Reconnaissance and Electronic Warfare Capability will sustain a fleet of MC 55A Peregrine aircraft and related support systems.
			During 2025-26, the focus is on the maturation of initial sustainment arrangements.
			The C-27J provide Air Force with a Battlefield airlift capability based at RAAF Amberley, and tasked within the Australian domestic and regional area.
Wide Area Surveillance	CAF13	120	During 2025-26 the focus remains improving sustainment support of the capability, while addressing the deeper maintenance schedule, and providing the necessary platform agility and resilience.
Explosive Ordnance Manufacturing Facilities	GWE001	144	The Wide Area Surveillance capability is delivered through the High Frequency Radar system known as the Jindalee Operational Radar Network (JORN). JORN comprises three Over-The-Horizon-Radar located in proximity to Longreach QLD, Laverton WA and Alice Springs NT. The radars are maintained and supported by BAE Systems Australia.
			During 2025-26, the focus remains on sustainment of new enhancements and upgrades to the JORN capability system. The sustainment obsolescence program will contribute to enhanced supportability of current assets.
			Explosive Ordnance Manufacturing Facilities provides for the safe, compliant, and sustainable operation of the Government Owned, Contractor Operated munitions and explosives factories at Benalla (VIC) and Mulwala (NSW). These facilities provide the Australian Defence Force with a supply of specified domestically manufactured munitions and a surge capability to be able to generate and maintain munitions stock surely.
			During 2025-26, sustainment activities will continue to be delivered that provide safe and sustainable domestic manufacturing capability and increased surety of supply.

Table 55: Top 30 Capability Sustainment Products by End of Financial Year Outcome 2025-26 (Continued)

Domain/Product Name	Product Serial	Budget Estimate 2025-26 \$m [a]	Top 30 Capability Sustainment Product Descriptions
Defence Enterprise Programs			
Defence Logistics	CJC034	133	The Logistics Product operates warehouses across the Logistic network to support the national support base including the provision of freight services (domestically and International), along with the provision of Clothing and retail stores services. In 2025-26 the focus will be on the transition into service the amalgamation of existing warehousing and distribution contract and the provision of retail stores into one encompassing contract whilst continuing to support the ADF and partners.
Land Domain			
Explosive Ordnance - Army Munitions Branch	CA59	327	Sustainment of Army Munitions and Guided Weapons supports Army's explosive ordnance inventory which consists of small arms ammunition, pyrotechnics, mortar and artillery ammunition, special purpose ammunition, demolitions stores, vehicle ammunition, direct fire and Army guided weapons. This also includes sustainment of inventory used by Navy and Air Force where Army is the lead service. During 2025-26, the focus will be on the improvement of the land explosive ordnance inventory, finalising through life management plans, and transitioning new capabilities procured by major projects, such as Future Artillery Ammunition to in-service support. This will also include consideration of domestic manufacturing opportunities and in-country maintenance, repair, overhaul and upgrades.
Armed Reconnaissance Helicopter Weapons System	CA12	146	This product manages the sustainment of the Armed Reconnaissance Helicopter System (ARH). During 2025-26, the ARH capability will continue to support the capability prior to its planned withdrawal from service.
Protected Mobility Fleet – Bushranger	CA04	162	This product provides in-service support for the Bushmaster Medium Protected Mobility Vehicles and Hawkei Light Protected Mobility Vehicles. Support is provided by Regional Joint Logistics Units and the vehicle manufacturer Thales Australia. Contractor deliverables include engineering support, spare parts and heavy grade repair of the vehicles. During 2025-26, Defence will continue to sustain the Bushmaster and Hawkei fleets, as well as conduct risk reduction activities for both fleets to prepare for the LAND 4111 Protected Mobility Vehicle Technology Modernisation Program.

Table 55: Top 30 Capability Sustainment Products by End of Financial Year Outcome 2025-26 (Continued)

Domain/Product Name	Product Serial	Budget Estimate 2025-26 \$m ^(a)	Top 30 Capability Sustainment Product Descriptions
Land Domain (Continued)			
Boxer	CA82	138	<p>This product provides in-service support to the Boxer Block I Combat Reconnaissance Vehicles and the introduction of the Boxer Block II vehicles. Delivery of all 25 initial Block I vehicles is complete. Delivery of the remaining Block II vehicles has commenced. Rheinmetall Defence Australia is using suppliers across Australia to assist in the design, build, assembly, test and support of the Boxer vehicles and training systems at the Military Vehicle Centre of Excellence facility, in Redbank, Queensland.</p> <p>During 2025-26, Defence will continue to sustain the Boxer Block I fleet, as well as work with Rheinmetall Defence Australia to ensure support requirements for the Block II fleet are optimised to meet Army's requirements.</p>
Battlespace Communication Systems	CA31	174	<p>The Battlespace Communication Systems product supports the sustainment of a range of deployable voice and data communications systems for battlespace command and control.</p> <p>During 2025-26, Defence will continue with capability enhancements to the Integrated Battlespace Telecommunications Network; the ongoing development and delivery of a Mobile Retransmission System; the ongoing management of Tactical Communication Network equipment; the reduction and disposal of obsolete radio systems; the continued rationalisation and improvement of Land Force headset fleets; and support for design, acquisition and sustainment of related systems.</p>
Black Hawk Weapons System	CA11	120	<p>This product provides for the sustainment of the UH-60M Black Hawk platform as a proven, mature and low-risk combat capability able to rapidly deploy in a wide variety of air mobility and battlefield support roles. In-service support is led by the Utility Helicopter Systems Program Office and provided through an Integrated Support Contract with Lockheed Martin Australia and United States Government Foreign Military Sales cases.</p> <p>During 2025-26, sustainment arrangements to support the UH-60M operational fleet will be expanded in line with LAND 4507 materiel deliveries and introduction into service activities. The second UH-60M node at Swartz Barracks, Oakey QLD is planned to commence operations with the Army Aviation Training Centre.</p>

Table 55: Top 30 Capability Sustainment Products by End of Financial Year Outcome 2025-26 (Continued)

Domain/Product Name	Product Serial	Budget Estimate 2025-26 \$m [a]	Top 30 Capability Sustainment Product Descriptions
Maritime Domain			
Collins Class Submarine	CN10	1,004	<p>This product manages the sustainment of Collins Class submarine materiel capability, assuring availability targets are met; that submarines are materially prepared (in conjunction with selected capability upgrades) to undertake scheduled operational activities; and to assure availability of the present submarine escape and rescue capability. This work is conducted under enterprise arrangements with industry and through key contracts with ASC, Raytheon Australia, Thales Australia, BAE Systems, PMB Defence, James Fisher Defence, and other providers.</p> <p>Collins class sustainment was declared a Product of Concern in December 2024. During 2025-26, the program will continue to progress activities to remediate performance towards meeting Navy's agreed Collins Class submarine performance targets, as continual improvement and efficiency initiatives are implemented. Ongoing Collins Class submarine life-of-type extension work (through SEA 1450) will continue to inform sustainment plans for the Collins Class fleet.</p>
Anzac Class Frigate	CN02	339	<p>This product supports seven Anzac Class frigates and associated support systems through the provision of materiel support, maintenance and engineering services.</p> <p>During 2025-26, the focus will be on completing the scheduled and corrective maintenance activities across the seven remaining Anzac Class to ensure Navy's availability and seaworthiness requirements are met; re-building and implementing the class usage and upkeep cycle to align with the delivery of the General Purpose Frigates; and completing the final Anzac Midlife Capability Assurance Program (AMCAP).</p>
Hobart Class Destroyer	CN40	284	<p>This product supports three Hobart Class destroyers and associated support systems through the provision of materiel support, maintenance and engineering services.</p> <p>During 2025-26, the focus will be on completing the scheduled and corrective maintenance activities across the Hobart Class to ensure Navy's availability and seaworthiness requirements are met; and preparing the first DDG to enter the Destroyer Capability Enhancement Program, inclusive of the Aegis Upgrade Program (SEA 4000 Phase 6), taking place at the Osborne Naval Shipyard in Adelaide.</p>
MH-60R Seahawk Romeo Helicopter	CN35	240	<p>The MH-60R Seahawk 'Romeo' capability is operated from HMAS <i>Albatross</i> in Nowra NSW, supporting embarked flights in Navy ships. In-service support is led through four United States Government Foreign Military Sales cases.</p> <p>During 2025-26, Defence will continue to expand current sustainment arrangements to support the additional helicopters delivered under the Improved Embarked Logistics Support Helicopter project (SEA 9100).</p>
Canberra Class Amphibious Ship	CN34	188	<p>This product supports two Canberra Class Landing Helicopter Docks (LHD) and 12 LHD landing craft and associated support systems, through the provision of materiel support, maintenance and engineering services.</p> <p>During 2025-26, the focus will be on completing the scheduled and corrective maintenance activities across the Canberra Class to ensure Navy's availability and seaworthiness requirements are met; achieving a steady state for the in-service support arrangements; and supporting implementation activities for the Canberra Class capability assurance program (SEA 2048 Phase 6).</p>

