

PORTFOLIO ADDITIONAL ESTIMATES  
STATEMENTS 2024-25

**DEFENCE PORTFOLIO**

Explanations of Additional Estimates 2024-25

© Commonwealth of Australia 2025

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**THE HON RICHARD MARLES**  
**DEPUTY PRIME MINISTER**  
**MINISTER FOR DEFENCE**

**PARLIAMENT HOUSE**  
**CANBERRA 2600**

President of the Senate  
Australian Senate  
Parliament House  
CANBERRA ACT 2600

Speaker  
House of Representatives  
Parliament House  
CANBERRA ACT 2600

Dear President

Dear Speaker

I hereby submit Portfolio Additional Estimates Statements in support of the 2024-25 Additional Estimates for the Defence Portfolio.

These statements have been developed, and are submitted to the Parliament, as a statement on the funding requirements being sought for the Portfolio.

I present these statements by virtue of my ministerial responsibility for accountability to the Parliament and, through it, the public.

Yours sincerely

**Richard Marles**

**Abbreviations and Conventions**

The following notations may be used:

NEC/nec	not elsewhere classified
-	nil
..	not zero, but rounded to zero
na	not applicable (unless otherwise specified)
nfp	not for publication
\$m	\$ million
\$b	\$ billion

Figures in tables and in the text may be rounded. Figures in text are generally rounded to one decimal place, whereas figures in tables are generally rounded to the nearest thousand. Discrepancies in tables between totals and sums of components are due to rounding.

**Enquiries**

Should you have any enquiries regarding this publication please contact Assistant Secretary Budgeting and Reporting, Defence Finance Group, Department of Defence on (02) 5108 6064.

Links to Portfolio Budget Statements (including Portfolio Additional Estimates Statements and Portfolio Supplementary Additional Statements) can be located on the Australian Government Budget website at: [www.budget.gov.au](http://www.budget.gov.au).

# **User Guide to the Portfolio Additional Estimates Statements**

## User Guide

The purpose of the 2024-25 Portfolio Additional Estimates Statements (PAES), like that of the Portfolio Budget Statements (PB Statements), is to inform Senators and Members of Parliament of the proposed allocation of resources to Government outcomes by entities within the portfolio. The focus of the PAES differs from the PB Statements in one important aspect. While the PAES include an Entity Resource Statement to inform Parliament of the revised estimate of the total resources available to an entity, the focus of the PAES is on explaining the changes in resourcing by outcomes since the Budget. As such, the PAES provides information on new measures and their impact on the financial and/or non-financial planned performance of programs supporting those outcomes.

The PAES facilitate understanding of the proposed appropriations in Appropriation Bills (Nos. 3 and 4) and Appropriation (Parliamentary Departments) Bill (No. 2) 2024-25. In this sense, the PAES is declared by the Additional Estimates Appropriation Bills to be a 'relevant document' to the interpretation of the Bills according to section 15AB of the *Acts Interpretation Act 1901*.



# Structure of the Portfolio Additional Estimates Statements

The PAES are presented in three parts with subsections.

<b>User Guide</b>	
Provides a brief introduction explaining the purpose of the PAES.	
<b>Portfolio Overview</b>	
Provides an overview of the portfolio, including a chart that outlines the outcomes for entities in the portfolio.	
<b>Entity Additional Estimates Statements</b>	
A statement (under the name of the entity) for each entity affected by Additional Estimates.	
<b>Section 1: Entity overview and resources</b>	This section details the <b>changes</b> in total resources available to an entity and staffing levels, the impact of any measures since Budget, and impact of Appropriation Bills Nos. 3 and 4.
<b>Section 2: Revisions to outcomes and planned performance</b>	This section details <b>changes</b> to Government outcomes and/or <b>changes</b> to the planned performance of entity programs.
<b>Section 3: Special account flows and budgeted financial statements</b>	This section contains updated explanatory tables on special account flows and revisions to the budgeted financial statements.
<b>Portfolio Glossary</b>	
Explains key terms relevant to the Portfolio.	
<b>Portfolio Acronyms</b>	
Explains acronyms relevant to the Portfolio.	

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# Portfolio Overview

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## Defence Portfolio Overview

### Ministers and their Portfolio Responsibilities

The Defence Portfolio has three Ministers:

- the Hon Richard Marles MP, Deputy Prime Minister and Minister for Defence;
- the Hon Pat Conroy MP, Minister for Defence Industry and Capability Delivery and Minister for International Development and the Pacific; and
- the Hon Matt Keogh MP, Minister for Veterans' Affairs and Minister for Defence Personnel.

In addition to these Ministers, the following Minister was sworn in as a Minister involved in the administration of the Department of Defence:

- the Hon Tony Burke MP, Minister for Home Affairs, Minister for Immigration and Multicultural Affairs, Minister for Cyber Security and Minister for the Arts.

In addition to the above Ministers, on 29 July 2024 the Prime Minister made the following non-Ministerial appointments:

- Mr Luke Gosling OAM MP, Special Envoy for Defence, Veterans' Affairs and Northern Australia; and
- Dr Andrew Charlton MP, Special Envoy for Cyber Security and Digital Resilience.

### The Defence Portfolio

The Defence Portfolio (Portfolio) consists of component organisations that together are responsible for the defence of Australia and its national interests. The most significant bodies are the:

- Department of Defence, headed by the Secretary of the Department of Defence; and
- Australian Defence Force (ADF), commanded by the Chief of the Defence Force.

Defence is established as a Department of State under the Administrative Arrangements Order. The Department of Defence operates under the *Public Service Act 1999* and is a non-corporate Commonwealth entity under the *Public Governance, Performance and Accountability Act 2013*. The ADF is constituted through the *Defence Act 1903*. In practice, these bodies work together closely and are broadly regarded as one organisation known simply as 'Defence'.

Defence's primary roles are to protect and advance Australia's strategic interests through the promotion of security and stability, provide military capabilities to defend Australia and its national interests, and support the Australian community and civilian authorities as directed by the Government.

The Portfolio includes the Australian Signals Directorate (ASD), the Australian Submarine Agency (ASA) and Defence Housing Australia (DHA). The Portfolio also contains some smaller entities, including a number of statutory offices, trusts and companies created under the *Public Governance, Performance and Accountability Act 2013*, *Defence Force Discipline Act 1982* and *Defence Act 1903*, which are independent but reside administratively within the Portfolio.

The Department of Veterans' Affairs (DVA) and associated bodies, as designated in the Administrative Arrangements Order, also form part of the Portfolio. DVA is administered

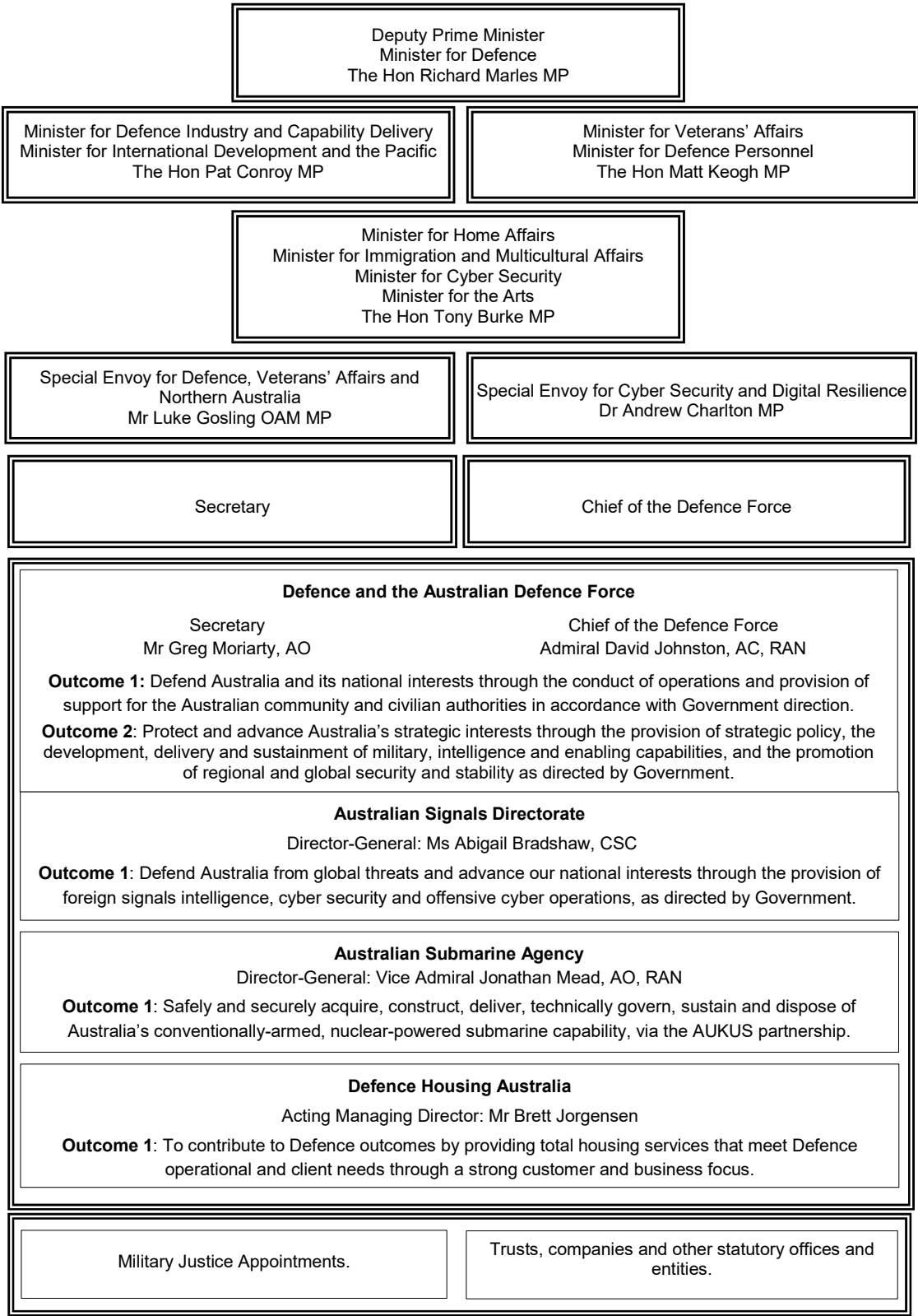
separately to Defence, and information related to the Department can be found in its Portfolio Budget and Portfolio Additional Estimate Statements.

For information on resourcing across the Portfolio, please refer to Part 1: Agency Financial Resourcing in *Budget Paper No. 4: Agency Resourcing*.



## Portfolio Structure and Outcomes

Figure 1: Defence Portfolio Structure and Outcomes



The Defence Portfolio Structure and Outcomes is effective at the time of this publication's release.

**Defence Portfolio Bodies**

No changes have been made to the Defence Portfolio Bodies since the *PBS* 2024-25.

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# Defence

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# Defence

## Section 1: Defence Overview and Resources

### 1.1 Strategic Direction Statement

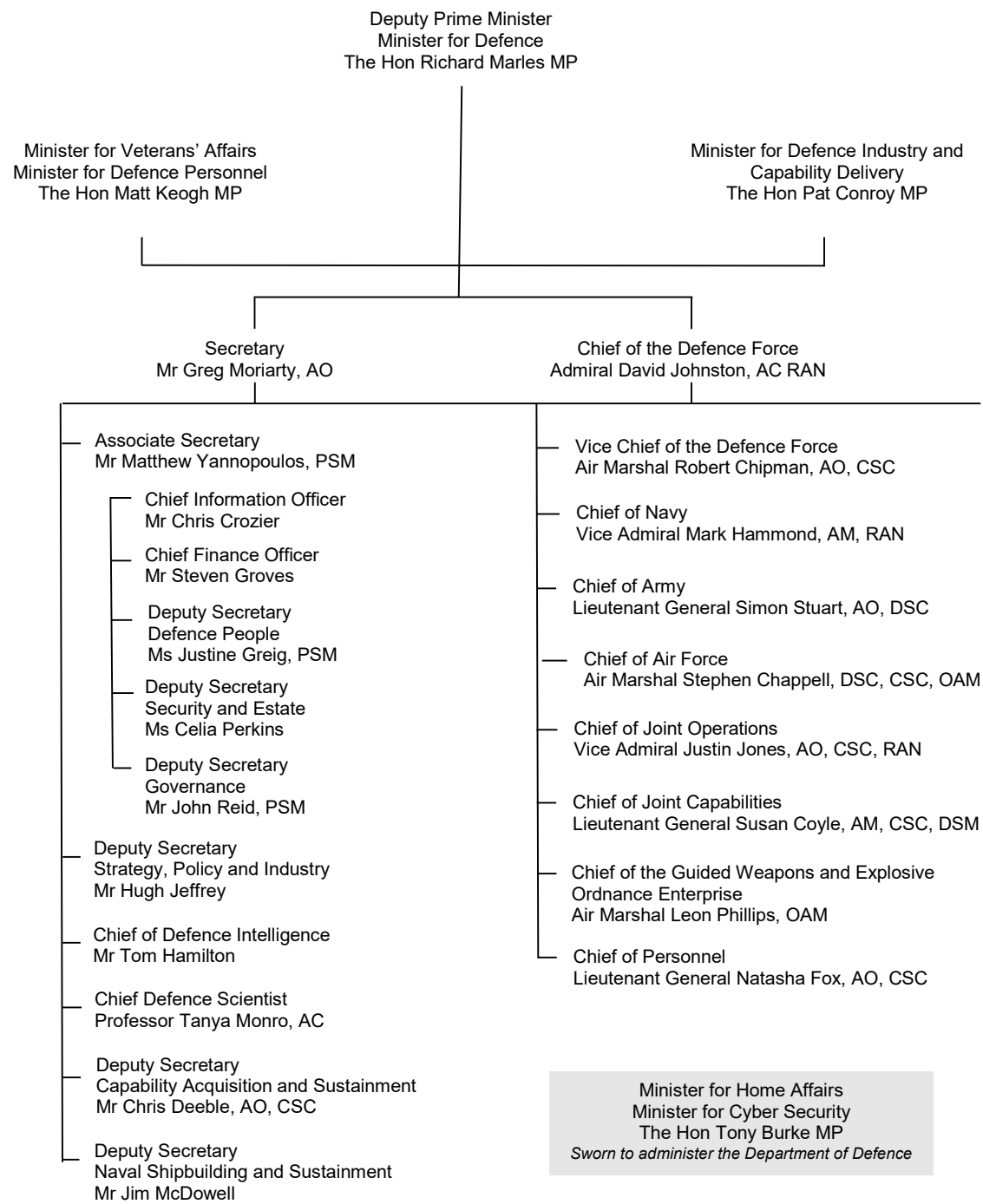
No changes have been made to the Defence Strategic Direction Statement since the *PBS 2024-25*, except for the addition of the following.

Defence is focused on implementing the Government Response to the Royal Commission Final Report, which was released on 2 December 2024.

On 5 November 2024, the Government released the *2024 Defence Workforce Plan*, which outlines the total Defence workforce required to deliver an integrated, focused force in line with the National Defence Strategy. The *2024 Defence Workforce Plan* outlines the strategic tasks required to recruit, retain and grow the workforce. ADF inflow is amongst the highest priorities of the Department.

**Defence Organisational Chart**

**Figure 1: Defence Organisational Chart**



This Defence Organisational Chart is effective at the time of this publication's release.

## **Senior Executive Changes**

The following changes have taken place since the *PBS 2024-25*:

On 6 July 2024, Lieutenant General Susan Coyle, AM, CSC, DSM was appointed as the Chief of Joint Capabilities.

On 6 July 2024, Lieutenant General John Frewen, AO, DSC ceased his appointment as the Chief of Joint Capabilities.

On 6 July 2024, Vice Admiral Justin Jones, AO, CSC, Royal Australian Navy was appointed as the Chief of Joint Operations.

On 6 July 2024, Lieutenant General Greg Bilton, AO, CSC ceased his appointment as the Chief of Joint Operations.

On 6 July 2024, Mr Tom Hamilton was appointed as the Chief Defence Intelligence.

On 6 July 2024, Lieutenant General Gavan Reynolds, AO ceased his appointment as the Chief Defence Intelligence.

On 10 July 2024, Air Marshal Stephen Chappell, DSC, CSC, OAM was appointed as the Chief of the Air Force.

On 10 July 2024, Air Marshal Robert Chipman, AO, CSC was appointed as the Vice Chief of the Defence Force.

On 11 July 2024, Admiral David Johnston, AC, Royal Australian Navy was appointed as the Chief of the Defence Force.

On 11 July 2024, General Angus Campbell, AO, DSC ceased his appointment as the Chief of the Defence Force.

On 30 August 2024, Lieutenant General John Frewen, AO, DSC retired from the Australian Army.

On 30 August 2024, General Angus Campbell, AO, DSC retired from the Australian Army.

On 30 August 2024, Lieutenant General Gavan Reynolds, AO retired from the Australian Army.

On 30 August 2024, Lieutenant General Greg Bilton, AO, CSC retired from the Australian Army.

## **Organisational Structure**

The following changes have taken place since the *PBS 2024-25*:

On 6 July 2024, the Deputy Secretary Defence Strategic Review Implementation position was abolished.



## 1.2 Defence Resource Statement

The Defence Resource Statement details the resourcing for Defence at Additional Estimates. Table 1 outlines the total resourcing available from all sources for the 2024-25 Budget year, including variations through Appropriation Bills No. 3 and No. 4, Special Appropriations and Special Accounts.

**Table 1: Total Defence Resourcing <sup>[a]</sup>**

Serial No.	2023-24 Actual Result \$'000		2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	Variation \$'000	Variation %	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>Defence Resourcing</b>									
1	35,840,570	Appropriation for departmental outcomes	38,784,076	38,810,303	26,227	0.1	40,202,425	40,928,661	44,462,051
2	2,806,296	Departmental capital budget	3,206,210	2,707,113	-499,097	-15.6	3,079,566	3,002,481	3,268,897
3	11,539,024	Equity injection appropriation	10,590,238	10,952,770	362,532	3.4	11,917,882	13,743,923	16,769,460
4	-	Prior year appropriation	-	-	-	-	-	-	-
5	<b>50,185,890</b>	<b>Current year's appropriation (1 + 2 + 3 + 4) <sup>[b]</sup></b>	<b>52,580,524</b>	<b>52,470,186</b>	<b>-110,338</b>	<b>-0.2</b>	<b>55,199,873</b>	<b>57,675,065</b>	<b>64,500,408</b>
6	-	Draw down of appropriations carried forward	-	-	-	-	-	-	-
7	-	Other appropriation receivable movements	-	-	-	-	-	-	-
8	-	Return to the Official Public Account <sup>[c]</sup>	-	-	-	-	-	-	-
9	-	Funding from / to the OPA (6 + 7 + 8)	-	-	-	-	-	-	-
10	<b>50,185,890</b>	<b>Funding from Government (5 + 9)</b>	<b>52,580,524</b>	<b>52,470,186</b>	<b>-110,338</b>	<b>-0.2</b>	<b>55,199,873</b>	<b>57,675,065</b>	<b>64,500,408</b>
11	41,945	Capital receipts <sup>[d]</sup>	140,541	95,855	-44,686	-31.8	37,608	4,811	5,070
12	1,299,822	Own source revenue (s74 receipts) <sup>[d]</sup>	686,220	1,036,569	350,349	51.1	950,623	828,869	856,463
13	-	Prior year receipts	-	-	-	-	-	-	-
14	<b>1,341,767</b>	<b>Funding from other sources (11 + 12 + 13)</b>	<b>826,761</b>	<b>1,132,424</b>	<b>305,663</b>	<b>37.0</b>	<b>988,231</b>	<b>833,680</b>	<b>861,533</b>
15	<b>51,527,657</b>	<b>Total Departmental funding excl. Defence Trusts and Joint Accounts (10 + 14)</b>	<b>53,407,285</b>	<b>53,602,610</b>	<b>195,325</b>	<b>0.4</b>	<b>56,188,104</b>	<b>58,508,745</b>	<b>65,361,941</b>
<b>Defence Trusts and Joint Accounts</b>									
16	139,448	Revenue <sup>[e]</sup>	297,555	130,179	-167,376	-56.3	109,820	197,928	381,111
17	-109,973	Expenditure (Operating and Capital)	-305,192	-137,703	167,489	-54.9	-109,806	-197,906	-381,090
18	<b>29,475</b>	<b>Total Defence Trusts and Joint Accounts (16 + 17)</b>	<b>-7,637</b>	<b>-7,524</b>	<b>113</b>	<b>-1.5</b>	<b>14</b>	<b>22</b>	<b>21</b>
19	<b>51,557,132</b>	<b>Total Departmental funding (15 + 18)</b>	<b>53,399,648</b>	<b>53,595,086</b>	<b>195,438</b>	<b>0.4</b>	<b>56,188,118</b>	<b>58,508,767</b>	<b>65,361,962</b>
<b>Administered <sup>[e]</sup></b>									
20	4,271,830	Administered special appropriations	4,690,199	4,544,107	-146,092	-3.1	4,935,116	5,310,198	5,724,366
21	1,489,819	Own source revenue <sup>[f]</sup>	1,413,156	1,433,092	19,936	1.4	1,367,249	1,302,826	1,241,307
22	-1,489,819	Returns to the Official Public Account <sup>[f]</sup>	-1,413,156	-1,433,092	-19,936	1.4	-1,367,249	-1,302,826	-1,241,307
23	<b>4,271,830</b>	<b>Total Administered funding (20 + 21 + 22)</b>	<b>4,690,199</b>	<b>4,544,107</b>	<b>-146,092</b>	<b>-3.1</b>	<b>4,935,116</b>	<b>5,310,198</b>	<b>5,724,366</b>
24	<b>55,828,962</b>	<b>Total Defence resourcing (19 + 23)</b>	<b>58,089,847</b>	<b>58,139,193</b>	<b>49,346</b>	<b>0.1</b>	<b>61,123,234</b>	<b>63,818,965</b>	<b>71,086,328</b>
<b>Appropriation carried forward</b>									
25	425,972	Appropriation receivable including previous year's outputs	1,434,165	667,645	-766,520	-53.4	932,179	1,197,715	980,418
26	332,349	Cash in bank - Departmental	302,213	285,307	-16,906	-5.6	285,327	285,332	285,359
27	-	Cash in bank - Administered	-	-	-	-	-	-	-
28	<b>758,321</b>	<b>Total appropriation carried forward (25 + 26 + 27)</b>	<b>1,736,378</b>	<b>952,952</b>	<b>-783,426</b>	<b>-59.0</b>	<b>1,217,506</b>	<b>1,483,047</b>	<b>1,265,777</b>

### Notes

- This table is prepared on an accrual basis, except for serials 6 to 9, 11, 13, 20 to 24, 26 and 27.
- The appropriations for 2024-25 as disclosed in Serials 1 to 3, include amounts in Appropriation Bills 3 and 4 which are yet to receive royal assent. Further, since the appropriations disclosed are reported on an accrual basis, they do not include supplementation or handback relating to prior years. Details of supplementation/handback in relation to prior years, mainly on account of No Win/No Loss (NWNL) arrangements, are provided in tables 2a, 2b and 3 where applicable.
- Represents net transfers to and from the Official Public Account.
- All figures are net of GST.
- Includes estimated resourcing required to meet payments for the Defence Superannuation Benefits. Table 60 shows estimates of total expenses for the Defence Superannuation Schemes.
- Own Source Revenue received in cash is returned to the Official Public Account.

## Annual Appropriations

**Table 2a: Appropriation Bill (No. 3) 2024-25**

	2023-24 Actual Result	2024-25 Budget Estimate	Increases in Estimates	Decreases in Estimates	2024-25 Revised Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Departmental Outputs					
Appropriation for departmental outcomes	35,899,635	38,784,076	150,207	-109,358	38,824,925
<b>Total</b> <sup>[a]</sup> <sup>[b]</sup> <sup>[c]</sup>	<b>35,899,635</b>	<b>38,784,076</b>	<b>150,207</b>	<b>-109,358</b>	<b>38,824,925</b>

### Notes

- a. 2023-24 Actual Result is included to allow a comparison of this year's appropriation with what was made available for use in the previous year.
- b. The Revised Estimate for 2024-25 includes \$14.6 million of appropriations which were recognised as revenue from government (in relation to NWNL supplementation) in the Defence 2023-24 Financial Statements. Since Table 1 - Total Defence resourcing is prepared on an accrual basis, these amounts are reflected under 2023-24 Actual Result and not reflected in the 2024-25 Revised Estimate in Table 1.
- c. Decrease in estimates of \$109.4 million relates to reductions in estimates for Appropriation Act (No.1) 2024-2025 which has been withheld under s.51 arrangements against Appropriation Act (No.1) 2024-2025.

**Table 2b: Appropriation Bill (No. 3 DCB) 2024-25**

	2023-24 Actual Result	2024-25 Budget Estimate	Increases in Estimates	Decreases in Estimates	2024-25 Revised Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Non-operating					
Departmental capital budget	2,795,090	3,206,210	-	-499,097	2,707,113
<b>Total non-operating</b> <sup>[a]</sup> <sup>[b]</sup>	<b>2,795,090</b>	<b>3,206,210</b>	<b>-</b>	<b>-499,097</b>	<b>2,707,113</b>

### Notes

- a. 2023-24 Actual Result is included to allow a comparison of this year's appropriation with what was made available for use in the previous year.
- b. Decrease in estimates of \$499.1 million relates to reductions in estimates for Appropriation Act (No.1) 2024-2025 which has been withheld under s.51 arrangements against Appropriation Act (No.1) 2024-2025.

**Table 3: Appropriation Bill (No. 4) 2024-25**

	2023-24 Actual Result	2024-25 Budget Estimate	Increases in Estimates	Decreases in Estimates	2024-25 Revised Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Non-operating					
Equity injections	11,539,024	10,590,238	484,030	-121,498	10,952,770
<b>Total non-operating</b> <sup>[a]</sup> <sup>[b]</sup>	<b>11,539,024</b>	<b>10,590,238</b>	<b>484,030</b>	<b>-121,498</b>	<b>10,952,770</b>

### Notes

- a. 2023-24 Actual Result is included to allow a comparison of this year's appropriation with what was made available for use in the previous year.
- b. Decrease in estimates of \$121.5 million relates to reductions in estimates for Appropriation Act (No. 2) 2024-2025 which has been withheld under s.51 arrangements against Appropriation Act (No. 2) 2024-2025.

## Drawdown of Appropriations Carried Forward

**Table 4: Revised Appropriation Receivable**

	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Portfolio Budget Statements 2024-25 Estimates	1,434,165	1,699,455	1,964,488	1,789,768
Net movement	-766,520	-767,276	-766,773	-809,350
<b>Closing balance appropriation receivable</b>	<b>667,645</b>	<b>932,179</b>	<b>1,197,715</b>	<b>980,418</b>

## Funding from Other Sources

### Own Source Revenue

**Table 5: Variation in Own Source Revenue**

	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Portfolio Budget Statements 2024-25 Estimates	686,220	756,084	776,845	804,390
Variation in own source revenue	350,349	194,539	52,024	52,073
<b>Own source revenue revised estimates</b>	<b>1,036,569</b>	<b>950,623</b>	<b>828,869</b>	<b>856,463</b>
Prior year receipts	-	-	-	-
<b>Total</b>	<b>1,036,569</b>	<b>950,623</b>	<b>828,869</b>	<b>856,463</b>

## 1.3 Budget Measures

### 2024-25 Budget Measures and Other Budget Adjustments

**Table 6: Variation to Defence Funding**

	Program	2024-25 Revised Estimate \$m	2025-26 Forward Estimate \$m	2026-27 Forward Estimate \$m	2027-28 Forward Estimate \$m	Total \$m
<b>Departmental Budget Measures</b>						
<b>Payment Measures</b>						
Further Defence Support to Ukraine <sup>[a]</sup>	Various	24.2	-	-	-	24.2
Defence Support to the Pacific and the Middle East <sup>[b]</sup>	Various	18.3	-	-	-	18.3
Defence Workforce Plan - investing in Defence's people <sup>[c]</sup>	Various	-	-	-	-	-
Nuclear-Powered Submarine Program - infrastructure and capacity investment <sup>[d]</sup>	2.16	nfp	nfp	nfp	nfp	nfp
Nuclear-Powered Submarine Program - security and industry growth <sup>[e]</sup>	2.16	-	14.5	-	-	14.5
Investing in Defence Naval Shipbuilding in Australia <sup>[f]</sup>	2.15	-	-	-	-	-
Royal Commission into Defence and Veteran Suicide - initial steps <sup>[g]</sup>	Various	-7.0	-2.5	-	-	-9.5
Additional Support for Australian Defence Force Members and Veterans <sup>[h]</sup>	Various	-	-	-	-	-
Civil Maritime Security Capabilities <sup>[i]</sup>	2.5	nfp	nfp	nfp	-	nfp
Supporting Education and Training for Defence Industry <sup>[j]</sup>	2.1	-1.0	-	-	-	-1.0
Support for Royal Solomon Islands Police Force Expansion - Defence component <sup>[k]</sup>	2.1	6.4	27.6	10.7	-	44.7
Re-opening Australia's Embassy in Kyiv - Defence component <sup>[l]</sup>	2.1	0.3	0.7	0.7	0.7	2.4
Parliamentary Joint Committee on Defence - reversal	Various	-	-	-	-	-
<b>Total Departmental Budget Measures</b>		<b>41.2</b>	<b>40.3</b>	<b>11.4</b>	<b>0.7</b>	<b>93.6</b>
<b>Other Departmental Budget Adjustments</b>						
Operation RESOLUTE	1.3	54.5	-	-	-	54.5
Operation ACCORDION	1.2	5.5	-	-	-	5.5
Foreign Exchange	Various	-239.3	-282.6	-266.0	-266.0	-1,053.9
Other Departmental Budget Adjustments	Various	30.0	-	-	-	30.0
<b>Total Other Departmental Budget Adjustments</b>		<b>-149.3</b>	<b>-282.6</b>	<b>-266.0</b>	<b>-266.0</b>	<b>-963.9</b>
<b>Total Other Budget Adjustments</b>		<b>-149.3</b>	<b>-282.6</b>	<b>-266.0</b>	<b>-266.0</b>	<b>-963.9</b>
<b>Variation to Defence Funding</b>		<b>-108.1</b>	<b>-242.3</b>	<b>-254.6</b>	<b>-265.3</b>	<b>-870.3</b>

#### Notes

- This measure provides \$545.5 million over the period 2024-25 to 2025-26, which is being primarily met from within the existing resourcing of the Department of Defence.
- This measure provides \$27.6 million over the period 2024-25 to 2034-35, which is being partially met from within the existing resourcing of the Department of Defence.
- This measure provides \$972.8 million over the period 2025-26 to 2034-35, which is being met from within the existing resourcing of the Department of Defence.
- This measure is not for publication (nfp) due to commercial sensitivities, and is being met from within the existing resourcing of the Department of Defence.
- This measure provides \$269.0 million over the period 2024-25 to 2027-28, which is being met from within the existing resourcing of the Department of Defence and the Australian Submarine Agency.
- This measure provides \$127.0 million over the period 2024-25 to 2026-27, which is being met from within the existing resourcing of the Department of Defence.
- This measure provides \$9.5 million over the period 2024-25 to 2025-26, which is being met from within the existing resourcing of the Department of Defence.
- This measure provides \$0.4 million in 2025-26, which is being met from within the existing resourcing of the Department of Defence.
- This measure is not for publication (nfp) due to commercial sensitivities.
- This measure provides \$1.0 million in the period 2024-25, which is being met from within the existing resourcing of the Department of Defence.
- This measure provides \$44.7 million over the period 2024-25 to 2026-27.
- This measure provides \$2.8 million over the period 2024-25 to 2028-29.

## Operations Summary

**Table 7: Net Additional Cost of Current Major Operations to 2027-28** [a] [b] [c]

	2023-24 Actual Result	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate	Total
	\$m	\$m	\$m	\$m	\$m	\$m
Operation ACCORDION	97.7	98.9	-	-	-	196.5
Operation HIGHROAD	0.4	-	-	-	-	0.4
Operation RESOLUTE	108.6	126.3	-	-	-	234.9
Operation OKRA	10.9	-	-	-	-	10.9
Operation KUDU	19.5	37.8	-	-	-	57.3
Operation LILIA	22.3	-	-	-	-	22.3
Operation BEECH	16.2	18.3	-	-	-	34.5
<b>Total Net Additional Costs</b>	<b>275.6</b>	<b>281.3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>556.9</b>
<b>Sources of Funding for Major Operations</b>						
Government Supplementation	264.3	281.3	-	-	-	545.6
Department of Defence (absorbed)	11.3	-	-	-	-	11.3
<b>Total Cost</b>	<b>275.6</b>	<b>281.3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>556.9</b>

### Notes

- a. This table reflects ongoing and new Major Operations funded under No Win/No Loss arrangements.  
b. The Net Additional Cost of Major Operations include the budget adjustments shown under Table 6.  
c. Certain Operations are not for publication (nfp) due to national security reasons.

## 1.4 Key Cost Categories Estimates

**Table 8a: Defence, ASD and ASA Funding from Government <sup>[a]</sup>**

Serial No.		2023-24 Actual Result \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m
1	Defence <sup>[b]</sup>	50,185.9	52,580.5	52,470.2	-110.3
2	Australian Signals Directorate	2,856.6	2,723.5	2,740.4	16.9
3	Australian Submarine Agency	243.4	383.0	353.0	-30.0
4	<b>Consolidated Defence, ASD and ASA Funding</b>	<b>53,285.9</b>	<b>55,687.0</b>	<b>55,563.6</b>	<b>-123.4</b>

**Notes**

- a. Provides a consolidated summary of Defence Portfolio funding, excluding Defence Housing Australia and Department of Veterans' Affairs.  
b. These amounts refer to appropriations only. Refer Table 1 Serial 5.

**Table 8b: Defence Planned Expenditure by Key Cost Category <sup>[a]</sup> <sup>[b]</sup>**

Serial No.		2023-24 Actual Result \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m
1	Workforce	15,506.5	16,694.7	16,204.9	-489.8
2	Operations	342.5	223.8	332.1	108.3
3	Capability Acquisition Program	16,627.0	16,674.3	17,423.1	748.8
4	Capability Sustainment Program	16,372.3	17,157.5	17,170.7	13.2
5	Operating	3,128.9	2,657.0	2,471.8	-185.2
6	<b>Total Defence Planned Expenditure</b>	<b>51,977.2</b>	<b>53,407.3</b>	<b>53,602.6</b>	<b>195.3</b>

**Notes**

- a. These categories are funded by appropriations and own source revenue.  
b. Does not include expenses in relation to Defence Trusts and Joint Accounts, as these expenses are incurred on behalf of such trusts and joint accounts and are offset by revenues. Refer Table 1 Serials 16-18 and Table 42.

**Table 9: Capability Acquisition Program <sup>[a]</sup>**

Serial No.		2023-24 Actual Result \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m
1	Military Equipment Acquisition Program	12,653.1	13,253.7	13,669.0	415.3
2	Enterprise Estate and Infrastructure Program	2,761.5	2,741.0	2,893.3	152.3
3	ICT Acquisition Program	901.4	431.9	412.9	-19.0
4	Minors Program	311.1	247.7	447.9	200.2
5	<b>Total Capability Acquisition Program <sup>[b]</sup></b>	<b>16,627.0</b>	<b>16,674.3</b>	<b>17,423.1</b>	<b>748.8</b>

**Notes**

a. These categories are funded by appropriations and own source revenue.

b. The Capability Acquisition Program includes unapproved and approved projects.