Table 55: Top 30 Capability Sustainment Products by End of Financial Year Outcome 2025-26 (Continued)

Domain/Product Name	Product Serial	Budget Estimate 2025-26 \$m [a]	Top 30 Capability Sustainment Product Descriptions
Maritime Domain (Continued)			
Anzac Class Frigate Capability Assurance Program	CN65	154	This product supports the Transition Capability Assurance Program (TransCAP), an upgrade project to extend the life of type of the Anzac Class frigates and is funded from SEA 5014 Phase 1. Following the Government decision in February 2024 that TransCAP would not proceed, the focus in 2025-26 will be on closure and finalisation of the TransCAP design and procurement activities already underway, and close out of any matters arising from cancellation.
Navy Explosive Ordnance	CN54	139	Navy Explosive Ordnance supports Navy's guided weapons and munitions including countermeasures, navigational outfits and naval gunnery. Asset management is executed through three teams: air and missile defence, maritime strike and undersea weapons. During 2025-26, activities to maximise readiness of in-service inventories will continue, including new and upgraded capabilities delivered through projects SEA 1300 and SEA 2000. This will also include improving in-country capacity to maintain, repair, overhaul and upgrade weapons to support larger inventories.
Armidale Class Patrol Boat	CN09	149	This product comprises support arrangement to maintain the capability of the Armidale Class Patrol Boats and Cape Class Patrol Boats through the provision of materiel support of the ships and associated equipment and systems. During 2025-26, the focus will be on continued delivery of operational capability for the patrol force, continued support including asset management, engineering and logistics support for the Cape class patrol boats (including leased Cape class patrol boats), and the support system remediation for the Cape class patrol boats.
Large Hull Vessels	CN58	149	This product supports seven commercial auxiliary vessels including MV Sycamore, MV Bessant, MV Stoker, MV Mercator, ADV Ocean Protector, ADV Reliant and ADV Guidance through the provision of materiel support, maintenance and engineering services. During 2025-26, the focus will be on completing the scheduled and corrective maintenance activities across the commercial auxiliary fleet to ensure Navy's availability and seaworthiness requirements are met.
Aegis Combat System	CN60	131	This product covers the sustainment of Aegis Combat Systems in Surface Combats and their related shore based test and training infrastructure both in Australia and the United States. During 2025-26, the focus will be the delivery of software and hardware updates for Aegis Combat System, the development of future updates and preparations for sustainment of major updates delivered through SEA 4000 Phase 6.

Table 55: Top 30 Capability Sustainment Products by End of Financial Year Outcome 2025-26 (Continued)

	Budget Estimate 2025-26 \$m [a]
Total Top 30 Capability Sustainment Products	7,268
Other Sustainment Product Estimates	4,854
Total Capability Sustainment Product Funds Available	12,121

Note

a. Budget Estimate 2025-26 is on an accrual basis, and funded by appropriation.

Appendix D: Enterprise Estate and Infrastructure

The Enterprise Estate and Infrastructure Program component of the Integrated Investment Program comprises approved and yet to be approved major and medium capital facilities and infrastructure projects. These projects are providing new and refurbished facilities and infrastructure works to sustain the existing Defence Estate, support current and future capability requirements, support Government initiatives, and ensure compliance with legislative obligations. Upgrades and development of Australia's northern network of bases, ports and barracks are being prioritised to support implementation of the *2024 National Defence Strategy* and the *2024 Integrated Investment Program*.

Major capital facilities and infrastructure projects are defined as having expenditure of \$75 million and over (excluding GST) and are subject to Government and parliamentary approval.

Medium capital facilities and infrastructure projects have expenditure between \$5 million and \$75 million (excluding GST), and are subject to Government approval and notification to the Parliamentary Standing Committee on Public Works. Details of approved major and medium Enterprise Estate and Infrastructure Program projects are provided in this Appendix.

Approved Major and Medium Enterprise Estate and Infrastructure Program Projects

The table below, and the following descriptions, provide details on the progress and expenditure of approved major and medium Enterprise Estate and Infrastructure Program projects for 2025-26.

Where projects contribute to broader capability acquisitions, as part of the Top 30 Military Equipment Acquisition Program Approved Projects, the value of these projects is included within the 'Other Project Inputs to Capability' lines in Table 54.

Table 56: Approved Major and Medium Enterprise Estate and Infrastructure Program Projects by State and Federal Electorate

Project	State and Federal Electorate	Total Estimated Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2025 \$m	2025-26 Budget Estimate \$m
RAAF Base Tindal Redevelopment Stage 6 and United States Force Posture Initiative (USFPI) Airfield Works and Associated Infrastructure				
RAAF Tindal	NT - Lingiari	1,582.0	1,039.9	231.6
DEF 01 Submarine Rotational Force - West Infrastructure Project Priority Works				
HMAS Stirling	WA - Brand	1,557.0	197.1	642.3
Enhanced Land Force (ELF) Stage 2				
Lone Pine Barracks	NSW - Hunter	115.8	-	
Puckapunyal Training Area	VIC - Nicholls	11.7	-	
Simpson Barracks	VIC - Jagajaga	20.2	-	
RAAF Amberley	QLD - Blair	9.6	-	
Lavarack Barracks	QLD - Herbert	62.0	-	
Townsville Training Area	QLD - Kennedy	3.9	-	
Greenbank Training Area	QLD - Wright	120.7	-	
Gallipoli Barracks	QLD - Ryan	828.9	-	
Wide Bay Training Area	QLD - Wide Bay	78.3	-	
Kokoda Barracks	QLD - Wright	71.8	-	
Cultana Training Area	SA - Grey	70.0	10.8	
RAAF Edinburgh	SA - Spence	34.7	-	
Majura Field Training Area	ACT - Canberra	13.4	-	
Royal Military College Canberra	ACT - Canberra	9.0	-	
Mount Stuart	QLD - Kennedy	4.1	-	
Total		1,476.0	1,454.1	10.8

Navy Capability Infrastructure				
Sub-program: Offshore Patrol Vessel (OPV)				
Facilities (SEA 1180 Phase 1)				
HMAS <i>Coonawarra</i>	NT - Solomon	135.5	0.5	
RAAF Darwin	NT - Solomon	78.4	32.0	
HMAS <i>Cairns</i>	QLD - Leichhardt	115.5	125.4	
HMAS <i>Stirling</i>	WA - Brand	213.3	0.3	
Henderson Maritime Precinct	WA - Fremantle	54.7	0.0	
Total		918.5	597.4	158.2
Navy Capability Infrastructure				
Sub-program: Hunter Class Frigate				
Program Facilities (SEA 5000 Phase 1)				
HMAS <i>Watson</i>	NSW - Wentworth	0.0	0.0	
Garden Island Defence Precinct	NSW - Sydney	0.0	0.0	
St Kilda	SA - Spence	100.1	8.8	
Osborne Naval Shipyard	SA - Hindmarsh	137.2	8.6	
HMAS <i>Stirling</i>	WA - Brand	268.7	0.4	
Henderson Maritime Precinct	WA - Fremantle	104.7	0.0	
Total		915.5	610.7	17.8
Maritime Patrol Aircraft Replacement				
(AIR 7000 Phase 2B)				
RAAF Edinburgh	SA - Spence	526.4	17.5	
RAAF Darwin	NT - Solomon	159.4	0.0	
RAAF Townsville	QLD - Herbert	9.3	16.0	
RAAF Pearce	WA - Pearce	109.5	0.0	
HMAS <i>Stirling</i>	WA - Brand	4.6	0.0	
Total		896.9	809.1	33.5
USFPI Northern Territory Training				
Areas and Ranges Upgrades				
Bradshaw Field Training Area	NT - Lingiari	294.8	65.9	
Kangaroo Flats Training Area	NT - Lingiari	97.1	1.5	
Mount Bunyip Training Area	NT - Lingiari	60.7	31.9	
Robertson Barracks Close Training Area	NT - Lingiari	108.3	0.7	
Total		747.0	560.8	100.0
Facilities to Support Highly Available				
ICT Project				
South Australia	SA	674.7	37.7	182.3
RAAF Base Learmonth				
Redevelopment Enabling KC-30 Operations				
RAAF Learmonth	WA - Durack	662.2	187.9	167.9
Larrakeyah Defence Precinct				
Redevelopment Program				
Larrakeyah Defence Precinct	NT - Solomon	601.7	521.9	39.5
RAAF Base Wagga Redevelopment				
RAAF Wagga	NSW - Riverina	590.0	10.4	50.0
Cocos (Keeling) Islands Airfield Upgrade				
Cocos (Keeling) Islands	NT - Lingiari	567.6	79.0	136.5