**Table 10: Capability Sustainment Program <sup>[a]</sup>**

Serial No.		2023-24 Actual Result \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m
1	Navy Sustainment	3,648.8	3,400.6	3,677.9	277.3
2	Army Sustainment	2,503.9	2,862.9	2,670.1	-192.8
3	Air Force Sustainment	3,645.3	3,874.1	3,792.3	-81.8
4	Defence Digital Sustainment <sup>[b]</sup>	1,840.3	2,069.5	2,013.5	-56.0
5	Joint Capabilities Sustainment	403.6	572.2	783.8	211.6
6	Strategy, Policy and Industry Sustainment	58.5	123.2	93.2	-30.0
7	Defence Intelligence Sustainment	145.1	204.0	184.4	-19.6
8	Security and Estate Sustainment <sup>[c]</sup>	3,859.7	3,740.6	3,650.3	-90.3
9	Nuclear-Powered Submarines Sustainment	2.4	12.7	6.2	-6.5
10	Guided Weapons & Explosive Ordnance Sustainment	130.0	154.5	147.8	-6.7
11	Other Minor Sustainment	134.8	143.2	151.2	8.0
12	<b>Total Capability Sustainment Program <sup>[d]</sup></b>	<b>16,372.3</b>	<b>17,157.5</b>	<b>17,170.7</b>	<b>13.2</b>

**Notes**

a. These categories are funded by appropriations and own source revenue.

b. Defence Digital Sustainment includes all ICT sustainment for the Department.

c. Security and Estate Sustainment includes all estate maintenance, garrison support and associated costs for the Department.

d. Total sustainment includes both unapproved sustainment (relating to unapproved projects) and approved (current) sustainment.

**Table 11: Retained Capital Receipts**

Serial No.		2024-25 Budget Estimate	2024-25 Revised Estimate	Variation	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
		\$m	\$m	\$m	\$m	\$m	\$m
1	Proceeds from sale of property	84.8	35.4	-49.4	37.6	4.8	5.1
2	Proceeds from sale of specialist military equipment	24.1	60.5	36.4	-	-	-
3	Proceeds from sale of infrastructure, plant and equipment	31.7	-	-31.7	-	-	-
4	Retained Capital Receipts (1 + 2 + 3)	140.5	95.9	-44.7	37.6	4.8	5.1

**Table 12: Variation in Estimates of Retained Capital Receipts**

	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
	\$m	\$m	\$m	\$m
Portfolio Budget Statements 2024-25 Estimates	140.5	160.6	0.2	4.9
Movement in net proceeds from sales associated with the capital disposal program	-44.7	-123.0	4.6	0.2
Variation in Retained capital Receipts	-44.7	-123.0	4.6	0.2
Total Retained Capital Receipts	95.9	37.6	4.8	5.1



## 1.5 People

### Workforce Overview

Since the *PBS 2024-25*, the Government released the *2024 Defence Workforce Plan*, which outlines the total Defence workforce required to deliver an integrated, focused force in line with the National Defence Strategy. Defence has previously reported the workforce over the forward estimates as the Government ‘approved strength’ for each year, based on the growth outlined in the *Defence White Paper 2016* and the *Force Structure Plan 2020*.

With the release of the *2024 Defence Workforce Plan*, Defence reports on the Government ‘budgeted workforce requirements’. This is the funded workforce growth rates where the ADF will meet the required strength of the permanent force of 69,000 by the early 2030s. The growth trajectory is in line with the introduction of the *2024 National Defence Strategy* and the *2024 Integrated Investment Program’s* priority capabilities. It is an achievable growth path, which will undergo review biennially as part of the *National Defence Strategy* cycle. This approach allows Defence to focus on stabilising the numbers of ADF members, increase the recruitment of personnel and remediate hollowness in the junior and middle ranks within the ADF.

Defence will continue to reduce reliance on the contractor workforce, ensuring that roles requiring core APS skills and capabilities are delivered by public servants while recognising there will continue to be a need for contracted support in specialist areas.

### Workforce Summary

The planned growth path for the full-time equivalent workforce is 78,086 in 2024-25, comprising 58,850 permanent ADF (75 per cent) and 19,236 APS employees (25 per cent). The service breakdown of the permanent ADF is:

- 15,282 Navy personnel.
- 27,736 Army personnel.
- 15,832 Air Force personnel.

The workforce growth path across the forward estimates (Table 13) reflects the budgeted workforce requirement outlined in the *2024 Defence Workforce Plan*.

Modest growth is expected in the permanent ADF in 2024-25, with inflows now exceeding outflows at the whole of ADF level. In the coming years, the rate of growth in Navy and Army must increase.

The *2024 Defence Workforce Plan* outlines the strategic tasks required to recruit, retain and grow the workforce. ADF inflow is amongst the highest priorities of the Department. Defence will continue to transform its ADF recruitment and retention practices by:

- widening eligibility criteria to enable more people to join the ADF, including expanding the recruitment of eligible residents living in Australia;
- expanding the recruiting system to translate this wider pool of eligible applicants into an increase in the number of ADF recruits;
- improving processes to enable faster recruiting so that skills gaps can be identified and addressed quickly; and

- encouraging current personnel, who have built the skills and expertise the ADF needs, to stay and serve longer through retention initiatives, including increased investment in skilling and modernisation of employment conditions.

The APS workforce growth has stabilised during 2024-25 after a period of growth restoring APS to budgeted levels. Defence is focused on skilling, developing and professionalising the APS workforce to deliver the priorities outlined in the *2024 National Defence Strategy* and *2024 Integrated Investment Program*.

The forecast contribution from Service Categories (SERCAT) 3, 4 and 5 in 2024-25 is 1,126,950 days of service performed by an estimated 21,540 members of the Reserve Forces. Defence will enhance the Operational Reserve force by an additional 1,000 personnel by 2030; this will be reported in future iterations of the Portfolio Budget Statements.

Information about the ADF Total Workforce System and structure of service categories is available on the department's website here:

<https://www.defence.gov.au/PayandConditions/ADF/ADF-TWS.asp>.

To achieve the required growth path over the Forward Estimates, the permanent ADF and APS workforce (excluding service categories 3, 4 and 5) is required to grow by 5,459 from 78,086 in 2024-25 to 83,545 in 2027-28.

## **Defence People**

Since the Portfolio Budget Statements 2024-25 the Government released the *2024 Defence Workforce Plan* on 5 November 2024. It sets out how the Defence workforce will grow and pivot to support the delivery of the *2024 National Defence Strategy* and *2024 Integrated Investment Program*. Broadly, the Workforce Plan covers critical areas including:

- the growth and future needs of the integrated workforce, including our ADF Reserves;
- ADF recruitment and retention;
- organisational culture, wellbeing and support to ADF members and families;
- enhancing health services and readiness in direct support of ADF warfighting capabilities;
- education, training and skilling to deliver National Defence Strategy priorities; and
- prioritisation of APS recruitment and development against critical gaps.

Crucially, the Workforce Plan will work hand-in-hand with broader efforts, including implementation of the recommendations Defence is responsible for with regard to the Government's response to the Royal Commission into Defence and Veteran Suicide Final Report, to evolve Defence's culture as well as the health, safety and wellbeing of Defence people.

**Table 13: Workforce Forecast for the 2024-25 Budget and Required Workforce Forward Estimates - Average Full-time equivalent**

		2023-24 Actual	2024-25 Budget Estimate	2024-25 Revised Estimate [b]	2025-26 Forward Estimate [b]	2026-27 Forward Estimate [b]	2027-28 Forward Estimate [b]
	<b>ADF Permanent Force</b> <sup>[a]</sup>						
	Navy	15,047	16,331	15,282	15,392	16,053	16,709
	Army	28,047	31,339	27,736	27,773	28,588	29,905
	Air Force	15,217	15,927	15,832	16,208	16,408	16,658
<b>1</b>	<b>Total Permanent Force</b>	<b>58,311</b>	<b>63,597</b>	<b>58,850</b>	<b>59,373</b>	<b>61,049</b>	<b>63,272</b>
	<b>Civilian Employees</b> <sup>[a]</sup>						
	APS	18,009	19,127	19,236	19,862	20,260	20,273
<b>2</b>	<b>Total Civilian Employees</b>	<b>18,009</b>	<b>19,127</b>	<b>19,236</b>	<b>19,862</b>	<b>20,260</b>	<b>20,273</b>
	<b>Total Workforce Strength (1 + 2)</b>	<b>76,320</b>	<b>82,724</b>	<b>78,086</b>	<b>79,235</b>	<b>81,309</b>	<b>83,545</b>

**Notes**

- a. All numbers for the full-time workforce elements represent average full-time equivalents.
- b. Revised and Forward Estimates reflect the budgeted workforce requirements for ADF and approved Government budgeted allocations for APS.

**Table 14: Planned Workforce Allocation for the 2024-25 Budget and Forward Estimates - Reserve (Service Categories 3, 4, and 5) <sup>[a] [b]</sup>**

		2024-25 Budget Estimate	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
	<b>Service Category 3 and 5</b>					
	Navy	118,000 (2,000)	118,000 (2,000)	120,500 (2,050)	123,000 (2,100)	125,500 (2,150)
	Army	740,000 (15,500)	740,000 (15,500)	740,000 (15,500)	740,000 (15,500)	740,000 (15,500)
	Air Force	268,000 (4,000)	268,000 (4,000)	274,000 (4,100)	280,000 (4,200)	286,000 (4,300)
<b>1</b>	<b>Sub-total Service Category 3 and 5</b>	<b>1,126,000 (21,500)</b>	<b>1,126,000 (21,500)</b>	<b>1,134,500 (21,650)</b>	<b>1,143,000 (21,800)</b>	<b>1,151,500 (21,950)</b>
	<b>Service Category 4</b> <sup>[c]</sup>					
	Air Force	950 (40)	950 (40)	950 (40)	950 (40)	950 (40)
<b>2</b>	<b>Sub-total Service Category 4</b>	<b>950 (40)</b>	<b>950 (40)</b>	<b>950 (40)</b>	<b>950 (40)</b>	<b>950 (40)</b>
	<b>Total Reserves (1 + 2)</b>	<b>1,126,950 (21,540)</b>	<b>1,126,950 (21,540)</b>	<b>1,135,450 (21,690)</b>	<b>1,143,950 (21,840)</b>	<b>1,152,450 (21,990)</b>

**Notes**

- a. This table does not include Reservists undertaking continuous full-time service (Service Option C), these are captured in Table 13. It also does not include Reservists that are not currently rendering service (including Service Category 2).
- b. As the number of days or hours worked by Reserve members can vary greatly, figures in Table 14 show the total number of days' service rendered, with a headcount of members rendering service within the year in brackets.
- c. Service Category 4 is available to all three Services. It is currently only used by Air Force on an ongoing basis, however Navy are currently undertaking a trial.

**Table 15: Forecast Breakdown of Workforce by Service and Rank**

	2024-25 Budget Estimate	2024-25 Revised Estimate <sup>[d]</sup>
<b>Navy</b>		
One Star and above	82	83
Senior Officers <sup>[a]</sup>	830	867
Officers	3,987	3,550
Other Ranks	11,432	10,782
<b>Total Navy</b>	<b>16,331</b>	<b>15,282</b>
<b>Army</b>		
One Star and above	98	97
Senior Officers <sup>[a]</sup>	1,138	1,077
Officers	6,285	5,369
Other Ranks	23,818	21,193
<b>Total Army</b>	<b>31,339</b>	<b>27,736</b>
<b>Air Force</b>		
One Star and above	74	73
Senior Officers <sup>[a]</sup>	829	876
Officers	5,148	4,831
Other Ranks	9,876	10,052
<b>Total Air Force</b>	<b>15,927</b>	<b>15,832</b>
<b>APS</b>		
Senior Executives <sup>[b] [c]</sup>	203	206
Senior Officers <sup>[a]</sup>	7,264	7,393
Other APS Staff	11,660	11,637
<b>Total APS</b>	<b>19,127</b>	<b>19,236</b>
<b>Total Workforce</b>	<b>82,724</b>	<b>78,086</b>

**Notes**

- Senior Officers are of Colonel or Lieutenant Colonel rank equivalent and APS Executive Level 1 and 2.
- The figures for Senior Executives include the Secretary, SES Band One, Two and Three employees, Chiefs of Divisions and Medical Officers.
- The 2024-25 Revised Estimate for APS Senior Executive includes a net increase of 3 positions in support of recent Government initiatives and approved Cabinet Submissions.
- The forecast distribution by rank and service is based on a forecast workforce supply and the current workforce distribution. This is subject to review as the workforce is reset and grows to fill ADF requirements.

## Section 2: Defence Revisions to Outcomes and Planned Performance

### 2.1 Changes to Outcome and Program Structures

#### Program Structure

No significant changes have been made to the Defence Program Structure since the *PBS 2024-25*.

## 2.2 Budgeted Expenses and Performance for Outcome 1

**Outcome 1: Defend Australia and its national interests through the conduct of operations and provision of support for the Australian community and civilian authorities in accordance with Government direction.**

### Outcome 1 Strategy

Defence plans for, develops and maintains the capability to deny, deter and defeat armed attacks on Australia or on Australian interests. This includes planning for, conducting, controlling and evaluating Defence contributions to Government-directed operations.

Since the *PBS 2024-25* the word deny (consistent with National Defence Strategy terminology) has been added to the narrative.

### New Operations

Since the *PBS 2024-25*, the following updates have been made to New Operations:

Operation REGAL – Defence support to the 2024 Royal Visit by Their Majesties, King Charles III and Queen Camilla, to Australia from 18 to 23 October 2024;

Operation VAEA – Defence contribution to support Samoa as the first Pacific island country to host the Commonwealth Heads of Government Meeting in 2024; and

Operation VANUATU ASSIST 24 – Defence contribution as part of the Australian Government support to Vanuatu following the 7.2 magnitude earthquake that struck on 17 December 2024.

### Amended Operations

No changes have been made to Amended Operations since the *PBS 2024-25*.

### Ceased Operations

Since the *PBS 2024-25*, the following updates have been made to Ceased Operations:

Operation REGAL - Defence supported the 2024 Royal Visit to Australia by Their Majesties The King and Queen under Operation REGAL, which encompassed a ceremonial welcome in Canberra, and a Royal Australian Navy Fleet Review with an Australian Defence Force fly past in Sydney;

Operation LILIA - ADF support to the whole-of-government response to the Solomon Islands. ADF personnel provided support, including logistical and health services, to the Australian Federal Police-led effort;

Operation OKRA - ADF contribution to the Combined Joint Task Force – Operation Inherent Resolve, the international coalition against Daesh in Iraq and Syria;

Operation VAEA - To coordinate support to Samoa's hosting of the Commonwealth Heads of Government Meeting 2024, Defence established Operation VAEA as part of a whole-of-government contribution to provide maritime security support to Samoa Police, Prisons and Corrections Services, surge accommodation for visiting police forces, and on-call contingency medical support; and

Operation VANUATU ASSIST 24 – Operation VANUATU ASSIST 24 was Defence’s contribution to the Department of Foreign Affairs and Trade led whole-of-government response to Vanuatu. Defence provided strategic airlift flights to transport humanitarian assistance, disaster relief personnel and their equipment to Vanuatu.

### **Linked Programs**

No changes have been made to Linked Programs since the *PBS* 2024-25.

## Outcome 1 Resources

Table 16: Total Budgeted Resources Available for Outcome 1

	2023-24 Actual Result \$'000	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>Program 1.1 - Operations Contributing to the Safety of the Immediate Neighbourhood</b>						
Revenues from other sources	-	-	-	-	-	-
Expenditure funded by appropriations	59,985	41,887	42,985	39	40	41
<b>Program 1.2 - Operations Supporting Wider Interests</b>						
Revenues from other sources	650	1,908	1,908	-	-	-
Expenditure funded by appropriations	171,978	108,215	160,965	1,216	1,218	1,222
<b>Program 1.3 - Defence Contribution to National Support Tasks in Australia</b>						
Revenues from other sources	17	-	-	-	-	-
Expenditure funded by appropriations	109,882	71,751	126,265	22	22	22
<b>Total resourcing</b>						
Total Departmental revenue from other sources	667	1,908	1,908	-	-	-
Total operating expense (incl. repayment of lease liabilities) funded by appropriation	311,972	156,734	261,275	1,277	1,280	1,285
Total capital expenditure funded by appropriation	-	-	-	-	-	-
Total capital expenditure funded by Equity injection:						
- Bill 1 DCB	29,873	65,119	68,940	-	-	-
- Bill 2 Equity	-	-	-	-	-	-
<b>Total resources for Outcome 1</b>	<b>342,512</b>	<b>223,761</b>	<b>332,123</b>	<b>1,277</b>	<b>1,280</b>	<b>1,285</b>



**Contributions to Outcome 1****Program 1.1: Operations Contributing to the Safety of the Immediate Neighbourhood**

Performance information is as reported in the *PBS 2024-25*.

NOTE: Defence is currently undertaking materiality assessments for significant Government announcements and/or decisions that occurred subsequent to the *2024-28 Defence Corporate Plan* being published on 30 August 2024. This may result in updated performance information, which will be addressed in accordance with the relevant Resource Management Guides issued by the Department of Finance. This note applies across all Defence Programs.

**Table 17: Cost Summary for Program 1.1 Operations Contributing to the Safety of the Immediate Neighbourhood**

	2023-24	2024-25	2024-25	2025-26	2026-27	2027-28
	Actual	Budget	Revised	Forward	Forward	Forward
	Result	Estimate	Estimate	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees	7,532	-	-	-	-	-
Suppliers	27,704	14,911	16,009	39	40	41
Other expenses	-	-	-	-	-	-
	<b>35,236</b>	<b>14,911</b>	<b>16,009</b>	<b>39</b>	<b>40</b>	<b>41</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	-	-	-	-	-	-
Inventory consumption	107	-	-	-	-	-
Net write-down and net impairment of assets	-	-	-	-	-	-
	<b>107</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total operating expenses</b>	<b>35,343</b>	<b>14,911</b>	<b>16,009</b>	<b>39</b>	<b>40</b>	<b>41</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets	-	-	-	-	-	-
Purchases of inventory	24,749	26,976	26,976	-	-	-
Principal repayments of lease liabilities	-	-	-	-	-	-
<b>Total capital expenditure</b>	<b>24,749</b>	<b>26,976</b>	<b>26,976</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Program 1.1 - Operations Contributing to the Safety of the Immediate Neighbourhood Total funded expenditure <sup>[a]</sup></b>	<b>59,985</b>	<b>41,887</b>	<b>42,985</b>	<b>39</b>	<b>40</b>	<b>41</b>

**Note**

a. Total Program funded expenditure includes operating expenses and capital expenditure funded by appropriation and own source revenue. This excludes expenses not requiring appropriation.