Army Aviation Program of Works				
RAAF Townsville	QLD - Herbert	18.9	110.1	
Townsville Field Training Area	QLD - Kennedy	0.0	-	
Total		518.3	18.9	110.1
Facilities to Support DEF 2150 Joint Intelligence and Targeting Training Facility				
RAAF Edinburgh	SA - Spence	1.6	48.6	
Canberra	ACT - Bean	8.0	88.3	
Total		433.6	9.6	136.9
HMAS Watson Redevelopment				
HMAS Watson	NSW - Wentworth	430.5	305.1	55.7
Airfield Capital Works P0010 (Amberley, Pearce, Richmond and Albatross)				
HMAS Albatross	NSW - Gilmore	78.7	30.6	
RAAF Richmond	NSW - Macquarie	57.9	23.4	
RAAF Amberley	QLD - Blair	92.8	-	
RAAF Pearce	WA - Pearce	107.4	9.5	
Total		427.9	336.9	63.6
Facilities to Support AIR 7000 Phase 1B Remotely Piloted Aircraft System				
RAAF Tindal	NT - Lingiari	272.1	51.9	
Edinburgh Defence Precinct	SA - Spence	40.4	0.1	
Total		427.1	312.5	52.0
Albury-Wodonga Military Area Redevelopment				
Albury-Wodonga Military Area	VIC - Indi	395.7	14.3	32.5
Robertson Barracks Base Improvements Project				
Robertson Barracks	NT - Lingiari	389.1	70.1	170.2
Explosive Ordnance Facilities Northern NSW Redevelopment				
Defence Establishment Orchard Hills	NSW - Lindsay	359.3	6.0	30.0
Airfield Capital Works P0009 (RAAF Darwin and Mount Bunney)				
RAAF Darwin	NT - Solomon	287.7	21.3	
Mount Bunney	NT - Lingiari	5.1	8.2	
Total		351.7	292.8	29.5
Edinburgh Defence Precinct Mid-Term Refresh				
RAAF Edinburgh	SA - Spence	311.9	17.9	115.7
Guided Weapons Explosive Ordnance Storage				
RAAF Amberley	QLD - Blair	13.5	9.0	
HMAS Stirling	WA - Brand	15.2	3.3	
Defence Establishment Orchard Hills	NSW - Lindsay	30.2	79.4	
Total		302.0	58.8	91.7

Defence Fuel Transformation Program - Tranche 2 Facilities				
Project				
HMAS Creswell	ACT - Fenner	0.1	1.4	
Garden Island Defence Precinct	NSW - Sydney	1.2	14.5	
HMAS Albatross	NSW - Gilmore	0.2	2.9	
HMAS Waterhen	NSW - North Sydney	0.2	1.4	
Holsworthy Barracks	NSW - Hughes	0.2	1.4	
RAAF Williamtown	NSW - Paterson	0.3	2.9	
RAAF Darwin	NT - Solomon	0.2	2.9	
RAAF Tindal	NT - Lingiari	0.4	2.9	
Borneo Barracks	QLD - Groom	0.2	1.4	
Longreach	QLD - Maranoa	0.2	2.9	
Lavarack Barracks	QLD - Herbert	0.2	2.9	
RAAF Amberley	QLD - Blair	0.7	5.8	
RAAF Townsville	QLD - Herbert	0.7	4.3	
Port Wakefield	SA - Grey	0.3	1.4	
RAAF Edinburgh	SA - Spence	0.1	1.4	
Puckapunyal Military Area	VIC - Nicholls	0.8	7.2	
Army Testing Ground Monegeetta	VIC - McEwen	0.2	2.9	
RAAF Learmonth	WA - Durack	8.8	78.1	
Geraldton	WA - Durack	0.1	1.4	
Laverton	WA - O'Connor	0.1	1.4	
HMAS Stirling	WA - Brand	0.2	2.9	
Bindoon Training Area	WA - Pearce	0.5	0.0	
Total		286.9	16.1	144.7
Garden Island Critical Infrastructure Recovery Program Stage 2				
Garden Island Defence Precinct	NSW - Sydney	286.5	283.6	0.0
AIR 555 Phase 1 Airborne Intelligence Surveillance Reconnaissance Electronic Warfare Capability Facilities				
Territory of Cocos (Keeling) Islands	NT - Lingiari	23.0	2.6	
RAAF Darwin	NT - Solomon	1.1	0.0	
RAAF Townsville	QLD - Herbert	13.8	0.1	
RAAF Edinburgh	SA - Spence	231.3	0.9	
Total		284.8	269.3	3.6
Facilities to Support JP 9101				
Enhanced Defence Communications				
Lyndoch	NSW - Riverina	16.3	4.7	
Morundah	NSW - Farrer	16.4	4.7	
Humpty Doo	NT - Lingiari	8.6	2.4	
Mount Bundy	NT - Lingiari	22.0	31.2	
Shoal Bay	NT - Lingiari	0.0	0.0	
Bohle River	QLD - Herbert	18.5	3.4	
Speed Creek	QLD - Kennedy	18.3	3.4	
Exmouth	WA - Durack	8.8	3.3	
Rough Range	WA - Durack	8.8	3.3	
HMAS Harman	ACT - Bean	0.0	0.0	
Russell Offices	ACT - Canberra	0.0	0.0	
RAAF Darwin	NT - Solomon	0.0	0.0	
Total		280.3	117.7	56.5
Facilities to Support LAND 19 Phase 7B Short Range Ground Based Air Defence				
RAAF Edinburgh	SA - Spence	266.1	214.8	40.5