**Program 1.2: Operations Supporting Wider Interests**

Performance information is as reported in the *PBS 2024-25*.

**Table 18: Cost Summary for Program 1.2 Operations Supporting Wider Interests**

	2023-24	2024-25	2024-25	2025-26	2026-27	2027-28
	Actual	Budget	Revised	Forward	Forward	Forward
	Result	Estimate	Estimate	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees	8,957	1,802	1,686	-	-	-
Suppliers	159,677	100,392	150,499	1,216	1,218	1,222
Other expenses	-	-	-	-	-	-
	<b>168,634</b>	<b>102,194</b>	<b>152,185</b>	<b>1,216</b>	<b>1,218</b>	<b>1,222</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	-	-	-	-	-	-
Inventory consumption	61	-	-	-	-	-
Net write-down and net impairment of assets	-	-	-	-	-	-
	<b>61</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total operating expenses</b>	<b>168,695</b>	<b>102,194</b>	<b>152,185</b>	<b>1,216</b>	<b>1,218</b>	<b>1,222</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets	590	-	-	-	-	-
Purchases of inventory	3,404	7,929	10,687	-	-	-
Principal repayments of lease liabilities	-	-	-	-	-	-
<b>Total capital expenditure</b>	<b>3,994</b>	<b>7,929</b>	<b>10,687</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Program 1.2 - Operations Supporting Wider Interests Total funded expenditure <sup>[a]</sup></b>	<b>172,628</b>	<b>110,123</b>	<b>162,873</b>	<b>1,216</b>	<b>1,218</b>	<b>1,222</b>

**Note**

a. Total Program funded expenditure includes operating expenses and capital expenditure funded by appropriation and own source revenue. This excludes expenses not requiring appropriation.

**Program 1.3: Defence Contribution to National Support Tasks in Australia**

Performance information is as reported in the *PBS 2024-25*.

**Table 19: Cost Summary for Program 1.3 Defence Contribution to National Support Tasks in Australia**

	2023-24	2024-25	2024-25	2025-26	2026-27	2027-28
	Actual Result	Budget Estimate	Revised Estimate	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees	9,620	1,800	8,037	-	-	-
Suppliers	99,149	39,737	86,952	22	22	22
Other expenses	-	-	-	-	-	-
	<b>108,769</b>	<b>41,537</b>	<b>94,989</b>	<b>22</b>	<b>22</b>	<b>22</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	-	-	-	-	-	-
Inventory consumption	85	-	-	-	-	-
Net write-down and net impairment of assets	-	-	-	-	-	-
	<b>85</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total operating expenses</b>	<b>108,854</b>	<b>41,537</b>	<b>94,989</b>	<b>22</b>	<b>22</b>	<b>22</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets	-	-	-	-	-	-
Purchases of inventory	1,130	30,214	31,276	-	-	-
Principal repayments of lease liabilities	-	-	-	-	-	-
<b>Total capital expenditure</b>	<b>1,130</b>	<b>30,214</b>	<b>31,276</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Program 1.3 - Defence Contribution to National Support Tasks in Australia Total funded expenditure <sup>[a]</sup></b>	<b>109,899</b>	<b>71,751</b>	<b>126,265</b>	<b>22</b>	<b>22</b>	<b>22</b>

**Note**

- a. Total Program funded expenditure includes operating expenses and capital expenditure funded by appropriation and own source revenue. This excludes expenses not requiring appropriation.

## 2.3 Budgeted Expenses and Performance for Outcome 2

**Outcome 2: Protect and advance Australia's strategic interests through the provision of strategic policy, the development, delivery and sustainment of military, intelligence and enabling capabilities, and the promotion of regional and global security and stability as directed by Government.**

### Outcome 2 Strategy

Defence continues to execute its Outcome 2 Strategy as disclosed in the *PBS 2024-25* as follows:

Defence ensures that its policy is agile and adaptive, and can flexibly respond to the identified strategic risks in a rapidly changing strategic environment through the biennial National Defence Strategy cycle. The Defence Strategy Framework, endorsed by the Secretary of Defence and the Chief of the Defence Force, outlines this cycle and the process by which strategy cascades throughout the organisation.

The biennial National Defence Strategy is Defence's highest-level classified planning document. It informs the context, preparation and alignment of subsidiary planning documents across policy, enterprise planning, force employment, force generation and force design. The National Defence Strategy implements Cabinet decisions and updated Government direction, identifies priorities and provides guidance on the tasks that need to be undertaken to achieve the Strategy of Denial.

The *2024 National Defence Strategy* re-weighted the three prevailing Strategic Defence Objectives: to shape Australia's strategic environment, deter actions against Australia's interests, and respond with credible military force, when required. While these objectives had previously been weighted equally in Australia's strategic settings, deterrence is now Australia's primary Strategic Defence Objective.

The Government has adopted the Strategy of Denial to become the cornerstone of Defence planning. This approach aims to deter any conflict before it begins, prevent any potential adversary from succeeding in coercing Australia through force, support regional security and prosperity and uphold a favourable strategic balance.

The *2024 National Defence Strategy* and the *2024 Integrated Investment Program* are designed to ensure the ADF has the capacity to:

1. defend Australia and our immediate region;
2. deter through denial any potential adversary's attempt to project power against Australia through our northern approaches;
3. protect Australia's economic connection to our region and the world;
4. contribute with our partners to the collective security of the Indo-Pacific; and
5. contribute with our partners to the maintenance of the global rules-based order.

The Government has committed to a biennial National Defence Strategy cycle to ensure Defence policy, strategy, capability and planning keep pace with the rapidly evolving strategic environment, respond to Australia's national security priorities and provide clarity of process and approach to defence industry. The next National Defence Strategy will be delivered in 2026.

International engagement remains a critical function of Defence. Defence works with the United States and key partners to build a stable, secure and prosperous region that is free from coercion. Defence conducts operations and exercises in the region – including with the United States and

key partners – to underpin the international rules-based order, maintain regional security and stability, and deter potential adversaries. The Defence Cooperation Program is a key part of our Defence engagement, enhancing shared understanding and capability with our partners in the Pacific, Southeast Asia and Northeast Indian Ocean. We are building on decades of Defence cooperation and interoperability, working together to meet regional security priorities, and investing to play our part in keeping and building peace in our region.

Australia remains committed to standing with Ukraine in its defence against Russia's illegal and immoral invasion. Australia has committed over \$1.3 billion in military assistance to support Ukraine's self-defence. In addition to materiel and financial support, the Australian Defence Force continues to make an important contribution to multinational efforts in support of Ukraine under Operation Kudu. The Australian Defence Force is also providing personnel to support maritime security in the Middle East, including by supporting coalition efforts to protect international shipping transiting the Red Sea.

In line with *2024 National Defence Strategy*, the United States Alliance continues to evolve and strengthen, including through Enhanced Force Posture Cooperation, deepening strategic partnerships in the Indo-Pacific, enhancing cooperation on Australia's Guided Weapons and Explosive Ordnance Enterprise, and streamlining trade controls and information-sharing between the two nations. The AUKUS trilateral security and technology partnership continues to deepen defence capability and technological cooperation between Australia, the United Kingdom and the United States. Enhanced cooperation with the United States and the United Kingdom, including through AUKUS, complements Australia's commitment to our existing network of international partnerships, including the Pacific Islands Forum and Association of Southeast Asian Nations, as well as Five Eyes, the Five Power Defence Arrangements, and the Quad.

Defence is strengthening our cooperation with key partners in the Indo-Pacific, including Japan, India, the Republic of Korea, and France. Defence is enhancing operational cooperation with Japan through the 2022 Joint Declaration on Security Cooperation and the Australia-Japan Reciprocal Access Agreement, both reflections of our strategic alignment. Defence is developing an enduring and reciprocal framework to support increasingly sophisticated defence activities with the Republic of Korea. With India, Defence is enhancing maritime domain awareness cooperation and exercising with increased complexity and regularity. Defence is also deepening operational cooperation with France in the Indo-Pacific.

A strong partnership with defence industry is critical in delivering Defence capabilities. A capable, resilient, competitive and innovative sovereign defence industrial base enables Defence's mission and Australia's national security outcomes. The Government has released the *2024 Defence Industry Development Strategy*, establishing the framework and principles for the direction of defence industry policy. The Strategy includes initiatives to develop the sovereign defence industrial base required to meet our national security needs. The next Defence Industry Development Strategy will be delivered in 2026 to align with the biennial National Defence Strategy cycle.

A focus in 2024-25 continues to be the implementation of the amendments to the *Defence Trade Control Act 2012* to create a trilateral export licence-free environment with the United States and the United Kingdom. Defence will also seek to strengthen industrial engagement with other priority partners in the region to bolster collective capability and resilience. Regulating the export of military and dual-use goods and technologies (consistent with Australia's national interest) is vital for maintaining the ADF's security and capability edge, preventing regional and international instability, ensuring Australia upholds international obligations, and preventing the illicit trade of conventional weapons or proliferation of weapons of mass destruction.

Intelligence delivers decision advantage to the Government, Defence leaders and operational commanders. It is a critical enabler for the integration and interoperability of our next-generation

platforms, ensuring a capability edge through superior battlespace awareness. Defence Intelligence agencies continue to work closely with, and as, members of the National Intelligence Community so that current and future national security challenges are met and Australia's interests are maintained and protected.

## Linked Programs

The following changes have been made to the Outcome 2 Strategy since the *PBS 2024-25*:

<b>Department of Industry, Science and Resources</b>
<p>Program 1.1 – Growing innovative and competitive businesses, industries and regions.</p> <p>Program 1.2 – Investing in science and technology.</p> <p>Program 1.4 – Nuclear-Powered Submarines.</p>
<b>Contribution to Outcome 2 by linked programs</b>
<p>The Department of Industry, Science and Resources (DISR) works closely with the department on enterprise-level programs to ensure alignment with whole-of-government industry policy and to support the development of innovative and competitive businesses.</p> <p>This includes supporting the development of defence industry policy and related programs, and facilitating links between Defence activities and industry initiatives including the National Reconstruction Fund, Buy Australian Plan, designing and implementing grants programs, and Australian Industry Participation.</p> <p>DISR engages with the Office of Defence Industry Support to identify and support Australian businesses seeking to increase their capability and capacity to participate in supply chains for defence projects.</p> <p>DISR collaborates with Defence to ensure a complementary approach between civil space policy, industry development, regulation of space activities and Defence's space responsibilities and interests.</p> <p>DISR, through the Australian Radioactive Waste Agency and the Australian Nuclear Science and Technology Organisation, is supporting Defence's acquisition of conventionally-armed, nuclear-powered submarines.</p> <p>DISR engages with the department regarding Defence Export Controls to prevent the unwanted transfer of dual-use and critical technologies to harness the benefits while protecting Australia's research capability, innovation and comparative advantage.</p> <p>DISR works with Defence on initiatives to address critical workforce shortages in STEM by attracting and retaining Australians from diverse backgrounds in STEM education and careers.</p>
<b>Department of the Treasury</b>
<p>Program 1.1 – Department of the Treasury.</p> <p>Program 1.4 – Commonwealth-State Financial Relations.</p>
<b>Contribution to Outcome 2 by linked program</b>
<p>The Treasury, on behalf of the Government, provides financial support to the states and territories to support the delivery of specified outputs or projects, facilitate reforms or reward jurisdictions that deliver on nationally significant reforms. Defence participates as a consult partner in Australia's Foreign Investment Framework, undertaking risk assessments in relation to foreign investment applications, where those applications have national security implications or affect Defence interests.</p>

<b>The Australian Trade and Investment Commission (Austrade)</b>
Program 1.1 – Support Australian exporters to expand internationally, attract productive international investment, and grow the visitor economy.
<b>Contribution to Outcome 2 by linked programs</b>
Implementation of the Government’s Defence Export Strategy is led by Defence. This is providing a whole-of-government coordinated approach to supporting Australian defence industry. Cooperation with Austrade is focused on growing exports to underpin sustainability and growth aligned with national security priorities.

## Outcome 2 Resources

Table 20: Total Budgeted Resources Available for Outcome 2

	2023-24 Actual Result \$'000	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>Program 2.1 Strategy, Policy and Industry</b>						
Revenues from other sources	33,709	575	564	575	598	625
Expenditure funded by appropriations	900,831	830,566	749,559	776,979	676,936	773,588
<b>Program 2.2 Defence Executive Support</b>						
Revenues from other sources	1,849	4,299	3,017	3,403	3,524	3,068
Expenditure funded by appropriations	587,760	502,198	682,329	614,815	660,877	776,125
<b>Program 2.3 Defence Finance <sup>(a)</sup></b>						
Revenues from other sources	139,860	26,859	32,586	7,833	8,047	7,175
Expenditure funded by appropriations	89,290	255,590	166,187	177,398	182,523	181,230
<b>Program 2.4 Joint Capabilities</b>						
Revenues from other sources	59,926	1,872	15,081	15,429	15,840	16,210
Expenditure funded by appropriations	2,433,753	2,554,903	2,553,090	2,483,105	2,896,673	3,993,445
<b>Program 2.5 Navy Capabilities</b>						
Revenues from other sources	113,677	59,015	59,015	22,844	23,440	24,053
Expenditure funded by appropriations	10,618,561	10,705,000	11,225,042	11,808,413	12,784,280	12,760,869
<b>Program 2.6 Army Capabilities</b>						
Revenues from other sources	42,428	20,990	48,942	47,486	41,293	44,974
Expenditure funded by appropriations	11,361,321	11,751,745	11,785,410	12,949,222	13,767,834	14,442,777
<b>Program 2.7 Air Force Capabilities</b>						
Revenues from other sources	106,571	41,900	41,900	42,978	44,082	45,216
Expenditure funded by appropriations	10,856,220	9,469,480	9,579,569	9,818,611	10,671,027	10,856,019
<b>Program 2.8 Australian Defence Force Headquarters</b>						
Revenues from other sources	67,728	13,378	185,382	9,425	7,941	6,908
Expenditure funded by appropriations	294,291	231,705	228,413	213,746	200,047	210,373
<b>Program 2.9 Capability Acquisition and Sustainment</b>						
Revenues from other sources	33,817	26,353	2,397	2,000	2,000	2,000
Expenditure funded by appropriations	909,737	1,293,951	1,226,635	1,528,891	1,706,402	1,784,287
<b>Program 2.10 Security and Estate</b>						
Revenues from other sources	647,123	449,640	569,147	708,444	585,025	615,208
Expenditure funded by appropriations	6,322,939	6,156,935	6,363,857	6,124,513	6,484,365	6,668,822
<b>Program 2.11 Defence Digital</b>						
Revenues from other sources	42,905	57,892	57,189	65,791	72,240	66,712
Expenditure funded by appropriations	1,546,326	1,610,899	1,580,754	1,660,269	1,929,164	2,159,849
<b>Program 2.12 Defence People</b>						
Revenues from other sources	13,317	16,523	13,973	15,181	15,373	14,618
Expenditure funded by appropriations	2,158,454	2,341,105	1,912,075	2,057,822	2,162,427	2,279,981
<b>Program 2.13 Defence Science and Technology</b>						
Revenues from other sources	12,791	4,497	4,497	4,643	4,759	4,872
Expenditure funded by appropriations	798,245	673,139	669,883	736,851	790,349	954,960
<b>Program 2.14 Defence Intelligence</b>						
Revenues from other sources	1,794	4,480	972	4,592	4,707	4,825
Expenditure funded by appropriations	703,514	1,007,250	905,572	1,062,671	1,328,801	1,545,124
<b>Program 2.15 Naval Shipbuilding and Sustainment</b>						
Revenues from other sources	34	-	-	-	-	-
Expenditure funded by appropriations	271,958	263,584	284,348	246,036	239,288	247,090
<b>Program 2.16 Nuclear-Powered Submarines</b>						
Revenues from other sources	10	-	-	-	-	-
Expenditure funded by appropriations	463,947	2,807,197	2,323,100	2,976,861	1,197,603	4,869,652