Joint Health Command Garrison Facilities Upgrades				
Simpson Barracks	VIC - Jagajaga	19.9	-	
Puckapunyal Training Area	VIC - Nicholls	19.0	-	
Albury-Wodonga Military Area	VIC - Indi	17.3	-	
Royal Military College Canberra	ACT - Canberra	49.5	-	
Russell Offices	ACT - Canberra	0.0	-	
Holsworthy Barracks	NSW - Hughes	8.0	-	
Robertson Barracks	NT - Lingiari	5.1	-	
Larrakeyah Barracks	NT - Solomon	14.9	-	
Army Aviation Centre Oakey	QLD - Groom	18.6	-	
Gallipoli Barracks	QLD - Ryan	11.1	-	
Campbell Barracks	WA - Curtin	17.2	-	
RAAF Townsville	QLD - Herbert	15.4	-	
RAAF Pearce	WA - Pearce	5.7	-	
RAAF Darwin	NT - Solomon	37.7	0.0	
Total		251.8	239.4	0.0
Armoured Fighting Vehicles Facilities				
Program Stage 1				
Lavarack Barracks	QLD - Herbert	32.7	-	
Edinburgh Defence Precinct	SA - Spence	76.4	-	
Puckapunyal Military Area	VIC - Nicholls	112.0	0.5	
Total		248.5	221.1	0.5
Airfield Capital Works P0013 (Curtin and Learmonth)				
RAAF Curtin	WA - Durack	0.0	-	
RAAF Learmonth	WA - Durack	9.5	66.2	
Total		237.2	9.5	66.2
Facilities to Support AIR 5349				
Phase 6 Advanced Growler				
RAAF Amberley	QLD - Blair	2.0	39.9	
Delamere Air Weapons Range	NT - Lingiari	3.0	100.4	
Total		228.2	5.0	140.3
Facilities to Support LAND 1508				
Phase 1 Special Operations Capability Enhancements				
Holsworthy Barracks	NSW - Hughes	8.1	51.6	
Campbell Barracks	WA - Curtin	9.9	53.0	
Total		225.6	18.0	104.6
Land 121 Phase 5B Facilities Project				
Lavarack Barracks	QLD - Herbert	7.0	-	
Robertson Barracks	NT - Lingiari	0.0	-	
Gallipoli Barracks	QLD - Ryan	107.9	6.6	
Derwent Barracks	TAS - Clark	17.2	-	
Puckapunyal Military Area	VIC - Nicholls	9.0	-	
Campbell Barracks	WA - Curtin	35.5	-	
Porton Barracks	QLD - Kennedy	0.1	-	
Total		183.3	176.6	6.6
Airfield Capital Works P0008 (RAAF Williamtown)				
RAAF Williamtown	NSW - Paterson	181.3	178.1	0.8
Fishermans Bend Redevelopment				
Fishermans Bend	VIC - Macnamara	160.9	42.2	55.6
RAAF Base Darwin Mid-Term Refresh				
RAAF Darwin	NT - Solomon	159.9	12.0	92.4

Facilities to Support SEA 9100 Phase				
1 Improved Embarked Logistics				
Support Helicopter Tranche 1				
HMAS <i>Albatross</i>	NSW - Gilmore	1.7	56	
HMAS <i>Stirling</i>	WA - Brand	1.7	1.5	
Total		146.0	3.4	57.5
DEF 101 Data Centre Upgrade				
HMAS <i>Harman</i>	ACT - Bean	131.5	124.5	0.0
Airfield Capital Works P0012 (RAAF Townsville)				
RAAF Townsville	QLD - Herbert	127.6	5.2	59.9
HMAS <i>Harman</i> Redevelopment				
HMAS <i>Harman</i>	ACT - Bean	116.4	43.5	53.1
Armoured Fighting Vehicles Facilities				
Program Stage 2				
Gallipoli Barracks	QLD - Ryan	5.0	7.9	
Lavarack Barracks	QLD - Herbert	3.5	7.4	
Gaza Ridge Barracks	VIC - Indi	1.6	47.2	
Puckapunyal Military Area	VIC - Nicholls	2.1	4.5	
Total		104.4	12.2	67.0
Airfield Capital Works P0006 (Curtin, Tindal and Townsville)				
RAAF Townsville	QLD - Herbert	1.0	12.0	
RAAF Curtin	WA - Durack	15.2	-	
RAAF Tindal	NT - Lingiari	47.5	-	
Total		95.3	63.8	12.0
Cultana Training Area				
Redevelopment Phase 2				
Cultana Training Area	SA - Grey	79.8	9.3	20.9
Facilities to Support JP 9111 Phase 1				
Warfighting Networks and Applications Tranche 1 Early Works				
Gallipoli Barracks	QLD - Ryan	0.1	28.4	
Lavarack Barracks	QLD - Herbert	0.0	6.0	
General John Baker Complex	NSW - Eden Monaro	0.0	0.8	
RAAF Williamtown	NSW - Paterson	0.0	5.7	
RAAF Edinburgh	SA - Spence	0.0	1.1	
Total		73.8	0.2	42.0
North Queensland Mid-Term Refresh				
Program: RAAF Townsville Mid-Term Refresh Project				
RAAF Townsville	QLD - Herbert	72.8	59.6	5.3
Facilities to Support JP 8218 Theatre Logistics				
North Bandiana	VIC - Indi	67.3	1.0	57.0
AIR 2025 Phase 6 Jindalee				
Operational Radar Networks (JORN) Facilities Project				
Alice Springs	NT - Lingiari	56.5	0.0	
Murray Bridge Training Area	SA - Barker	1.4	0.0	
RAAF Learmonth	WA - Durack	0.0	0.0	
Geraldton	WA - Durack	3.2	0.0	
Total		61.9	61.1	0.0
LAND 4502 Phase 1 Additional CH-47F Chinook Facilities				
RAAF Townsville	QLD - Herbert	57.9	55.4	0.3

Anglesea Paterson Project				
Anglesea Barracks	TAS - Clark	21.6	0.1	
North Launceston	TAS - Bass	2.0	0.8	
Youngtown Depot	TAS - Bass	2.9	7.8	
Total		57.4	26.5	8.7
Facilities to Support SEA 2273 Fleet				
Information Environment				
Modernisation Project				
HMAS <i>Kuttabul</i>	NSW - Sydney	5.6	-	
HMAS <i>Cerberus</i>	VIC - Flinders	0.5	-	
HMAS <i>Stirling</i>	WA - Brand	27.5	2.2	
HMAS <i>Coonawarra</i>	NT - Solomon	2.3	1.0	
HMAS <i>Cairns</i>	QLD - Leichardt	0.3	0.5	
Total		56.2	36.2	3.7
Guided Weapons Explosive				
Ordnance Program Accelerated				
Storage				
Defence Establishment Myabat	NSW - Hunter	52.2	8.0	30.3
Facilities to Support LAND 129				
Phase 3 Tactical Unmanned Aerial				
Vehicles				
Gallipoli Barracks	QLD - Ryan	51.7	15.6	27.0
Guided Weapons Explosive				
Ordnance Program Accelerated				
Storage				
Defence Establishment Jennings	NSW - Lismore	44.1	21.0	21.0
RAAF Base Amberley Sewage				
Treatment Plant				
RAAF Amberley	QLD - Blair	41.7	25.7	7.2
General John Baker Complex				
Capability Assurance Project				
Tranche One				
General John Baker Complex	NSW - Eden Monaro	37.3	25.2	9.3
Facilities to Support LAND 8116				
Phase 1 Protected Mobile Fires				
Lavarack Barracks	QLD - Herbert	14.9	17.0	
Puckapunyal Military Area	VIC - Nicholls	0.4	0.0	
Total		36.5	15.3	17.0
Relocation of Units from Elizabeth				
North Training Depot				
Edinburgh Defence Precinct	SA - Spence	35.4	12.3	13.6
Facilities to Support LAND 3025				
Phase 2 Deployable Special				
Operations Engineer Regiment				
Holsworthy Barracks	NSW - Hughes	33.4	30.3	0.2
Facilities to Support LAND 8180				
Phase 1 Aviation and Field Fire Truck				
RAAF Amberley	QLD - Blair	0.9	22.7	
RAAF Tindal	NT - Lingiari	0.0	0.8	
RAAF Richmond	NSW - Macquarie	0.0	0.6	
RAAF Williamtown	NSW - Paterson	0.1	0.4	
Total		32.4	1.0	24.5
HMAS Creswell Mid-Term Refresh				
HMAS <i>Creswell</i>	ACT - Fenner	30.7	25.1	2.1