**Table 20: Total Budgeted Resources Available for Outcome 2 (Continued)**

	2023-24 Actual Result \$'000	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>Program 2.19 Defence Trusts and Joint Accounts</b>						
Revenues from other sources	139,448	297,555	130,179	109,820	197,928	381,111
Total Expenditure	109,973	305,192	137,703	109,806	197,906	381,090
<b>Program 2.20 Defence Force Superannuation Benefits Program and Program 2.21 Defence Force Superannuation Nominal Interest</b>						
Defence Force Retirement Benefits Act, 1948 Part 1, s.15D and VIC, s.82ZJ (1)	32,452	27,613	27,800	25,568	23,707	22,017
Defence Force Retirements and Death Benefits Act, 1973 Part XII, s.125 (3)	1,811,068	1,917,602	1,859,273	1,847,396	1,883,901	1,923,075
Military Superannuation and Benefits Act, 1991 Part V, s.17 <sup>[b]</sup>	2,230,000	2,325,519	2,230,760	2,551,277	2,807,438	3,070,905
Australian Defence Force Cover Act 2015	118,941	183,189	190,000	255,776	319,356	409,775
Expenses not requiring appropriation	5,723,586	5,338,408	5,365,608	5,386,429	5,616,401	5,875,013
<b>Total Administered expenses <sup>[c]</sup></b>	<b>9,916,047</b>	<b>9,792,331</b>	<b>9,673,441</b>	<b>10,066,446</b>	<b>10,650,803</b>	<b>11,300,785</b>
Administered revenues from other sources	-1,129,955	-1,067,060	-1,100,849	-1,043,042	-986,327	-931,434
<b>Total Program 2.20 and 2.21</b>	<b>8,786,092</b>	<b>8,725,271</b>	<b>8,572,592</b>	<b>9,023,403</b>	<b>9,664,477</b>	<b>10,369,351</b>
<b>Program 2.22 Housing Assistance</b>						
Defence Home Ownership Assistance Scheme Act 2008 Part VI, s.84	366,025	236,275	236,275	255,100	275,795	298,595
Expenses not requiring appropriation	-	-	-	-	-	-
<b>Total Administered expenses</b>	<b>366,025</b>	<b>236,275</b>	<b>236,275</b>	<b>255,100</b>	<b>275,795</b>	<b>298,595</b>
Administered revenues from other sources	-20,964	-23,978	-23,978	-26,573	-29,426	-32,570
<b>Total Program 2.22</b>	<b>345,061</b>	<b>212,297</b>	<b>212,297</b>	<b>228,527</b>	<b>246,369</b>	<b>266,025</b>
<b>Program 2.23 Other Administered</b>						
Expenses not requiring appropriation	-	-	-	-	-	-
<b>Total Administered expenses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Administered revenues from other sources	-44,015	-41,877	-41,908	-43,047	-44,232	-46,973
<b>Total Program 2.23</b>	<b>-44,015</b>	<b>-41,877</b>	<b>-41,908</b>	<b>-43,047</b>	<b>-44,232</b>	<b>-46,973</b>
<b>Total resourcing</b>						
Total operating expense (incl. repayment of lease liabilities) funded by appropriation	35,257,507	38,723,921	38,644,882	40,238,755	40,932,194	44,465,837
Net capital (surplus) / deficit	744,193	-	-	-	-	-
Capital Prepayment	-	-	-	-	-	-
Total Gifted assets included in budget estimates	-	-	-	-	-	-
Total Administered <sup>[d]</sup>	4,271,830	4,690,199	4,544,107	4,935,116	5,310,198	5,724,366
Total Departmental revenue from other sources	1,317,541	728,274	1,034,661	950,623	828,869	856,463
Total Administered revenue from other sources <sup>[e]</sup>	1,194,934	1,132,915	1,166,735	1,112,662	1,059,985	1,010,977
Administered returns to the Official Public Account <sup>[f]</sup>	-1,489,819	-1,413,156	-1,433,092	-1,367,249	-1,302,826	-1,241,307
Prior year appropriation	-	-	-	-	-	-
Total capital expenditure funded by Equity injection:						
- Bill 1 DCB	2,776,423	3,141,090	2,638,173	3,079,566	3,002,481	3,268,897
- Bill 2 Equity	11,539,024	10,590,238	10,952,770	11,917,882	13,743,923	16,769,460
<b>Total resources for Outcome 2</b>	<b>55,611,633</b>	<b>57,593,482</b>	<b>57,548,238</b>	<b>60,867,356</b>	<b>63,574,824</b>	<b>70,854,694</b>
Net revenue/ (expenditure) in relation to Defence Trusts and Joint Accounts	29,475	-7,637	-7,525	14	22	21
<b>Total resources for Outcome 2 including Defence Trusts and Joint Accounts</b>	<b>55,641,108</b>	<b>57,585,844</b>	<b>57,540,713</b>	<b>60,867,370</b>	<b>63,574,845</b>	<b>70,854,715</b>

**Notes**

- a. The lower Defence Finance expenditure in 2023-24 is driven by the whole-of-department employees expenses and net write down and impairment of assets adjustments that Defence Finance manage centrally, on behalf of whole of Defence. The Defence Finance revenue from other sources includes receipts/ refunds from other agencies, that are managed centrally.
- b. Includes estimated resourcing used to meet payments for Defence Force Superannuation Nominal Interest under Military Superannuation and Benefits Act, 1991 Part V, s.17. The corresponding estimates for total expenses is disclosed under Program 2.20.
- c. Figures for 2023-24 and 2024-25 have been calculated using the applicable AASB 119 interest rate. Forward years are estimated based on the discount rate determined by the superannuation scheme actuaries in preparing the latest Long Term Cost Reports, being CPI plus 2.5 per cent.
- d. Includes estimated resourcing required to meet payments for the Defence Superannuation Benefits. Table 60 shows estimates of total expenses for the Defence Superannuation Schemes.
- e. Total Administered revenue from other sources comprises of Military superannuation contributions, competitive neutrality revenue received from Defence Housing Australia and licence fees received under the Defence Home Ownership Assistance Scheme.
- f. Administered returns to the Official Public Account (OPA) are in relation to Administered revenue from activities performed by Defence on behalf of the Australian Government including administered receipts passed through from Superannuation programs to the OPA.

## Contributions to Outcome 2

## Program 2.1: Strategy, Policy and Industry

Performance information is as reported in the *PBS 2024-25*.

Table 21: Cost Summary for Program 2.1 Strategy, Policy and Industry

	2023-24 Actual Result	2024-25 Budget Estimate	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees	98,229	108,955	120,096	124,824	129,097	133,219
Suppliers	731,259	643,764	590,536	611,019	520,642	573,144
Other expenses	76,813	51,156	20,520	8,287	8,143	7,984
	<b>906,301</b>	<b>803,875</b>	<b>731,152</b>	<b>744,131</b>	<b>657,882</b>	<b>714,348</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	9,441	37,881	7,823	8,401	8,617	9,116
Inventory consumption	14,472	-	-	-	-	-
Net write-down and net impairment of assets <sup>[a] [b]</sup>	-323	644	-373	-394	-416	-438
	<b>23,590</b>	<b>38,525</b>	<b>7,450</b>	<b>8,007</b>	<b>8,202</b>	<b>8,678</b>
<b>Total operating expenses</b>	<b>929,891</b>	<b>842,400</b>	<b>738,602</b>	<b>752,138</b>	<b>666,084</b>	<b>723,025</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets	27,582	18,070	11,557	25,897	12,032	52,287
Purchases of inventory	657	-	-	-	-	-
Principal repayments of lease liabilities	-	9,195	7,414	7,526	7,620	7,579
<b>Total capital expenditure</b>	<b>28,239</b>	<b>27,266</b>	<b>18,971</b>	<b>33,423</b>	<b>19,652</b>	<b>59,866</b>
<b>Program 2.1 Strategy, Policy and Industry Total funded expenditure <sup>[c]</sup></b>	<b>934,540</b>	<b>831,141</b>	<b>750,123</b>	<b>777,554</b>	<b>677,534</b>	<b>774,213</b>

## Notes

a. Defence has a Net write-down and impairment of assets in 2023-24.

b. Defence has a Net write-down and impairment of assets in 2024-25 Revised Estimate and the Forward Estimates.

c. Total Program funded expenditure includes operating expenses and capital expenditure funded by appropriation and own source revenue. This excludes expenses not requiring appropriation.

**Program 2.2: Defence Executive Support**

Performance information is as reported in the *PBS 2024-25*.

**Table 22: Cost Summary for Program 2.2 Defence Executive Support**

	2023-24 Actual Result	2024-25 Budget Estimate	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees	128,678	90,899	156,250	157,957	160,883	165,711
Suppliers	256,154	330,842	348,119	359,032	316,817	380,950
Other expenses	2,631	2,743	1,993	2,811	2,881	2,752
	<b>387,463</b>	<b>424,483</b>	<b>506,362</b>	<b>519,799</b>	<b>480,581</b>	<b>549,413</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	51,191	12,521	46,734	35,311	57,535	59,747
Inventory consumption	-	-	-	-	-	-
Net write-down and net impairment of assets	2,094	13,000	14,611	17,632	21,278	25,678
	<b>53,285</b>	<b>25,521</b>	<b>61,345</b>	<b>52,943</b>	<b>78,813</b>	<b>85,426</b>
<b>Total operating expenses</b>	<b>440,748</b>	<b>450,004</b>	<b>567,707</b>	<b>572,742</b>	<b>559,394</b>	<b>634,838</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets	202,146	82,000	178,967	98,401	183,802	229,763
Purchases of inventory	-	-	-	-	-	-
Principal repayments of lease liabilities	-	15	17	18	18	17
<b>Total capital expenditure</b>	<b>202,146</b>	<b>82,014</b>	<b>178,984</b>	<b>98,418</b>	<b>183,820</b>	<b>229,781</b>
<b>Program 2.2 Defence Executive Support Total funded expenditure</b> <sup>[a] [b]</sup>	<b>589,609</b>	<b>506,497</b>	<b>685,346</b>	<b>618,218</b>	<b>664,401</b>	<b>779,193</b>

**Notes**

- a. Total Program funded expenditure includes operating expenses and capital expenditure funded by appropriation and own source revenue. This excludes expenses not requiring appropriation.
- b. The change in estimates includes movement of functions and their associated budgets within Defence.

**Program 2.3: Defence Finance**

Performance information is as reported in the *PBS 2024-25*.

**Table 23: Cost Summary for Program 2.3 Defence Finance <sup>[a]</sup>**

	2023-24 Actual Result	2024-25 Budget Estimate	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees <sup>[b] [c]</sup>	72,931	190,254	107,738	111,395	115,215	112,712
Suppliers	73,581	88,361	87,233	69,957	71,399	71,641
Other expenses	82,638	3,834	3,801	3,878	3,956	4,052
	<b>229,150</b>	<b>282,449</b>	<b>198,773</b>	<b>185,231</b>	<b>190,570</b>	<b>188,405</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	-	-	-	-	-	-
Inventory consumption	-	-	-	-	-	-
Net write-down and net impairment of assets <sup>[c]</sup>	27,588	-	-	-	-	-
	<b>27,588</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total operating expenses</b>	<b>256,738</b>	<b>282,449</b>	<b>198,773</b>	<b>185,231</b>	<b>190,570</b>	<b>188,405</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets	-	-	-	-	-	-
Purchases of inventory	-	-	-	-	-	-
Principal repayments of lease liabilities	-	-	-	-	-	-
<b>Total capital expenditure</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Program 2.3 Defence Finance Total funded expenditure <sup>[d]</sup></b>	<b>229,150</b>	<b>282,449</b>	<b>198,773</b>	<b>185,231</b>	<b>190,570</b>	<b>188,405</b>

**Notes**

- The Defence Finance Program includes budget adjustments applied at the whole of Defence level, and not otherwise applied to other programs. The Revised Estimate for 2024-25 reflects changes to such whole of Defence budget adjustments.
- Full-time equivalent headcount is held in this Program from time to time for future prioritisation.
- Employees and Net write down and impairment of assets in 2023-24 includes adjustments made on behalf of whole of Defence. Employee expenses for Program 2.3 Defence Finance are lower in 2023-24 (compared to Revised and Forward Estimates) predominantly due to the gain associated with the actuarial assumptions, including from the increase in government bond rates as at 30 June 2024 compared to 30 June 2023.
- Total Program funded expenditure includes operating expenses and capital expenditure funded by appropriation and own source revenue. This excludes expenses not requiring appropriation.

**Program 2.4: Joint Capabilities**

Performance information is as reported in the *PBS 2024-25*.

**Table 24: Cost Summary for Program 2.4 Joint Capabilities**

	2023-24 Actual Result	2024-25 Budget Estimate	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees	168,804	167,310	168,575	177,168	183,026	188,563
Suppliers	1,582,104	1,655,208	1,633,186	1,480,817	1,797,200	2,091,028
Other expenses	2,481	24	21	21	21	21
	<b>1,753,389</b>	<b>1,822,542</b>	<b>1,801,782</b>	<b>1,658,005</b>	<b>1,980,247</b>	<b>2,279,612</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	122,484	100,594	126,322	123,127	134,664	139,842
Inventory consumption	210,254	-	-	-	-	-
Net write-down and net impairment of assets	77,070	353,307	446,068	475,227	506,317	539,469
	<b>409,808</b>	<b>453,901</b>	<b>572,389</b>	<b>598,353</b>	<b>640,981</b>	<b>679,311</b>
<b>Total operating expenses</b>	<b>2,163,197</b>	<b>2,276,443</b>	<b>2,374,171</b>	<b>2,256,358</b>	<b>2,621,228</b>	<b>2,958,922</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets	719,859	734,165	766,333	840,471	932,209	1,729,986
Purchases of inventory	20,432	-	-	-	-	-
Principal repayments of lease liabilities	-	68	57	58	57	57
<b>Total capital expenditure</b>	<b>740,291</b>	<b>734,233</b>	<b>766,390</b>	<b>840,528</b>	<b>932,267</b>	<b>1,730,044</b>
<b>Program 2.4 Joint Capabilities Total funded expenditure <sup>(a)</sup> <sup>(b)</sup></b>	<b>2,493,680</b>	<b>2,556,775</b>	<b>2,568,171</b>	<b>2,498,534</b>	<b>2,912,513</b>	<b>4,009,655</b>

**Notes**

- a. Total Program funded expenditure includes operating expenses and capital expenditure funded by appropriation and own source revenue. This excludes expenses not requiring appropriation.
- b. The change in estimates includes movement of functions and their associated budgets within Defence.

### Program 2.5: Navy Capabilities

Performance information is as reported in the *PBS 2024-25*.

**Table 25: Cost Summary for Program 2.5 Navy Capabilities**

	2023-24 Actual Result	2024-25 Budget Estimate	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees	2,693,461	2,928,118	2,830,368	3,015,870	3,227,776	3,390,229
Suppliers	3,777,416	3,638,349	4,278,556	4,394,291	4,437,967	4,295,498
Other expenses	16,168	5,778	9,288	6,276	5,841	5,448
	<b>6,487,045</b>	<b>6,572,245</b>	<b>7,118,212</b>	<b>7,416,436</b>	<b>7,671,584</b>	<b>7,691,176</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	1,623,277	1,461,471	1,721,870	1,694,019	1,807,201	1,876,644
Inventory consumption	201,155	356,729	366,693	367,939	345,363	386,796
Net write-down and net impairment of assets	45,517	62,122	26,171	27,776	29,480	31,289
	<b>1,869,949</b>	<b>1,880,322</b>	<b>2,114,733</b>	<b>2,089,735</b>	<b>2,182,043</b>	<b>2,294,729</b>
<b>Total operating expenses</b>	<b>8,356,994</b>	<b>8,452,567</b>	<b>9,232,946</b>	<b>9,506,171</b>	<b>9,853,628</b>	<b>9,985,904</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets	3,687,992	3,723,328	3,555,162	3,818,798	4,618,602	4,478,422
Purchases of inventory	540,471	445,256	582,675	567,853	489,197	583,125
Principal repayments of lease liabilities	16,731	23,185	28,007	28,170	28,337	32,199
<b>Total capital expenditure</b>	<b>4,245,194</b>	<b>4,191,770</b>	<b>4,165,845</b>	<b>4,414,821</b>	<b>5,136,136</b>	<b>5,093,746</b>
<b>Program 2.5 Navy Capabilities Total funded expenditure <sup>(a)</sup> <sup>(b)</sup></b>	<b>10,732,239</b>	<b>10,764,015</b>	<b>11,284,057</b>	<b>11,831,257</b>	<b>12,807,720</b>	<b>12,784,922</b>

**Notes**

- a. Total Program funded expenditure includes operating expenses and capital expenditure funded by appropriation and own source revenue. This excludes expenses not requiring appropriation.
- b. The change in estimates includes movement of functions and their associated budgets within Defence.

**Table 26: Navy Deliverables (Unit Availability Days) <sup>[a]</sup>**

Deliverables		2024-25 Budget Estimate	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
16	Major Combatants <sup>[b]</sup>	3,294	2,420	2,944	3,377	3,191
17	Minor Combatants <sup>[c]</sup>	3,593	3,434	2,334	2,269	2,201
5	Amphibious and Afloat Support <sup>[d]</sup>	1,125	709	1,086	1,009	1,128
13	Maritime Teams <sup>[e]</sup>	3,941	3,941	3,302	3,302	4,748
3	Hydrographic Force <sup>[f]</sup>	526	591	565	365	365

**Notes**

- a. A Unit Availability Day (UAD) is a day when a unit is materially ready and its personnel state and level of competence enables the unit to safely perform tasks in the unit's normal operating environment, immediately.
- b. Major Combatants comprises seven *Anzac* class frigates, three *Hobart* class destroyers and six *Collins* class submarines. Reduction in UAD's is due to variation of maintenance activities across *Anzac* class frigates and delayed planned maintenance periods across *Collins* class submarines.
- c. Minor Combatants comprises thirteen *Armidale* class patrol boats, two *Cape* class patrol boats and two *Huon* class coastal minehunters. Decreases UAD's due to HMAS *Gascoyne* decommissioning.
- d. Amphibious and Afloat Support comprises two *Supply* class replenishment ships, two *Canberra* class amphibious ships and HMAS *Choules*. Propulsion shaft line defects for HMAS *Supply* and the HMAS *Stalwart* PDE defect have decreased UAD for both vessels.
- e. Maritime Teams comprises two Clearance Diving teams, five Deployable Geospatial Support, four Deployable Meteorological teams and two Senior Deployable Meteorologist. Nil change.
- f. Hydrographic Force comprises two *Leeuwin* class hydrographic ships and the Naval Air Station Weather and Oceanographic Centre. Increase in UAD's due to extension of HMAS *Melville's* decommissioning date.

**Table 27: Navy Deliverables (Flying Hours)**

Deliverables		2024-25 Budget Estimate	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
23	MH-60R <sup>[a]</sup>	6,250	6,250	7,200	7,200	7,200

**Notes**

- a. Nil change.

### Program 2.6: Army Capabilities

Performance information is as reported in the *PBS 2024-25*.