LAND 2110 Phase 1B - Chemical, Biological, Radiological and Nuclear Defence Facilities				
HMAS Stirling	WA - Brand	0.8	0.0	
Bindoon Training Area	WA - Pearce	0.5	0.0	
Robertson Barracks	NT - Lingiari	0.6	0.0	
RAAF Edinburgh	SA - Spence	0.4	0.0	
Lavarack Barracks	QLD - Herbert	0.5	0.0	
Gallipoli Barracks	QLD - Ryan	4.0	0.4	
RAAF Amberley	QLD - Blair	2.5	1.0	
Holsworthy Barracks	NSW - Hughes	1.1	0.0	
Kapooka Military Area	NSW - Riverina	5.4	0.0	
RAAF Wagga	NSW - Riverina	0.9	0.0	
HMAS Creswell	ACT - Fenner	2.5	0.5	
Majura Range	ACT - Canberra	1.4	0.0	
HMAS Cerberus	VIC - Flinders	0.8	0.0	
Dutson Air Weapons Range	VIC - Gippsland	1.1	0.0	
Total	25.7	22.6	2.0	
North Queensland Mid-Term Refresh				
Program: Townsville Field Training Area Mid-Term Refresh Project				
Townsville Field Training Area	QLD - Kennedy	22.8	18.1	3.6
Facilities for A Company 41st Royal New South Wales Regiment Tweed Heads Region				
Tweed Heads	NSW - Richmond	17.4	14.7	0.0
North Queensland Mid-Term Refresh				
Program: HMAS Cairns Mid-Term Refresh Project				
HMAS Cairns	QLD - Leichardt	15.6	12.8	2.0
Facilities to Support JP 8190 Phase 1 Deployable Bulk Fuel Distribution				
Lavarack Barracks	QLD - Herbert	6.9	0.1	
RAAF Amberley	QLD - Blair	4.9	0.0	
Cowley Beach Training Area	QLD - Kennedy	1.5	0.0	
Greenbank Training Area	QLD - Wright	0.2	0.0	
Townsville Field Training Area	QLD - Kennedy	0.7	0.0	
Total	15.0	14.2	0.1	
RAAF Base Pearce Additional Flight Training Device				
RAAF Pearce	WA - Durack	11.5	11.5	0.0
Facilities to Support LAND 159 Phase 1 Lethality Systems				
Greenbank Training Area	QLD - Wright	8.2	3.5	4.2
Facilities to Support P-8A Poseidon Capability Assurance Program				
RAAF Base Edinburgh	SA - Spence	4.9	0.4	1.7
Projects in or about to enter Defects Liability Period [a]				
Total [b]	20,582.3	10,131.2	3,936.2	

Notes

- a. This amount represents the expenditure estimates for completed projects during their first year in-use.
- b. The sum of the individual project totals, where a project has multiple sites within the table, and the table's total figures may differ due to rounding. Budget estimates shown as 0.0 are amounts greater than \$0 but less than \$50,000.

Explanation of Projects

Australian Capital Territory

DEF 101 Data Centre Upgrade

This project provided infrastructure to support communications capability at HMAS *Harman* ACT through the expansion and fit-out of existing facilities. The works are complete and the project is now in the Defects Liability Period.

HMAS *Harman* Redevelopment

This project is delivering facilities and infrastructure at HMAS *Harman* ACT, including upgrading, replacing and providing new engineering services, command facility, entry precinct, office accommodation, and living-in accommodation. This project is scheduled for completion in mid-2026.

HMAS *Creswell* Mid-Term Refresh

This project is refurbishing existing facilities and infrastructure at HMAS *Creswell* Jervis Bay ACT, including engineering services, car parking, and entry precinct. This project is scheduled for completion in mid-2025.

New South Wales

RAAF Base Wagga Redevelopment

This project is addressing condition, capacity and compliance issues at RAAF Base Wagga NSW, including upgrading engineering services, constructing new infrastructure, and demolishing aged facilities. This project is scheduled for completion in mid-2031.

HMAS *Watson* Redevelopment

This project is addressing condition, capacity and compliance issues with facilities and infrastructure at HMAS *Watson*, Sydney, NSW. This includes engineering services and training facilities. This project is scheduled for completion in early-2027.

Explosive Ordnance Facilities Northern New South Wales Redevelopment

This project will provide new, and remediate existing, facilities and infrastructure to support training, storage, maintenance and distribution activities at Defence Establishment Orchard Hills NSW. This project is scheduled to commence construction in mid-2025 for completion in early-2029.

Garden Island Critical Infrastructure Recovery Program Stage 2

This project is providing upgraded wharves and engineering services to address condition, capacity and compliance issues at the Garden Island Defence Precinct, Sydney NSW. This project is scheduled for completion in mid-2026.

Airfield Capital Works P0008 (RAAF Base Williamtown)

This project maintained aircraft pavements, aeronautical ground lighting and airfield drainage, and delivered associated airfield upgrade works at RAAF Base Williamtown NSW. This project has completed construction and is now in the Defects Liability Period.

Guided Weapons Explosive Ordnance Enterprise Program Accelerated Storage Myambat

This project is providing storage at Defence Establishment Myambat NSW. This project is scheduled for completion in mid-2026.

Guided Weapons Explosive Ordnance Enterprise Program Accelerated Storage Jennings

This project is providing storage at Defence Establishment Jennings NSW. This project is scheduled for completion in early-2026.

General John Baker Complex Capability Assurance Project Tranche One

This project is providing car parking and upgrade works at the General John Baker Complex NSW. This project is scheduled for completion in late-2025.

Facilities to Support LAND 3025 Phase 2 Deployable Special Operations Engineer Regiment

This project is delivering facilities and infrastructure to support deployable special operations engineer capability at Holsworthy Barracks NSW, including new storage, training, laboratory and office facilities. This project is scheduled for completion in mid-2025.

Facilities for A Company 41st Royal New South Wales Regiment Tweed Heads Region

This project is providing administration, common user, training, storage, and hardstand facilities at Tweed Heads NSW. This project is scheduled for completion in mid-2025.

Northern Territory

RAAF Base Tindal Redevelopment Stage 6 and United States Force Posture Initiative (USFPI) Airfield Works and Associated Infrastructure

This program is delivering a range of new and refurbished facilities and infrastructure, including airfield improvements and engineering services upgrades, at RAAF Base Tindal NT. This program of works is scheduled for completion in late-2026.

USFPI Northern Territory Training Areas and Ranges Upgrades

This project is providing upgraded range facilities and associated infrastructure at the Bradshaw Field, Kangaroo Flats, Mount Bunney and Robertson Barracks Close training areas in the NT. This includes range control, training camp accommodation, small arms ranges, roads, and supporting facilities and infrastructure. This project is scheduled for completion in mid-2026.

Larrakeyah Defence Precinct Redevelopment Program

This program is upgrading critical base infrastructure at the Larrakeyah Defence Precinct NT. This includes upgrading engineering services and providing a new wharf. This program is scheduled for completion in late-2026.

Cocos (Keeling) Islands Airfield Upgrade

This project is upgrading the airfield and constructing supporting infrastructure at Cocos (Keeling) Islands. This project is scheduled for completion in late-2027.

Robertson Barracks Base Improvements Project

This project is upgrading engineering services, such as potable water and power, providing additional living-in accommodation, and upgrading engineering services at Robertson Barracks NT. This project is scheduled for completion in early-2027.

Airfield Capital Works P0009 (RAAF Darwin and Mount Bunney)

This project is maintaining aircraft pavements and aeronautical ground lighting at RAAF Base Darwin NT and Mount Bunney NT. This project is scheduled for completion in mid-2026.

RAAF Base Darwin Mid-Term Refresh

This project is upgrading the entry and engineering services, such as water and sewer networks, at RAAF Base Darwin NT. This project is scheduled for completion in early-2027.

Queensland

Army Aviation Program of Works

This program of works is providing facilities and infrastructure to support new helicopter capability at RAAF Base Townsville and Townsville Field Training Area QLD. This program is scheduled for completion in late-2028.

Airfield Capital Works P0012 (RAAF Townsville)

This project is maintaining aircraft pavements and aeronautical ground lighting at RAAF Base Townsville QLD. This project is scheduled for completion in late-2026.

RAAF Townsville Mid-Term Refresh Project

This project upgraded engineering services including potable water and power, refurbishing working accommodation, and providing additional transit living-in accommodation at RAAF Base Townsville QLD. This project has completed construction and is now in the Defects Liability Period.

Townsville Field Training Area Mid-Term Refresh Project

This project upgraded engineering services including power, sewerage, stormwater and information and communications technology, and constructing a new entry point at the Townsville Field Training Area QLD. This project has completed construction and is now in the Defects Liability Period.

HMAS Cairns Mid-Term Refresh Project

This project upgraded engineering services including firefighting systems, potable water, sewerage and stormwater, and delivering minor building refurbishment works at HMAS Cairns QLD. This project has completed construction and is now in the Defects Liability Period.

LAND 4502 Phase 1 Additional CH-47F Chinook Facilities

This project provided new facilities to support CH-47F Chinook Medium Lift Helicopters at RAAF Base Townsville QLD. This project has completed construction and is now in the Defects Liability Period.

Facilities to Support LAND 129 Phase 3 Tactical Unmanned Aerial Vehicles

This project is providing facilities and infrastructure to support Tactical Unmanned Aerial Vehicle capability at Gallipoli Barracks QLD. It includes working accommodation, training, storage, and hardstand facilities. This project is scheduled for completion in early-2026.

RAAF Base Amberley Sewage Treatment Plant

This project is providing a new sewage treatment plant and associated infrastructure and facilities, including administration and storage, at RAAF Base Amberley QLD. This project is scheduled for completion in early-2026.

Facilities to Support JP 8190 Phase 1 Deployable Bulk Fuel Distribution

This project is providing new and refurbished training, maintenance and storage facilities to support training at RAAF Base Amberley, Lavarack Barracks, Cowley Beach Training Area, Greenbank Training Area, and Townsville Field Training Area in QLD. This project is scheduled for completion in mid-2025.

Facilities to Support LAND 159 Phase 1 Lethality Systems

This project is providing upgraded training facilities and associated infrastructure at the Greenbank Training Area QLD. This project is scheduled for completion in late-2025.

South Australia

Facilities to Support Highly Available ICT Project

This project is providing a new facility. This project is scheduled for completion in late-2027.

Edinburgh Defence Precinct Mid-Term Refresh

This project is upgrading base infrastructure at the Edinburgh Defence Precinct SA including engineering services such as power and water. This project is scheduled for completion in early-2028.

Facilities to Support LAND 19 Phase 7B Short Range Ground Based Air Defence

This project is providing new working accommodation, operational support, storage, training, and living-in accommodation facilities at RAAF Base Edinburgh SA. This project is scheduled for completion in mid-2025.

Cultana Training Area Redevelopment Phase 2

This project is providing new facilities and infrastructure to expand the training area into a training range at the Cultana Training Area SA. This project is scheduled for completion in early-2026.

Relocation of Units from Elizabeth North Training Depot

This project is providing new facilities to allow the relocation of reserve and cadet units at Elizabeth North Training Depot to the Edinburgh Defence Precinct SA. This project is scheduled for completion in early-2026.

Facilities to Support P-8A Poseidon Capability Assurance Program

This project is providing minor fit-out works to support the installation of equipment. This project is scheduled for completion in early-2026.

Tasmania

Anglesea Paterson Project

This project is upgrading engineering services and refurbishing buildings at Anglesea Barracks and Youngtown Depot TAS, and constructing new facilities in North Launceston TAS. This project is scheduled for completion in mid-2027.

Victoria

Albury-Wodonga Military Area Redevelopment

This project is addressing condition, capacity and compliance issues at the Albury-Wodonga Military Area VIC, including upgrading engineering services, constructing new facilities and infrastructure, and demolishing aged facilities. This project is scheduled for completion in late-2029.

Fishermans Bend Redevelopment

This project is addressing condition, capacity and compliance issues at Fishermans Bend VIC, including upgrading engineering services, refurbishing existing facilities and providing new working accommodation. This project is scheduled for completion in early-2027.

Facilities to Support JP 8218 Theatre Logistics

This project is providing infrastructure at North Bandiana VIC, including vehicle shelters, civil works and engineering services. This project is scheduled for completion in mid-2026.

Western Australia

DEF 01 Submarine Rotational Force - West Infrastructure Project Priority Works

This project is delivering infrastructure enhancements and upgrades at HMAS *Stirling* WA to support the safe and secure operation of conventionally-armed, nuclear-powered submarines, and the establishment of the Submarine Rotational Force – West. This project is scheduled for completion in 2027.

RAAF Base Learmonth Redevelopment Enabling KC-30A Operations

This project is upgrading the airfield including the runway, taxiway and parking aprons at RAAF Base Learmonth WA. This project is scheduled for completion in mid-2027.

Airfield Capital Works P0013 (Curtin and Learmonth)

This project is maintaining aircraft pavements and aeronautical ground lighting at RAAF Base Curtin WA and RAAF Base Learmonth WA. This project is scheduled for completion in mid-2027.

RAAF Base Pearce Additional Flight Training Device

This project delivered a new facility to support training in a simulated environment at RAAF Base Pearce WA. This project has completed construction and is now in the Defects Liability Period.

Various Locations

Enhanced Land Force (ELF) Stage 2

This project provided purpose-built facilities and supporting infrastructure to support ELF capabilities across various bases. This included the construction of new and refurbished accommodation, common use, and training facilities, and upgraded site infrastructure. The works are complete with the exception of access-related scope at the Cultana Training Area SA, which is scheduled for completion in late-2025.

Navy Capability Infrastructure Sub-program

This program of works is providing new and upgraded facilities and infrastructure across various bases to support new frigate and offshore patrol vessels including:

Offshore Patrol Vessel (OPV) Facilities (SEA 1180 Phase 1)

This project is providing berthing, training, maintenance, logistics, and support facilities to support the introduction into service of the Arafura Class OPVs at HMAS *Coonawarra* and RAAF Base Darwin in the NT, HMAS *Cairns* in QLD, and HMAS *Stirling* and *Henderson* Maritime Precinct in WA. This project is scheduled for completion in early-2029.

Hunter Class Frigate Facilities (SEA 5000 Phase 1)

This project is providing upgraded facilities and infrastructure to support the introduction of the new *Hunter Class* frigates at HMAS *Watson* and the Garden Island Defence Precinct in NSW, St Kilda and Osborne Naval Shipyards in SA, and HMAS *Stirling* and *Henderson* Maritime Precinct in WA. This project is scheduled for completion in late-2027.

Maritime Patrol Aircraft Replacement (AIR 7000 Phase 2B)

This project is providing new and upgraded facilities and infrastructure to support the introduction of P-8A aircraft at RAAF Base Edinburgh SA, RAAF Base Darwin NT, RAAF Base Townsville QLD, RAAF Base Pearce WA, and HMAS *Stirling* WA. The works are progressively scheduled for completion at each base up to mid-2027.

Facilities to Support JP 2150 Phase 1 Joint Intelligence and Targeting Training Facility

This project is providing a training and permanent facility at Canberra ACT and RAAF Base Edinburgh SA. This project is scheduled for completion in late-2028.

Airfield Maintenance Works P0010 (Amberley, Pearce, Richmond and Albatross)

This project is maintaining aircraft pavements, aeronautical ground lighting, and drainage at HMAS *Albatross* NSW and RAAF Base Richmond NSW, RAAF Base Amberley QLD and RAAF Base Pearce WA. The works are scheduled for completion in mid-2026.

Facilities to Support AIR 7000 Phase 1B Remotely Piloted Aircraft System

This project is providing facilities and infrastructure to support the introduction into service of a new aircraft system at RAAF Base Tindal NT and the Edinburgh Defence Precinct SA. This includes a control centre, training facilities, squadron headquarters, hangars, airfield pavements and engineering services. The works are scheduled for completion in early-2026.

Guided Weapons Explosive Ordnance Storage

This project is providing storage facilities and infrastructure at RAAF Base Amberley QLD, HMAS Stirling WA, and Defence Establishment Orchard Hills NSW. This project is scheduled for completion in early-2027.

AIR 555 Phase 1 Airborne Intelligence Surveillance Reconnaissance Electronic Warfare Capability Facilities

This project provided facilities and infrastructure to support the introduction into service of MC-55A Peregrine Airborne Intelligence Surveillance Reconnaissance Electronic Warfare capability at Cocos (Keeling) Islands NT, RAAF Base Darwin NT, RAAF Base Townsville QLD and RAAF Base Edinburgh SA. This project has completed construction and is now in the Defects Liability Period.

Defence Fuel Transformation Program - Tranche 2 Facilities Project

This project will remediate, replace, upgrade and dispose existing fuel installations across various bases. The works are scheduled to commence in late-2025 for completion in early-2027.

Facilities to Support JP 9101 Phase 1 Enhanced Communications

This project is providing facilities and infrastructure to support the implementation of enhanced communications systems across various bases. This project is scheduled for completion in late-2027.