**Table 28: Cost Summary for Program 2.6 Army Capabilities**

	2023-24 Actual Result	2024-25 Budget Estimate	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees	4,692,653	5,010,716	4,886,218	5,260,196	5,620,486	5,906,961
Suppliers	2,461,875	2,596,229	2,940,053	3,144,229	3,404,685	3,190,565
Other expenses	2,985	124	4,356	4,427	4,499	4,572
	<b>7,157,513</b>	<b>7,607,069</b>	<b>7,830,626</b>	<b>8,408,853</b>	<b>9,029,670</b>	<b>9,102,098</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	1,659,291	1,494,655	1,780,544	1,703,313	1,858,096	1,930,365
Inventory consumption	327,225	614,581	553,736	624,890	724,976	770,163
Net write-down and net impairment of assets	260,542	74,262	222,560	236,293	250,874	266,355
	<b>2,247,058</b>	<b>2,183,498</b>	<b>2,556,841</b>	<b>2,564,495</b>	<b>2,833,945</b>	<b>2,966,884</b>
<b>Total operating expenses</b>	<b>9,404,571</b>	<b>9,790,567</b>	<b>10,387,468</b>	<b>10,973,348</b>	<b>11,863,616</b>	<b>12,068,982</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets	3,444,639	3,211,550	3,097,686	3,620,332	3,750,806	4,292,332
Purchases of inventory	801,597	943,128	897,108	958,451	1,019,448	1,084,067
Principal repayments of lease liabilities	-	10,988	8,932	9,072	9,203	9,254
<b>Total capital expenditure</b>	<b>4,246,236</b>	<b>4,165,666</b>	<b>4,003,726</b>	<b>4,587,855</b>	<b>4,779,457</b>	<b>5,385,653</b>
<b>Program 2.6 Army Capabilities Total funded expenditure <sup>(a)</sup> <sup>(b)</sup></b>	<b>11,403,749</b>	<b>11,772,735</b>	<b>11,834,352</b>	<b>12,996,708</b>	<b>13,809,127</b>	<b>14,487,751</b>

**Notes**

- a. Total Program funded expenditure includes operating expenses and capital expenditure funded by appropriation and own source revenue. This excludes expenses not requiring appropriation.
- b. The change in estimates includes movement of functions and their associated budgets within Defence.



**Table 29: Army Deliverables (Rate of Effort – Flying Hours)**

Deliverables		2024-25 Budget Estimate	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
14	CH-47F Chinook	3,000	2,450	3,000	3,000	3,000
22	ARH Tiger <sup>[a]</sup>	2,995	2,595	1,315	450	450
46	MRH-90 Taipan <sup>[b]</sup>	-	-	-	-	-
29	AH-64E Apache <sup>[c]</sup>	-	-	1,000	3,250	4,920
40	UH-60M Black Hawk <sup>[d]</sup>	2,900	2,900	4,100	4,500	5,400
2	RQ-7B Shadow 200 – Tactical Uncrewed Aerial System (TUAS) <sup>[e]</sup>	500	1,584	-	-	-
6	RQ-21 Integrator – TUAS <sup>[f]</sup>	1,250	1,250	2,750	2,000	2,000
3	AW139	1,500	1,500	-	-	-
5	H135 <sup>[g]</sup>	3,000	1,500	3,000	3,000	3,000

**Notes**

- Reducing ARH Tiger Rate of Effort reflects transition of the capability to the replacement Boeing AH-64E Apache.
- On Friday, 29 September 2023, the Government announced that the Australian Defence Force's MRH-90 Taipan helicopters will not return to flying operations before their planned withdrawal date of December 2024.
- AH-64E Apache Forward Estimates reflect the fleet's planned introduction into service as it replaces ARH Tiger. Aircraft deliveries are expected to commence in quarter 4, 2025 and will progressively increase to a fleet of 29.
- UH-60M Black Hawk Forward Estimates reflect the fleet's planned introduction into service as it replaces MRH90 Taipan. Aircraft deliveries commenced in Quarter 2, 2023 and will progressively increase to a fleet of 40.
- Increase in Shadow 200 TUAS Rate of Effort is reflective of operational support. Shadow 200 will be withdrawn from service in December 24.
- RQ-21 Integrator TUAS Forward Estimates reflect the fleet's planned introduction into service as it replaces Shadow 200 TUAS. The increase in 2025-26 estimate is due to anticipated support to operations. System deliveries have commenced and will progressively increase to a fleet of 6 systems.
- H135 revised ROE has reduced due to H135 flight operations commencing 6 months later than planned.

### Program 2.7: Air Force Capabilities

Performance information is as reported in the *PBS 2024-25*.

**Table 30: Cost Summary for Program 2.7 Air Force Capabilities**

	2023-24 Actual Result	2024-25 Budget Estimate	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees	2,685,586	2,866,295	2,804,717	3,005,108	3,211,722	3,374,814
Suppliers	4,141,703	4,112,228	4,374,272	4,455,763	4,491,049	4,508,762
Other expenses	11,070	2,616	1,998	2,006	2,053	2,085
	<b>6,838,359</b>	<b>6,981,139</b>	<b>7,180,987</b>	<b>7,462,877</b>	<b>7,704,824</b>	<b>7,885,661</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	1,909,688	1,693,550	1,741,850	1,710,577	1,832,446	1,903,816
Inventory consumption	415,323	341,370	345,210	384,592	428,490	473,689
Net write-down and net impairment of assets	70,159	67,575	55,047	60,286	66,084	72,510
	<b>2,395,170</b>	<b>2,102,495</b>	<b>2,142,107</b>	<b>2,155,456</b>	<b>2,327,019</b>	<b>2,450,015</b>
<b>Total operating expenses</b>	<b>9,233,529</b>	<b>9,083,634</b>	<b>9,323,095</b>	<b>9,618,333</b>	<b>10,031,843</b>	<b>10,335,676</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets	3,350,167	2,080,608	1,880,911	1,792,349	2,391,664	2,305,953
Purchases of inventory	774,265	416,286	546,561	593,168	605,310	696,667
Principal repayments of lease liabilities	-	33,347	13,010	13,195	13,311	12,954
	<b>4,124,432</b>	<b>2,530,241</b>	<b>2,440,482</b>	<b>2,398,712</b>	<b>3,010,285</b>	<b>3,015,574</b>
<b>Program 2.7 Air Force Capabilities Total funded expenditure <sup>(a) (b)</sup></b>	<b>10,962,791</b>	<b>9,511,380</b>	<b>9,621,469</b>	<b>9,861,589</b>	<b>10,715,109</b>	<b>10,901,235</b>

**Notes**

- a. Total Program funded expenditure includes operating expenses and capital expenditure funded by appropriation and own source revenue. This excludes expenses not requiring appropriation.
- b. The change in estimates includes movement of functions and their associated budgets within Defence.

**Table 31: Air Force Deliverables (Flying Hours)**

Air Force is expecting to under-fly its annual Rate of Effort by 12% spanning multiple aircraft types in Financial Year 2024-25. Generating flying hours for each platform is a complex relationship across the fundamental inputs to capability, managing increasing sustainment costs and deploying aircraft to provide effective response options to government that have resulted in a reduction of flying hours. Air Force and its partners continue to manage each platform to generate and deliver highly effective Air Power.

Deliverables <sup>[a]</sup>		2024-25 Budget Estimate	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
49	PC-21	26,820	24,700	26,820	26,820	26,820
11	KA350 King Air	3,800	3,800	3,800	3,800	3,800
12	C-130J Hercules	7,350	5,150	7,350	7,350	7,350
8	C-17A Globemaster III	6,200	5,000	6,200	6,200	6,200
10	C-27J Spartan	5,500	4,800	5,500	5,500	5,500
7	KC-30A MRTT	4,700	4,700	4,700	4,700	4,700
2	737 BBJ	1,600	1,600	1,600	1,600	1,600
3	Falcon-7X	2,400	1,750	2,400	2,400	2,400
12	P-8A Poseidon <sup>[b]</sup>	5,800	5,800	6,200	6,600	7,000
6	E-7A Wedgetail	3,600	3,200	3,600	3,600	3,600
24	F/A-18F Super Hornet	4,500	3,520	4,500	4,500	4,500
33	Hawk 127	6,500	5,350	6,500	6,500	6,500
12	EA-18G Growler	2,800	2,400	2,800	2,800	2,800
72	F-35A Lightning II <sup>[c]</sup>	11,000	10,000	11,500	12,000	12,000
-	MC-55A Peregrine <sup>[d]</sup>	-	-	400	1,650	2,400
<sup>[e]</sup>	MQ-4C Triton	300	300	1,500	2,000	2,600

**Notes**

- Fleet sizes represent totals in service at 01 January 25.
- P-8A Poseidon forward estimates reflects projected workforce growth.
- F-35A Lightning II forward estimates reflects projected workforce growth.
- MC-55A Peregrine forward estimates variation due to maturing understanding of the platform's employment.
- First MQ-4C Triton arrived in Australia in June 2024 however, is undergoing testing prior to entering service with Air Force.

### Program 2.8: Australian Defence Force Headquarters

Performance information is as reported in the *PBS 2024-25*.

**Table 32: Cost Summary for Program 2.8 Australian Defence Force Headquarters**

	2023-24 Actual Result	2024-25 Budget Estimate	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees	33,253	38,457	46,573	45,266	46,749	48,166
Suppliers	322,891	198,967	362,091	177,799	161,132	150,890
Other expenses	456	5,121	5,111	88	90	91
	<b>356,600</b>	<b>242,545</b>	<b>413,776</b>	<b>223,153</b>	<b>207,971</b>	<b>199,147</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	12,754	15,791	12,863	13,807	13,457	13,971
Inventory consumption	964	-	-	-	-	-
Net write-down and net impairment of assets	257	408	205	218	232	247
	<b>13,975</b>	<b>16,199</b>	<b>13,068</b>	<b>14,025</b>	<b>13,689</b>	<b>14,217</b>
<b>Total operating expenses</b>	<b>370,575</b>	<b>258,744</b>	<b>426,844</b>	<b>237,178</b>	<b>221,660</b>	<b>213,365</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets	5,406	2,058	-	-	-	18,124
Purchases of inventory	13	-	-	-	-	-
Principal repayments of lease liabilities	-	480	19	18	17	10
<b>Total capital expenditure</b>	<b>5,419</b>	<b>2,538</b>	<b>19</b>	<b>18</b>	<b>17</b>	<b>18,134</b>
<b>Program 2.8 Australian Defence Force Headquarters Total funded expenditure <sup>(a)</sup> <sup>(b)</sup></b>	<b>362,019</b>	<b>245,083</b>	<b>413,795</b>	<b>223,171</b>	<b>207,988</b>	<b>217,281</b>

**Notes**

- a. Total Program funded expenditure includes operating expenses and capital expenditure funded by appropriation and own source revenue. This excludes expenses not requiring appropriation.
- b. The change in estimates includes movement of functions and their associated budgets within Defence.

**Program 2.9: Capability Acquisition and Sustainment (including Guided Weapons and Explosive Ordnance Group)**

Performance information is as reported in the *PBS 2024-25*.

**Table 33: Cost Summary for Program 2.9 Capability Acquisition and Sustainment (including Guided Weapons and Explosive Ordnance Group)**

	2023-24 Actual Result \$'000	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees	422,272	459,733	465,546	484,272	499,996	514,379
Suppliers	477,594	666,841	515,438	490,255	557,154	523,220
Other expenses	3	14	24,284	24,470	26,200	26,200
	<b>899,869</b>	<b>1,126,588</b>	<b>1,005,268</b>	<b>998,997</b>	<b>1,083,350</b>	<b>1,063,799</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	713	201,546	777	1,049	697	723
Inventory consumption	-	-	-	-	-	-
Net write-down and net impairment of assets <sup>[a] [b]</sup>	-3,310	219	-2,672	-2,811	-2,958	-3,111
	<b>-2,597</b>	<b>201,765</b>	<b>-1,895</b>	<b>-1,762</b>	<b>-2,261</b>	<b>-2,389</b>
<b>Total operating expenses</b>	<b>897,272</b>	<b>1,328,353</b>	<b>1,003,373</b>	<b>997,236</b>	<b>1,081,089</b>	<b>1,061,410</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets	43,685	193,614	223,763	531,894	625,052	722,488
Purchases of inventory	-	-	-	-	-	-
Principal repayments of lease liabilities	-	102	-	-	-	-
<b>Total capital expenditure</b>	<b>43,685</b>	<b>193,716</b>	<b>223,763</b>	<b>531,894</b>	<b>625,052</b>	<b>722,488</b>
<b>Program 2.9 Capability Acquisition and Sustainment Total funded expenditure <sup>[c]</sup></b>	<b>943,554</b>	<b>1,320,304</b>	<b>1,229,032</b>	<b>1,530,891</b>	<b>1,708,402</b>	<b>1,786,287</b>

**Notes**

a. Defence has a Net write-down and impairment of assets in 2023-24.

b. Defence has a Net write-down and impairment of assets in 2024-25 Revised Estimate and the Forward Estimates.

c. Total Program funded expenditure includes operating expenses and capital expenditure funded by appropriation and own source revenue. This excludes expenses not requiring appropriation.

### Program 2.10: Security and Estate

Performance information is as reported in the *PBS 2024-25*.

**Table 34: Cost Summary for Program 2.10 Security and Estate**

	2023-24 Actual Result	2024-25 Budget Estimate	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees	1,192,467	1,407,979	1,467,493	1,555,093	1,636,970	1,722,061
Suppliers	3,901,734	3,673,648	3,542,914	3,529,632	3,901,487	4,287,543
Other expenses	181,313	114,360	111,961	110,263	108,312	106,263
	<b>5,275,514</b>	<b>5,195,986</b>	<b>5,122,367</b>	<b>5,194,988</b>	<b>5,646,769</b>	<b>6,115,867</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	1,569,807	1,523,624	1,626,823	1,688,284	1,751,593	1,809,522
Inventory consumption	-	-	-	-	-	-
Net write-down and net impairment of assets	12,477	70,648	6,214	6,578	6,955	7,346
	<b>1,582,284</b>	<b>1,594,272</b>	<b>1,633,037</b>	<b>1,694,862</b>	<b>1,758,549</b>	<b>1,816,868</b>
<b>Total operating expenses</b>	<b>6,857,798</b>	<b>6,790,258</b>	<b>6,755,404</b>	<b>6,889,850</b>	<b>7,405,318</b>	<b>7,932,735</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets	1,315,442	1,226,974	1,496,317	1,317,181	1,094,851	835,996
Purchases of inventory	-	-	-	-	-	-
Principal repayments of lease liabilities	379,106	183,615	314,320	320,787	327,769	332,167
<b>Total capital expenditure</b>	<b>1,694,548</b>	<b>1,410,589</b>	<b>1,810,637</b>	<b>1,637,969</b>	<b>1,422,621</b>	<b>1,168,162</b>
<b>Program 2.10 Security and Estate Total funded expenditure <sup>[a]</sup></b>	<b>6,970,062</b>	<b>6,606,575</b>	<b>6,933,004</b>	<b>6,832,957</b>	<b>7,069,390</b>	<b>7,284,030</b>

**Note**

a. Total Program funded expenditure includes operating expenses and capital expenditure funded by appropriation and own source revenue. This excludes expenses not requiring appropriation.

**Program 2.11: Defence Digital**

Performance information is as reported in the *PBS 2024-25*.

**Table 35: Cost Summary for Program 2.11 Defence Digital**

	2023-24 Actual Result \$'000	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees	87,026	68,629	87,807	91,441	94,406	97,213
Suppliers	1,493,851	1,554,170	1,500,066	1,604,638	1,659,616	1,883,395
Other expenses	23	35	26	27	27	27
	<b>1,580,900</b>	<b>1,622,834</b>	<b>1,587,899</b>	<b>1,696,105</b>	<b>1,754,049</b>	<b>1,980,636</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	184,059	304,922	189,422	213,336	193,695	201,259
Inventory consumption	-	-	-	-	-	-
Net write-down and net impairment of assets <sup>[a] [b]</sup>	-3,103	28,626	-5,930	-6,255	-6,597	-6,959
	<b>180,956</b>	<b>333,548</b>	<b>183,492</b>	<b>207,081</b>	<b>187,097</b>	<b>194,300</b>
<b>Total operating expenses</b>	<b>1,761,856</b>	<b>1,956,382</b>	<b>1,771,391</b>	<b>1,903,186</b>	<b>1,941,146</b>	<b>2,174,936</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets	8,332	32,000	32,000	11,871	229,242	227,825
Purchases of inventory	-	-	-	-	-	-
Principal repayments of lease liabilities	-	13,957	18,045	18,083	18,114	18,100
<b>Total capital expenditure</b>	<b>8,332</b>	<b>45,957</b>	<b>50,045</b>	<b>29,955</b>	<b>247,355</b>	<b>245,925</b>
<b>Program 2.11 Defence Digital Total funded expenditure <sup>[c] [d]</sup></b>	<b>1,589,232</b>	<b>1,668,791</b>	<b>1,637,943</b>	<b>1,726,060</b>	<b>2,001,404</b>	<b>2,226,561</b>

**Notes**

- a. Defence has a Net write-down and impairment of assets in 2023-24.  
b. Defence has a Net write-down and impairment of assets in 2024-25 Revised Estimate and the Forward Estimates.  
c. Total Program funded expenditure includes operating expenses, capital expenditure funded by appropriation and own source revenue.  
This excludes expenses not requiring appropriation.  
d. The change in estimates includes movement of functions and their associated budgets within Defence.

**Program 2.12: Defence People (including Chief of Personnel)**

Performance information is as reported in the *PBS 2024-25*.