Joint Health Command Garrison Facilities Upgrades

This project provided health facilities across various bases. This project has completed construction and the project is now in the Defects Liability Period.

Armoured Fighting Vehicles Facilities Program Stage 1

This project provided facilities and infrastructure to support armoured fighting vehicles at Lavarack Barracks QLD, Edinburgh Defence Precinct SA and the Puckapunyal Military Area VIC. This project has completed construction and the project is now in the Defects Liability Period.

Facilities to Support AIR 5349 Phase 6 Advanced Growler

This project is providing storage, maintenance and working accommodation at RAAF Base Amberley QLD and Delamere Air Weapons Range NT. This project is scheduled for completion in late-2026.

Facilities to Support LAND 1508 Phase 1 Special Operations Capability Enhancements

This project will deliver facilities and infrastructure to support workforce growth at Holsworthy Barracks NSW and Campbell Barracks WA. This project is scheduled for completion in early-2027.

LAND 121 Phase 5B Facilities Project

This project provided facilities and infrastructure to support and sustain vehicles across various bases. This project has completed construction and is now in the Defects Liability Period.

Facilities to Support SEA 9100 Phase 1 Improved Embarked Logistics Support Helicopter

This project will provide new and refurbished facilities to support new helicopter capability at HMAS Albatross NSW and HMAS Stirling WA. This project is scheduled to commence construction in mid-2025 for completion in early-2027.

Armoured Fighting Vehicle Facilities Program Stage 2

This project is providing facilities and infrastructure at Gallipoli Barracks QLD, Lavarack Barracks QLD, Gaza Ridge Barracks VIC and Puckapunyal Military Area VIC to support vehicles. This project is scheduled for completion in late-2026.

Airfield Capital Works P0006 (Curtin, Tindal and Townsville)

This project is maintaining aircraft pavements and airfield lighting at RAAF Base Curtin WA, RAAF Base Tindal NT, and RAAF Base Townsville QLD. The works at Curtin and Tindal are complete while the works at Townsville have been reprogrammed to align with similar works being delivered under a related project to minimise disruptions to airfield operations. These works are scheduled for completion in late-2026.

Facilities to Support JP 9111 Phase 1 Warfighting Networks and Applications Tranche 1 Early Works

This project will deliver facilities to support networks and applications at Gallipoli Barracks QLD, Lavarack Barracks QLD, General John Baker Complex NSW, RAAF Base Williamtown NSW and RAAF Base Edinburgh SA. This project is scheduled to commence construction in late-2025 for completion in early-2027.

AIR 2025 Phase 6 Jindalee Operational Radar Networks (JORN) Facilities Project

This project is providing new facilities and infrastructure to support the mid-life upgrade of JORN capability at sites near Alice Springs NT, Murray Bridge Training Area SA, RAAF Base Learmonth WA and Geraldton WA. This project is scheduled for completion in late-2026.

Facilities to Support SEA 2273 Fleet Information Environment Modernisation Project

This project is providing an upgraded information system to support naval operations at HMAS *Kuttabul* NSW, HMAS *Cerberus* VIC, HMAS *Stirling* WA, HMAS *Coonawarra* NT and HMAS *Cairns* QLD. This project is scheduled for completion in late-2025.

Facilities to Support LAND 8116 Phase 1 Protected Mobile Fires

This project is providing new storage, workshop, and shelter facilities, and upgrading road and infrastructure services at Lavarack Barracks QLD and the Puckapunyal Military Area VIC. This project is scheduled for completion in late-2026.

Facilities to Support LAND 8180 Phase 1 Aviation and Field Fire Truck

This project will deliver training, testing, maintenance, and storage facilities to support the aviation and field fire truck capability at RAAF Base Amberley QLD, RAAF Base Tindal NT, RAAF Base Richmond NSW and RAAF Base Williamtown NSW. This project is scheduled to commence construction in late-2025 for completion in late-2026.

LAND 2110 Phase 1B Chemical, Biological, Radiological and Nuclear Defence Facilities

This project is providing new and refurbished facilities, including training and storage facilities, at various bases around Australia. This project is scheduled for completion in early-2026.

Appendix E: Status of Projects Foreshadowed for Parliamentary Standing Committee on Public Works Consideration in 2025-26

Projects Foreshadowed for Consideration and Approval

During 2025-26, Defence expects to present a number of Enterprise Estate and Infrastructure Program (EEIP) capital facilities and infrastructure project proposals to the Parliamentary Standing Committee on Public Works (PWC). The following tables detail the proposed major capital facilities and infrastructure projects expected to be referred to the PWC, and medium capital facilities and infrastructure projects expected to be notified to the PWC.

Table 57: Major Capital Facilities Projects Foreshadowed for PWC Consideration and Approval in 2025-26

Project Description	State/Electorate	Actual/Indicative PWC Referral Date ^[a]	Actual/Indicative PWC Hearing Date ^{[a] [b]}	Parliamentary Approval Date ^[a]
Blamey Barracks Redevelopment	NSW - Riverina	Late-2025	Late-2025	Late-2025
Facilities to Support Theatre Logistics (Work Package 2.4)	Various locations	Late-2025	Early-2026	Early-2026
Facilities to Support <i>Hobart</i> -Class Destroyer Aegis System Upgrade	Various locations	Early-2026	Early-2026	Early-2026
Facilities to Support Theatre Logistics (Work Packages 2.1 and 2.6)	Various locations	Mid-2026	Mid-2026	Mid-2026

Notes

- a. Actual dates are shown in full. Forecast dates are shown as "Early", "Mid", "Late".
- b. Hearing dates are subject to the PWC's consideration and agreement.

Table 58: Medium Capital Facilities Projects Foreshadowed for PWC Consideration and Approval in 2025-26

Project Description	State/Electorate	Actual/Indicative PWC Notification Date ^[a]	Indicative PWC Approval Date ^[a]
Facilities to Support Counter Explosive Hazards	Various locations	Mid-2025	Mid-2025
Facilities to Support ACT Office Accommodation Russell Offices	ACT - Canberra	Mid-2025	Mid-2025

Note

a. Actual dates are shown in full. Forecast dates are shown as "Early", "Mid", "Late".

Explanation of Projects

Australian Capital Territory

Facilities to Support ACT Office Accommodation Russell Offices

This project proposes to deliver secure working accommodation at Russell Offices ACT.

New South Wales

Blamey Barracks Redevelopment

This project proposes to address capacity, condition and compliance issues with facilities and infrastructure at Blamey Barracks NSW.

Northern Territory

Not applicable.

Queensland

Not applicable.

South Australia

Not applicable.

Tasmania

Not applicable.

Victoria

Not applicable.

Western Australia

Not applicable.

Various Locations

Facilities to Support Theatre Logistics (Work Packages 2.1 and 2.6)

This project proposes to deliver new and upgraded facilities and infrastructure to support logistics storage, maintenance, and personnel across a range of bases.

Facilities to Support Theatre Logistics (Work Package 2.4)

This project proposes to deliver logistics enabling facilities and infrastructure at multiple sites supporting storage and warehousing, maintenance and personnel across a range of bases.

Facilities to Support *Hobart*-Class Destroyer Aegis System Upgrade

This project proposes to provide facilities and infrastructure to support the integration of new systems across a range of bases.

Facilities to Support Counter Explosive Hazards

This project proposes to deliver facilities and infrastructure to support capabilities that protect personnel and material from explosive hazards across a range of bases.

Appendix F: Top 5 Information and Communication Technology Approved Projects

The Information and Communication Technology (ICT) Program component of the Integrated Investment Program comprises approved and yet to be approved ICT projects. These projects support and sustain current and future capability requirements through the delivery of ICT to enable Command, Control, Communications, Computing, Intelligence, Surveillance, and Reconnaissance (C4ISR) and Defence's corporate functions.

Table 59: Top 5 ICT Approved Projects by 2025-26 Forecast Expenditure (Gross Plan) [a]

Project Name	Project Number/Phase	Approved Project Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2025 \$m	Budget Estimate 2025-26 \$m	Top 5 ICT Project Descriptions
Enterprise Resource Planning (ERP)	ICT 2283	1,642	887	174	<p>The Project will modernise, integrate and transform Defence's processes to manage its HR, finance, procurement, logistics, engineering and maintenance and estate functions. During 2025-26 and the Forward Estimates, key activities include process design, build and testing, data conversion and migration, and business preparations and transformation activities required to deliver Enterprise Resource Planning across Defence.</p>
Intelligence Surveillance and Reconnaissance Integration	JP 2096	188	130	26	<p>The Project is delivering a Mission System known as 'Wagardi', which will provide a capability for intelligence analysts and planners to rapidly search and discover Intelligence, Surveillance and Reconnaissance (ISR) data, enabling the timely provision of intelligence support to Australian Defence Force (ADF) commanders and war fighters. In June 2022, Tranche 1 of the JP2096 project delivered the Wagardi Mission System on the Defence fixed environment.</p> <p>The major achievement scheduled for 2025-2026 is the delivery of the next iteration of the Wagardi Mission System to users operating in a deployed environment. The project will also make available more mission critical ISR data required by the Wagardi user community.</p>
Health Knowledge Management	JP 2060 Phase 4	380	315	24	<p>The Project will replace the ADF's legacy electronic health record product (DeHS) with a modern, patient-centric health solution. The new Health Knowledge Management (HKM) System will replace Defence's Electronic Health System in Garrison and on board, and will offer a new e-Health System for the deployed environments. The new HKM System will record, store, aggregate and allow analysis via One Defence Data Capability of de-identified health data and information for the ADF population, unifying multidisciplinary primary and occupational care with emergency and hospital care, to enable better clinical decision-making. HKM will provide a longitudinal health record that will span the individual's entire career and provide the ability to integrate into other government systems and programs, including the Department of Veteran's Affairs, ComSuper and My Health Record.</p> <p>During 2025-26, Defence will continue transformation of the ADF's Deployable Health Capability. This will include delivery of clinical and operational medical training for ADF personnel, and the delivery of a new patient centric e-Health system for Garrison and deployed environments.</p>

Table 59: Top 5 ICT Approved Projects by 2025-26 Forecast Expenditure (Gross Plan) (Continued) [a]

Project Name	Project Number/ Phase	Approved Project Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2025 \$m	Budget Estimate 2025-26 \$m	Top 5 ICT Project Descriptions
Fleet Information Environment Modernisation	SEA 2273	563	423	20	The project will deliver a suite of integrated ICT systems, applications and infrastructure that supports both deployed operations and day-to-day administrative activities, where ships and submarine crews are located. The systems, collectively, will provide Command and Control (C2) between headquarters and other Navy platforms, Communication and information sharing with other Navy platforms, Australian Defence Force (ADF) deployed forces, Coalition partners, and Other Government Organisation (OGO) assets. Situational awareness, intelligence and surveillance information to enable timely decision-making.
Integrated Intelligence Surveillance Reconnaissance and Processing Exploitation Dissemination Enterprise	DEF 2150	212	103	40	This Project will deliver the Joint Intelligence and Targeting Training Facility in Canberra, to allow for an increase in training requirement for the workforce associated with the introduction of numerous long-range strike weapon systems as part of the Integrated Force. It will also deliver the Distributed Ground Station – Australia (DGS-AUS) facility in Adelaide to provide the Processing, Exploitation and Dissemination (PED) of data and information collected by a range of airborne Intelligence, Surveillance and Reconnaissance (ISR) platforms. In the future the Project is scoped to deliver an enhanced DGS-AUS analytic capability, an optimised ability to task and manage ISR collection operations for the Integrated Force, and an ability to rapidly develop and integrate emerging artificial intelligence and machine learning technologies.
Total Top 5 ICT Projects (Gross Plan)		2,984	1,859	285	During 2025-26 the Project will continue delivery and sustainment of the foundation components of the DGS-AUS capability.

Note

a. Approved Project Expenditure, Estimated Cumulative Expenditure to 30 June 2025 and Budget Estimate 2025-26 are on an accrual basis and funded by appropriation.

Appendix G: Australian Government Indigenous Expenditure

Table 60: Australian Government Indigenous Expenditure

Program	2024-25 Estimated Actual \$'000	2025-26 Budget Estimate \$'000
Defence Indigenous Strategy	2.12	5,197
Army Aboriginal Community Assistance Program ^[a]	2.6	19,793
Total Australian Government Indigenous Expenditure	24,990	12,277

Note

- a. The 2025-26 Budget Estimate is subject to change based on planning and prioritisation of activity for 2025-26 in coordination with the National Indigenous Australian's Agency. The 2025-26 Budget estimate is currently lower compared to 2024-25 Estimated Actual due to the delivery of AACAP 2023 Gapuwiyak (NT) during 2024-25 and earlier activity in support of AACAP 2025 Torres Strait (Qld) also occurring during 2024-25.

Defence's commitment to reconciliation and implementing the *National Agreement on Closing the Gap* will continue by focusing on the attraction, recruitment, and retention of First Nations peoples, and empowering the First Nations business sector to enhance Defence capability.

Defence Indigenous Participation

Defence has First Nations representation targets of 5 per cent for the Defence Australian Public Service (APS) workforce by 2030, and 5 per cent for the Australian Defence Force (ADF) by 2025. As at 1 January 2025, the ADF participation rate was 3.9 per cent and the Defence APS participation rate was 1.8 per cent. Over 2025-26, Defence will increase the opportunities of the First Nations workforce through targeted recruitment and retention programs and initiatives.

Defence Indigenous Procurement Policy (IPP)

Defence continues to exceed Government targets under the Indigenous Procurement Policy (IPP) and is the Commonwealth's largest procurer of First Nations goods and services. As at 1 January 2025, over \$10.7 billion of Commonwealth Government contracts have been awarded to First Nations businesses since the introduction of the IPP in 2015. Of this, Defence has awarded over \$5.5 billion in contract value to First Nations businesses. Defence places a strong emphasis on engagement with the First Nations business sector, creating opportunities and promoting greater inclusion of First Nations businesses on Defence panel arrangements. Defence will deliver First Nations procurement reform in 2025-26 in order to strengthen First Nations business participation across Defence.

Defence Indigenous Programs

The ADF operates a number of First Nations employment pathway programs, including specialist ADF First Nations Recruitment Teams, the Navy and Army Indigenous Development Programs and Air Force Indigenous Recruitment Pathways Programs. The ADF also implements the Indigenous Pre-Recruit Program, a Tri-Service program, delivered across Australia.

Defence will continue to partner with the National Indigenous Australians Agency (NIAA) to support programs identified in the *Commonwealth Aboriginal and Torres Strait Islander Workforce Strategy 2020-24*. The Indigenous Graduate Pathway Program (managed by Defence since 2021) and the Indigenous Apprenticeship Program (IAP) aim to increase First Nations graduates and apprentices across Government agencies. Defence will also implement the Indigenous Development Employment Program (IDEP), to provide First Nations personnel with development opportunities in areas of communication, leadership, teamwork, personal development and critical thinking.

Defence Indigenous Community Assistance Programs

Defence contributes to a number of Indigenous community assistance programs, supporting Federal, State/Territory Government and Councils to build partnerships with local First Nation Groups. The Army Aboriginal Community Assistance Program (AACAP) is a Commonwealth Government initiative between Defence (Army) and the National Indigenous Australians Agency. It aims to improve infrastructure, health, living and economic conditions within remote Indigenous communities. These aims support the *National Agreement on Closing the Gap* which brings Aboriginal and Torres Strait Islander peoples, governments and key stakeholders together, to address the inequality experienced by Aboriginal and Torres Strait Islander peoples. AACAP projects leverage the ability of Army to deliver a range of services in remote areas, providing infrastructure works, employability skills training, health promotion and community support in a holistic and highly effective manner. Army also benefits from the opportunities afforded by the conduct of AACAP projects to exercise various operational capabilities in a unique cultural and physical environment. AACAP projects are scheduled to be delivered in Amata, SA and the Torres Strait, QLD in 2025, and Western Australia in 2026.

The Kummundoo Program is a partnership between Air Force and the National Aboriginal Community Controlled Health Organisation (NACCHO), as the national peak body for First Nations health. Through this ongoing initiative, Air Force will continue to contribute to the enhancement of primary health care outcomes in First Nations communities.

This page intentionally left blank.