**Table 36: Cost Summary for Program 2.12 Defence People (including Chief of Personnel)<sup>[a]</sup>**

	2023-24 Actual Result \$'000	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees <sup>[b]</sup>	1,020,115	1,149,643	1,067,333	1,214,427	1,280,010	1,347,950
Suppliers <sup>[b]</sup>	1,130,408	1,121,640	817,483	818,203	857,638	905,924
Other expenses	7,381	7,779	4,243	5,106	5,131	5,155
	<b>2,157,904</b>	<b>2,279,062</b>	<b>1,889,059</b>	<b>2,037,736</b>	<b>2,142,779</b>	<b>2,259,028</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	30,541	15,840	30,425	29,390	32,476	33,431
Inventory consumption	282	38,337	11,680	12,309	13,204	14,453
Net write-down and net impairment of assets <sup>[c] [d]</sup>	-692	2,554	-846	-898	-953	-1,011
	<b>30,131</b>	<b>56,731</b>	<b>41,258</b>	<b>40,800</b>	<b>44,727</b>	<b>46,873</b>
<b>Total operating expenses</b>	<b>2,188,035</b>	<b>2,335,793</b>	<b>1,930,317</b>	<b>2,078,536</b>	<b>2,187,506</b>	<b>2,305,901</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets	3,447	21	7,800	6,857	6,759	6,921
Purchases of inventory	10,421	70,466	19,635	18,711	18,444	18,886
Principal repayments of lease liabilities	-	8,079	9,553	9,699	9,818	9,763
<b>Total capital expenditure</b>	<b>13,868</b>	<b>78,566</b>	<b>36,989</b>	<b>35,267</b>	<b>35,021</b>	<b>35,570</b>
<b>Program 2.12 Defence People Total funded expenditure <sup>[a]</sup></b>	<b>2,171,772</b>	<b>2,357,628</b>	<b>1,926,048</b>	<b>2,073,003</b>	<b>2,177,800</b>	<b>2,294,599</b>

**Notes**

- The Defence People Group includes the funded expenditure for the Military Personnel Group and the People Strategy Group.
- The change in estimates includes movement of functions and their associated budgets within Defence. The change between the budget estimate and the revised estimate relates to the transfer of responsibilities and costs associated with ADF Removals and the Employer Support Payment Scheme (ESPS) from the Military Personnel Group to the Services.
- Defence has a Net write-down and impairment of assets in 2023-24.
- Defence has a Net write-down and impairment of assets in 2024-25 Revised Estimate and the Forward Estimates.
- Total Program funded expenditure includes operating expenses and capital expenditure funded by appropriation and own source revenue. This excludes expenses not requiring appropriation.



**Program 2.13: Defence Science and Technology**

Performance information is as reported in the *PBS 2024-25*.

**Table 37: Cost Summary for Program 2.13 Defence Science and Technology**

	2023-24 Actual Result	2024-25 Budget Estimate	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees	370,550	384,672	369,986	383,602	396,194	408,107
Suppliers	427,540	291,645	303,135	356,620	397,629	532,948
Other expenses	9,298	1,136	1,120	1,131	1,143	1,155
	<b>807,388</b>	<b>677,453</b>	<b>674,241</b>	<b>741,353</b>	<b>794,965</b>	<b>942,210</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	47,104	37,837	58,926	79,405	52,758	54,781
Inventory consumption	71	155	-	-	-	-
Net write-down and net impairment of assets <sup>[a] [b]</sup>	-3,522	2,195	-4,500	-4,739	-4,990	-5,254
	<b>43,653</b>	<b>40,186</b>	<b>54,426</b>	<b>74,666</b>	<b>47,768</b>	<b>49,526</b>
<b>Total operating expenses</b>	<b>851,041</b>	<b>717,639</b>	<b>728,668</b>	<b>816,018</b>	<b>842,733</b>	<b>991,736</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets	3,648	-	-	-	-	17,481
Purchases of inventory	-	-	-	-	-	-
Principal repayments of lease liabilities	-	183	139	141	143	142
<b>Total capital expenditure</b>	<b>3,648</b>	<b>183</b>	<b>139</b>	<b>141</b>	<b>143</b>	<b>17,623</b>
<b>Program 2.13 Defence Science and Technology Total funded expenditure</b>						
<sup>[c]</sup>	<b>811,036</b>	<b>677,636</b>	<b>674,380</b>	<b>741,494</b>	<b>795,108</b>	<b>959,832</b>

**Notes**

a. Defence has a Net write-down and impairment of assets in 2023-24.

b. Defence has a Net write-down and impairment of assets in 2024-25 Revised Estimate and the Forward Estimates.

c. Total Program funded expenditure includes operating expenses and capital expenditure funded by appropriation and own source revenue. This excludes expenses not requiring appropriation.

### Program 2.14: Defence Intelligence

Performance information is as reported in the *PBS 2024-25*.

**Table 38: Cost Summary for Program 2.14 Defence Intelligence**

	2023-24 Actual Result	2024-25 Budget Estimate	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees	141,410	148,354	154,279	160,025	165,323	170,345
Suppliers	484,077	659,650	650,773	586,817	714,451	840,830
Other expenses	8	20	1,835	806	9	9
	<b>625,495</b>	<b>808,024</b>	<b>806,887</b>	<b>747,648</b>	<b>879,784</b>	<b>1,011,184</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	30,745	38,546	46,016	63,599	43,136	44,786
Inventory consumption	-	-	-	-	-	-
Net write-down and net impairment of assets	24,056	26,898	48,860	56,500	65,584	76,402
	<b>54,801</b>	<b>65,444</b>	<b>94,876</b>	<b>120,100</b>	<b>108,720</b>	<b>121,188</b>
<b>Total operating expenses</b>	<b>680,296</b>	<b>873,468</b>	<b>901,763</b>	<b>867,747</b>	<b>988,503</b>	<b>1,132,373</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets	79,813	203,551	99,534	319,491	453,599	538,640
Purchases of inventory	-	-	-	-	-	-
Principal repayments of lease liabilities	-	155	123	124	126	125
<b>Total capital expenditure</b>	<b>79,813</b>	<b>203,706</b>	<b>99,657</b>	<b>319,615</b>	<b>453,725</b>	<b>538,765</b>
<b>Program 2.14 Defence Intelligence Total funded expenditure <sup>[a]</sup></b>	<b>705,308</b>	<b>1,011,730</b>	<b>906,544</b>	<b>1,067,263</b>	<b>1,333,508</b>	<b>1,549,949</b>

**Note**

a. Total Program funded expenditure includes operating expenses and capital expenditure funded by appropriation and own source revenue. This excludes expenses not requiring appropriation.

**Table 39: Defence Intelligence Deliverables (Hydrographic Products and Services)**

Deliverables	2024-25 Budget Estimate	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
Maritime Safety Updates <sup>[a]</sup>	100%	100%	100%	100%	100%
Charting Projects <sup>[b]</sup>	15	15	15	15	15
Nautical Publications <sup>[c]</sup>	31	31	31	31	31
Survey Projects <sup>[d]</sup>	10	10	12	14	16
Australian Hydrographic Office Availability <sup>[e]</sup>	248	248	249	249	249

**Notes**

- a. Maritime Safety Updates (MSU) are urgent safety-critical revisions to nautical charts and publications or other hydrographic products and services. All Priority 1 MSU will be applied to product and released within the agreed 20 day timeframe, with a PB Statements Target of 100 per cent achievement.
- b. A Charting Project includes all charting activities involved in compiling and publishing all paper and electronic charts or other charting services, for a particular geographic area. When all affected products are updated through different charting activities a Charting Project is considered complete.
- c. The Nautical Publications produced are 25 fortnightly Notices to Mariners, six annual publications. Variation to forward estimates of plus one, as the Mariner's Handbook for Australian Waters (AHP20) will be produced annually.
- d. Survey Project is a major hydrographic survey contract executed to support the Australian Hydrographic Office (AHO) national survey function under The *Navigation Act 2012*. The HydroScheme Industry Partnership Program (HIPP) enables the AHO to undertake focused hydrographic survey data collection using commercial arrangements. The Survey Project rate of effort is aligned with the annual HIPP budget guidance and available personnel to manage the planning and oversight of scheduled survey projects. HIPP Phase 2 commenced 1 July 2024 and is funded to 2033-34.
- e. Australian Hydrographic Office (AHO) availability is those periods the AHO, as a Defence capability, is materially ready and its personnel state and level of competence enables the AHO to provide hydrographic products and services immediately in accordance with the *Navigation Act 2012*. The AHO is open 0700-1830 Monday to Friday, closed for Public Holidays and the Christmas stand down period; availability outside these hours is upon request.

### Program 2.15: Naval Shipbuilding and Sustainment

Performance information is as reported in the *PBS 2024-25*.

**Table 40: Cost Summary for Program 2.15 Naval Shipbuilding and Sustainment**

	2023-24 Actual Result	2024-25 Budget Estimate	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees	151,871	166,410	172,843	187,082	185,117	190,692
Suppliers	119,198	97,153	111,477	58,925	53,611	55,560
Other expenses	3	-	3	4	4	4
	<b>271,072</b>	<b>263,563</b>	<b>284,324</b>	<b>246,010</b>	<b>238,731</b>	<b>246,256</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	128	28	160	207	146	152
Inventory consumption	-	-	-	-	-	-
Net write-down and net impairment of assets	-	1	-	-	-	-
	<b>128</b>	<b>29</b>	<b>160</b>	<b>207</b>	<b>146</b>	<b>152</b>
<b>Total operating expenses</b>	<b>271,200</b>	<b>263,592</b>	<b>284,484</b>	<b>246,217</b>	<b>238,877</b>	<b>246,408</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets	878	-	-	-	531	808
Purchases of inventory	42	-	-	-	-	-
Principal repayments of lease liabilities	-	21	24	25	25	26
<b>Total capital expenditure</b>	<b>920</b>	<b>21</b>	<b>24</b>	<b>25</b>	<b>557</b>	<b>834</b>
<b>Program 2.15 Naval Shipbuilding and Sustainment Total funded expenditure <sup>(a)</sup></b>	<b>271,992</b>	<b>263,584</b>	<b>284,348</b>	<b>246,036</b>	<b>239,288</b>	<b>247,090</b>

**Note**

a. Total Program funded expenditure includes operating expenses and capital expenditure funded by appropriation and own source revenue. This excludes expenses not requiring appropriation.

**Program 2.16: Nuclear-Powered Submarines**

Performance information is as reported in the *PBS 2024-25*.

**Table 41: Cost Summary for Program 2.16 Nuclear-Powered Submarines**

	2023-24 Actual Result	2024-25 Budget Estimate	2024-25 Revised Estimate	2025-26 Forward Estimate	2026-27 Forward Estimate	2027-28 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees	728	-	-	-	-	-
Suppliers	444,523	2,222,182	2,128,168	2,501,139	882,748	2,671,068
Other expenses <sup>[a]</sup>	1	236,763	-	-	-	-
	<b>445,252</b>	<b>2,458,945</b>	<b>2,128,168</b>	<b>2,501,139</b>	<b>882,748</b>	<b>2,671,068</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	-	213	-	-	-	-
Inventory consumption	-	-	-	-	-	-
Net write-down and net impairment of assets	-	-	-	-	-	-
	-	<b>213</b>	-	-	-	-
<b>Total operating expenses</b>	<b>445,252</b>	<b>2,459,158</b>	<b>2,128,168</b>	<b>2,501,139</b>	<b>882,748</b>	<b>2,671,068</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets	18,705	348,252	194,932	475,722	314,855	2,198,585
Purchases of inventory	-	-	-	-	-	-
Principal repayments of lease liabilities	-	-	-	-	-	-
<b>Total capital expenditure</b>	<b>18,705</b>	<b>348,252</b>	<b>194,932</b>	<b>475,722</b>	<b>314,855</b>	<b>2,198,585</b>
<b>Program 2.16 Nuclear-Powered Submarines Total funded expenditure <sup>[b]</sup></b>	<b>463,957</b>	<b>2,807,197</b>	<b>2,323,100</b>	<b>2,976,861</b>	<b>1,197,603</b>	<b>4,869,652</b>

**Notes**

- a. The budget estimates for Other expenses have been reclassified to Suppliers expenses based on the expected nature of activities and spend.
- b. Total Program funded expenditure includes operating expenses and capital expenditure funded by appropriation and own source revenue. This excludes expenses not requiring appropriation.

### Program 2.19: Defence Trusts and Joint Accounts

Performance information is as reported in the *PBS 2024-25*.

**Table 42: Cost Summary for Program 2.19 Defence Trusts and Joint Accounts**

	2023-24 Actual Result \$'000	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>Expenses funded by appropriation and own source revenue</b>						
Employees	26	-	-	-	-	-
Suppliers	865	-	-	-	-	-
Other expenses	18,587	58,227	70,520	54,172	55,347	7,335
	<b>19,478</b>	<b>58,227</b>	<b>70,520</b>	<b>54,172</b>	<b>55,347</b>	<b>7,335</b>
<b>Expenses not requiring appropriation</b>						
Depreciation and amortisation	24,710	-	-	-	-	-
Inventory consumption	-	-	-	-	-	-
Net write-down and net impairment of assets	-	-	-	-	-	-
	<b>24,710</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total operating expenses</b>	<b>44,188</b>	<b>58,227</b>	<b>70,520</b>	<b>54,172</b>	<b>55,347</b>	<b>7,335</b>
<b>Capital expenditure funded by appropriation and own source revenue</b>						
Purchases of non-financial assets <sup>[a]</sup>	90,495	246,965	67,183	55,635	142,560	373,755
Purchases of inventory	-	-	-	-	-	-
Principal repayments of lease liabilities	-	-	-	-	-	-
<b>Total capital expenditure</b>	<b>90,495</b>	<b>246,965</b>	<b>67,183</b>	<b>55,635</b>	<b>142,560</b>	<b>373,755</b>
<b>Program 2.19 Defence Trusts and Joint Accounts <sup>[b]</sup></b>	<b>109,973</b>	<b>305,192</b>	<b>137,703</b>	<b>109,806</b>	<b>197,906</b>	<b>381,090</b>

**Notes**

- a. The change between the budget estimate and the revised estimate is due to a decision not to proceed with a prospective land acquisition and changes to the timing of the construction activity relating to the Australian-Singapore Military Training Initiative (ASMTI).
- b. Total Program funded expenditure includes operating expenses and capital expenditure funded by own source revenue. This excludes expenses not requiring appropriation.

**Administered Program 2.20: Defence Force Superannuation Benefits**

Performance information is as reported in the *PBS 2024-25*.

**Administered Program 2.21: Defence Force Superannuation Nominal Interest**

Performance information is as reported in the *PBS 2024-25*.

**Table 43: Cost Summary for Administered Program 2.20 Defence Force Superannuation Benefits and Cost Summary for Administered Program 2.21 Defence Force Superannuation Nominal Interest**

	2023-24 Actual Result \$'000	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>Expenses</b>						
Military retention benefits	38,586	11,250	8,743	8,727	1,668	912
Military superannuation benefits <sup>[a]</sup>						
- benefits	3,877,000	3,154,190	3,145,662	3,243,167	3,554,185	3,913,002
- interest	6,000,461	6,626,891	6,519,036	6,814,551	7,094,951	7,386,872
<b>Total expenses</b>	<b>9,916,047</b>	<b>9,792,331</b>	<b>9,673,441</b>	<b>10,066,446</b>	<b>10,650,803</b>	<b>11,300,785</b>
<b>Income</b>						
<b>Revenues <sup>[b]</sup></b>						
Military superannuation contributions	-1,129,955	-1,067,060	-1,100,849	-1,043,042	-986,327	-931,434
<b>Total income</b>	<b>-1,129,955</b>	<b>-1,067,060</b>	<b>-1,100,849</b>	<b>-1,043,042</b>	<b>-986,327</b>	<b>-931,434</b>
<b>Program 2.20 Defence Force Superannuation Benefits and Program 2.21 Defence Force Superannuation Nominal Interest</b>	<b>8,786,092</b>	<b>8,725,271</b>	<b>8,572,592</b>	<b>9,023,403</b>	<b>9,664,477</b>	<b>10,369,351</b>

**Notes**

a. Figures for 2023-24 and 2024-25 have been calculated using the applicable AASB 119 interest rate. Forward years are estimated based on the discount rate determined by the superannuation scheme actuaries in preparing the latest Long Term Cost Reports, being CPI plus 2.5 per cent.

b. Negative amounts denote revenue.

### Administered Program 2.22: Housing Assistance

Performance information is as reported in the *PBS 2024-25*.

**Table 44: Cost Summary for Administered Program 2.22 Housing Assistance**

	2023-24	2024-25	2024-25	2025-26	2026-27	2027-28
	Actual Result	Budget Estimate	Revised Estimate	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Expenses</b>						
Housing subsidies	366,025	236,275	236,275	255,100	275,795	298,595
<b>Total expenses</b>	<b>366,025</b>	<b>236,275</b>	<b>236,275</b>	<b>255,100</b>	<b>275,795</b>	<b>298,595</b>
<b>Income</b>						
<b>Revenues <sup>(a)</sup></b>						
Dividends	-	-	-	-	-	-
License fees <sup>(b)</sup>	-20,964	-23,978	-23,978	-26,573	-29,426	-32,570
Other	-	-	-	-	-	-
<b>Total income</b>	<b>-20,964</b>	<b>-23,978</b>	<b>-23,978</b>	<b>-26,573</b>	<b>-29,426</b>	<b>-32,570</b>
<b>Program 2.22 Housing Assistance</b>	<b>345,061</b>	<b>212,297</b>	<b>212,297</b>	<b>228,527</b>	<b>246,369</b>	<b>266,025</b>

**Notes**

a. Negative amounts denote revenue.

b. Licence fees are charged to home loan providers under the Defence Home Ownership Assistance Scheme. The home loan providers are required to remit a portion of home loan revenue to the Australian Government.



**Administered Program 2.23: Other Administered**

Performance information is as reported in the *PBS 2024-25*.

**Table 45: Cost Summary for Administered Program 2.23 Other Administered**

	2023-24 Actual Result \$'000	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>Expenses</b>						
Supplier expenses	-	-	-	-	-	-
<b>Total expenses</b>	-	-	-	-	-	-
<b>Income</b>						
Revenues <sup>[a]</sup>						
Other <sup>[b]</sup>	-44,015	-41,877	-41,908	-43,047	-44,232	-46,973
<b>Total income</b>	<b>-44,015</b>	<b>-41,877</b>	<b>-41,908</b>	<b>-43,047</b>	<b>-44,232</b>	<b>-46,973</b>
<b>Program 2.23 Other Administered</b>	<b>-44,015</b>	<b>-41,877</b>	<b>-41,908</b>	<b>-43,047</b>	<b>-44,232</b>	<b>-46,973</b>

**Notes**

- a. Negative amounts denote revenue.
- b. Other revenue predominantly includes competitive neutrality revenue from Defence Housing Australia.

## Section 3: Defence Explanatory Tables and Budgeted Financial Statements

### 3.1 Explanatory Tables

Section 3 presents explanatory tables and budgeted financial statements which provide a comprehensive snapshot of Defence's finances for the 2024-25 budget year. It explains how budget plans are incorporated into the financial statements and provides further details of the reconciliation between appropriations and program expenses, movements in administered funds, special accounts, grants and government indigenous expenditure.

#### 3.1.1 Grants

The Department of Defence provides grants to support the achievement of Defence's strategic priorities to defend Australia and its national interests; and to protect and advance Australian strategic interests. The provision of funding by Defence is subject to meeting the Australian Government Policy Objectives associated with Defence and its outcomes.

Commonwealth grant opportunities and their guidelines, including the Department of Defence grant opportunities, are published on the Government grants portal GrantConnect ([www.grants.gov.au](http://www.grants.gov.au)). Further information on Defence grant programs are available on the Department's grants webpage ([Home: Grants: Department of Defence](#)).

### 3.2 Resource Summary

**Table 46: Defence Resource Statement – Additional Estimates for 2024-25 as at February 2025 <sup>[a]</sup>**

	Actual appropriation 2023-24 \$'000	Estimate as at Budget 2024-25 \$'000	Proposed Additional Estimates 2024-25 \$'000	Total estimate at Additional Estimates 2024-25 \$'000
<b>Departmental</b>				
Annual appropriations - ordinary annual services	35,840,570	38,784,076	26,227	38,810,303
Prior year appropriations available	-	1,434,165	-766,520	667,645
Equity injection	11,539,024	10,590,238	362,532	10,952,770
Departmental Capital Budget	2,806,296	3,206,210	-499,097	2,707,113
<b>Total departmental annual appropriations <sup>[b]</sup></b>	<b>50,185,890</b>	<b>54,014,689</b>	<b>-876,858</b>	<b>53,137,831</b>
<b>Total departmental resourcing</b>	<b>50,185,890</b>	<b>54,014,689</b>	<b>-876,858</b>	<b>53,137,831</b>
<b>Administered</b>				
Annual appropriations - ordinary annual services	4,271,830	4,690,199	-146,092	4,544,107
Prior year appropriations available	-	-	-	-
Equity injection	-	-	-	-
<b>Total administered annual appropriations</b>	<b>4,271,830</b>	<b>4,690,199</b>	<b>-146,092</b>	<b>4,544,107</b>
<b>Total administered resourcing</b>	<b>4,271,830</b>	<b>4,690,199</b>	<b>-146,092</b>	<b>4,544,107</b>

**Notes**

a. This table is prepared on the same basis as Table 1.

b. Represents Defence actual appropriation for 2023-24 as per Defence financial statements. Details of supplementation/handback in relation to prior years, mainly on account of No Win/No Loss (NWNL) arrangements, are provided in tables 2a, 2b and 3 where applicable.

**Table 47: Third Party Payments to and from other Agencies <sup>[a]</sup>**

	<b>2024-25 Budget Estimate \$'000</b>	<b>2024-25 Revised Estimate \$'000</b>
Receipts from Defence Housing Australia for competitive neutrality revenue (Administered)	41,877	41,908
Payments made to Defence Housing Australia for the provision of services (Departmental)	793,382	825,550
Payments made to CEA Technologies Pty Ltd for the provision of services (Departmental)	283,480	248,272
Receipts from Australian Signals Directorate for the provision of services (Departmental)	102,840	102,840
Receipts from Australian Submarine Agency for the provision of services (Departmental)	41,508	33,910
Payments made to Department of Foreign Affairs and Trade for the provision of services (Departmental)	24,165	24,165
Payments made to the Commonwealth Superannuation Corporation (CSC) for the provision of services (Departmental)	39,692	39,692
Payments made to the Department of Finance for the provision of services (Departmental)	49,652	49,652
Payments made to Comcare for workers compensation premiums (Departmental)	20,760	20,760
Payments made to Bureau of Meteorology for the provision of services (Departmental)	24,339	24,339
Payments made to the Australian Federal Police for the provision of services (Departmental)	51,730	51,499

**Note**

a. Third party payments to and from other Agencies include:

- Inter-agency transactions in excess of \$20m per annum;
- Inter-agency transactions that were in excess of \$20m in the previous year's annual statements; and
- Inter-agency transactions relating to Budget Measures as disclosed in Defence Budget Measures.

### 3.3 Budgeted Financial Statements

#### 3.3.1 Departmental and Administered Budgeted Financial Statements

**Table 48: Variation in Budgeted Departmental Comprehensive Income Statement (Showing Net Cost of Services) (for the period ended 30 June)**

	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	Variation \$'000
<b>EXPENSES</b>			
Employee benefits	15,190,028	14,915,545	-274,483
Supplier expenses	25,057,086	25,714,279	657,193
Grants	49,842	49,842	-
Depreciation and amortisation	6,939,017	7,390,554	451,537
Finance costs	126,015	126,072	57
Write-down of assets and impairment of assets	1,621,821	1,730,682	108,861
Foreign exchange losses	-	-	-
Net losses from sale of assets	-	-	-
Expenses in relation to Defence Trusts and Joint Accounts	58,227	70,520	12,293
Other	255,645	14,646	-240,999
<b>Total expenses</b>	<b>49,297,681</b>	<b>50,012,140</b>	<b>714,459</b>
<b>LESS:</b>			
<b>OWN-SOURCE INCOME</b>			
<b>Own-source revenue</b>			
Sales of goods and rendering of services	368,382	586,492	218,110
Revenue in relation to Defence Trusts and Joint Accounts	297,555	130,179	-167,376
Other revenue	317,838	450,077	132,239
<b>Total own-source revenue</b>	<b>983,775</b>	<b>1,166,748</b>	<b>182,973</b>
<b>Gains</b>			
Foreign exchange	-	-	-
Reversals of previous asset write-downs	919,361	925,267	5,906
Net gains from sale of assets	43,961	-	-43,961
Other gains	-	-	-
<b>Total gains</b>	<b>963,322</b>	<b>925,267</b>	<b>-38,055</b>
<b>Total own-source income</b>	<b>1,947,097</b>	<b>2,092,015</b>	<b>144,918</b>
<b>Net cost of (contribution by) services</b>	<b>47,350,584</b>	<b>47,920,125</b>	<b>569,541</b>
Revenue from Government	38,784,076	38,810,303	26,227
<b>Surplus/ (Deficit) attributable to the Australian Government</b>	<b>-8,566,510</b>	<b>-9,109,823</b>	<b>-543,313</b>
<b>OTHER COMPREHENSIVE INCOME</b>			
<b>Items not subject to subsequent reclassification to net cost of services</b>			
Changes in asset revaluation reserves	-	-	-
<b>Total other comprehensive income/(loss)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>-8,566,510</b>	<b>-9,109,823</b>	<b>-543,313</b>

**Table 48: Variation in Budgeted Departmental Comprehensive Income Statement (Showing Net Cost of Services) (for the period ended 30 June) (Continued)**

	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	Variation \$'000
<b>Note: Impact of Net Cash Appropriation Arrangements</b>			
<b>Surplus/ (Deficit) attributable to the Australian Government prior to Net Cash Appropriation Adjustments</b>	<b>142,747</b>	<b>-36,196</b>	<b>-178,943</b>
Less: Items previously included in revenue appropriation:			
Depreciation and amortisation	6,939,017	7,390,554	451,537
Inventory consumption	1,351,172	1,277,319	-73,853
Net write-down and net impairment of assets	702,460	805,415	102,955
Add: Repayment of lease liabilities funded through revenue appropriations	283,392	399,661	116,269
<b>Surplus/ (Deficit) attributable to the Australian Government as per above</b>	<b>-8,566,510</b>	<b>-9,109,823</b>	<b>-543,313</b>

**Table 49: Variation in Budgeted Departmental Balance Sheet (as at 30 June)**

	<b>2024-25 Budget Estimate</b>	<b>2024-25 Revised Estimate</b>	<b>Variation</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>ASSETS</b>			
<b>Financial assets</b>			
Cash and cash equivalents	302,213	285,307	-16,906
Trade and other receivables	176,252	271,222	94,970
Tax assets	413,952	396,818	-17,134
Appropriation receivable	1,434,165	667,645	-766,520
Other receivables	555,396	840,503	285,107
<b>Total financial assets</b>	<b>2,881,978</b>	<b>2,461,494</b>	<b>-420,484</b>
<b>Non-financial assets</b>			
Land and buildings	26,730,494	26,800,510	70,016
Infrastructure, plant and equipment	9,792,170	11,407,299	1,615,129
Specialist military equipment	91,851,358	92,001,354	149,996
Intangibles	2,654,077	3,840,963	1,186,886
Heritage and cultural	404,289	385,993	-18,296
Inventories	9,664,481	10,285,645	621,164
Prepayments	4,243,307	4,773,439	530,132
<b>Total non-financial assets</b>	<b>145,340,176</b>	<b>149,495,203</b>	<b>4,155,027</b>
Assets held for sale	76,598	68,417	-8,181
<b>Total assets</b>	<b>148,298,752</b>	<b>152,025,114</b>	<b>3,726,362</b>
<b>LIABILITIES</b>			
<b>Payables</b>			
Suppliers	5,896,679	5,586,749	-309,930
Other	715,251	1,697,127	981,876
<b>Total payables</b>	<b>6,611,930</b>	<b>7,283,876</b>	<b>671,946</b>
<b>Interest bearing liabilities</b>			
Leases	3,362,436	3,268,483	-93,953
<b>Total interest bearing liabilities</b>	<b>3,362,436</b>	<b>3,268,483</b>	<b>-93,953</b>
<b>Provisions</b>			
Employee provisions	3,580,316	3,552,559	-27,757
Restoration, decontamination and decommissioning	1,087,208	1,056,201	-31,007
Other	305,933	266,891	-39,042
<b>Total provisions</b>	<b>4,973,457</b>	<b>4,875,651</b>	<b>-97,806</b>
<b>Total liabilities</b>	<b>14,947,823</b>	<b>15,428,010</b>	<b>480,187</b>
<b>NET ASSETS</b>	<b>133,350,929</b>	<b>136,597,104</b>	<b>3,246,175</b>
<b>EQUITY</b>			
Contributed equity	107,248,719	107,099,926	-148,793
Retained surplus (accumulated deficit)	-7,935,813	-7,908,399	27,414
Reserves	34,038,023	37,405,577	3,367,554
<b>Total equity</b>	<b>133,350,929</b>	<b>136,597,104</b>	<b>3,246,175</b>

**Table 50: Variation in Budgeted Departmental Statement of Cash Flows (for the period ended 30 June)**

	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	Variation \$'000
<b>OPERATING ACTIVITIES</b>			
<b>Cash received</b>			
Appropriations (current year)	38,470,706	38,489,557	18,851
Appropriations (prior year)	-	-	-
Goods and services	612,022	1,793,725	1,181,703
Net GST received	2,936,945	2,969,206	32,261
Interest	-	-	-
Receipts in relation to Defence Trusts and Joint Accounts	273,152	90,662	-182,490
Other cash received	74,198	216,532	142,334
Cash transfer from the Official Public Account (receivables)	-	-	-
<b>Total cash received</b>	<b>42,367,023</b>	<b>43,559,683</b>	<b>1,192,660</b>
<b>Cash used</b>			
Employees	14,876,659	14,609,425	-267,234
Suppliers	23,705,914	25,396,024	1,690,110
Net GST paid	2,936,945	2,969,206	32,261
Grants	49,842	49,842	-
Payments in relation to Defence Trusts and Joint Accounts	305,192	137,704	-167,488
Other cash used	381,660	140,718	-240,942
Cash transfer to the Official Public Account (receivables)	-	-	-
<b>Total cash used</b>	<b>42,256,212</b>	<b>43,302,918</b>	<b>1,046,706</b>
<b>Net cash from (used by) operating activities</b>	<b>110,811</b>	<b>256,765</b>	<b>145,954</b>
<b>INVESTING ACTIVITIES</b>			
<b>Cash received</b>			
Proceeds from sales of non-financial assets	140,541	95,855	-44,686
Other cash received	-	-	-
<b>Total cash received</b>	<b>140,541</b>	<b>95,855</b>	<b>-44,686</b>
<b>Cash used</b>			
Purchase of non-financial assets	11,856,192	11,544,964	-311,228
Purchase of inventory	1,940,256	2,114,919	174,663
Selling costs on sale of assets	-	-	-
Finance costs	-	-	-
<b>Total cash used</b>	<b>13,796,448</b>	<b>13,659,883</b>	<b>-136,566</b>
<b>Net cash from (used by) investing activities</b>	<b>-13,655,907</b>	<b>-13,564,028</b>	<b>91,879</b>



**Table 50: Variation in Budgeted Departmental Statement of Cash Flows (for the period ended 30 June) (Continued)**

	<b>2024-25 Budget Estimate \$'000</b>	<b>2024-25 Revised Estimate \$'000</b>	<b>Variation \$'000</b>
<b>FINANCING ACTIVITIES</b>			
<b>Cash received</b>			
Appropriations - contributed equity	10,590,238	10,952,770	362,532
Appropriations - departmental capital budget	3,206,210	2,707,113	-499,097
Prior year appropriation	-	-	-
<b>Total cash received</b>	<b>13,796,448</b>	<b>13,659,883</b>	<b>-136,565</b>
<b>Cash used</b>			
Principal repayments of lease liabilities	283,392	399,661	116,269
Cash to the Official Public Account	-	-	-
<b>Total cash used</b>	<b>283,392</b>	<b>399,661</b>	<b>116,269</b>
<b>Net cash from (used by) financing activities</b>	<b>13,513,056</b>	<b>13,260,222</b>	<b>-252,834</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>-32,040</b>	<b>-47,041</b>	<b>-15,001</b>
Cash and cash equivalents at the beginning of the reporting period	334,253	332,349	-1,904
Transfer of cash from administered programs	-	-	-
Effect of exchange rate movements on cash and cash equivalents at beginning of the reporting period	-	-	-
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>302,213</b>	<b>285,307</b>	<b>-16,906</b>

**Table 51: Budgeted Departmental Comprehensive Income Statement (Showing Net Cost of Services) (for the period ended 30 June)**

	2023-24 Actual Result \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>EXPENSES</b>					
Employee benefits	13,986,166	14,915,545	15,973,725	16,952,969	17,771,121
Supplier expenses	23,287,040	25,714,279	26,030,143	25,738,539	28,609,352
Grants	113,201	49,842	44,907	44,999	45,108
Depreciation and amortisation	7,275,933	7,390,554	7,363,825	7,786,515	8,078,153
Finance costs	167,928	126,072	124,156	121,894	119,578
Write-down of assets and impairment of assets	1,375,457	1,730,682	1,852,543	1,984,224	2,126,732
Net losses from sale of assets	-	-	-	-	-
Expenses in relation to Defence Trusts and Joint Accounts	18,634	70,520	54,172	55,347	7,335
Other	112,085	14,646	538	1,417	1,134
<b>Total expenses</b>	<b>46,336,444</b>	<b>50,012,140</b>	<b>51,444,008</b>	<b>52,685,903</b>	<b>56,758,513</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sales of goods and rendering of services	570,491	586,492	411,613	410,405	419,815
Revenue in relation to Defence Trusts and Joint Accounts	139,448	130,179	109,820	197,928	381,111
Other revenue	529,056	450,077	539,010	418,465	436,648
<b>Total own-source revenue</b>	<b>1,238,995</b>	<b>1,166,748</b>	<b>1,060,444</b>	<b>1,026,797</b>	<b>1,237,574</b>
<b>Gains</b>					
Foreign exchange	30,556	-	-	-	-
Reversals of previous asset write-downs	866,648	925,267	987,130	1,053,334	1,124,210
Net gains from sale of assets	18,391	-	-	-	-
Other gains	169,719	-	-	-	-
<b>Total gains</b>	<b>1,085,314</b>	<b>925,267</b>	<b>987,130</b>	<b>1,053,334</b>	<b>1,124,210</b>
<b>Total own-source income</b>	<b>2,324,309</b>	<b>2,092,015</b>	<b>2,047,574</b>	<b>2,080,131</b>	<b>2,361,784</b>
<b>Net cost of (contribution by) services</b>	<b>44,012,135</b>	<b>47,920,125</b>	<b>49,396,434</b>	<b>50,605,772</b>	<b>54,396,729</b>
Revenue from Government	35,840,570	38,810,303	40,202,425	40,928,661	44,462,051
<b>Surplus/ (Deficit) attributable to the Australian Government</b>	<b>-8,171,565</b>	<b>-9,109,823</b>	<b>-9,194,009</b>	<b>-9,677,110</b>	<b>-9,934,678</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
<b>Items not subject to subsequent reclassification to net cost of services</b>					
Changes in asset revaluation reserves	3,367,554	-	-	-	-
<b>Total other comprehensive income/(loss)</b>	<b>3,367,554</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income/ (loss) attributable to the Australian Government</b>	<b>-4,804,011</b>	<b>-9,109,823</b>	<b>-9,194,009</b>	<b>-9,677,110</b>	<b>-9,934,678</b>

**Table 51: Budgeted Departmental Comprehensive Income Statement (Showing Net Cost of Services) (for the period ended 30 June) (Continued)**

	2023-24 Actual Result \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>Note: Impact of Net Cash Appropriation Arrangements</b>					
<b>Surplus/ (Deficit) attributable to the Australian Government prior to Net Cash Appropriation Adjustments</b>	<b>391,067</b>	<b>-36,196</b>	<b>18,041</b>	<b>137,770</b>	<b>368,706</b>
Less: Items previously included in revenue appropriation:					
Depreciation and amortisation	7,275,933	7,390,554	7,363,825	7,786,515	8,078,153
Inventory consumption	1,173,727	1,277,319	1,389,730	1,512,034	1,645,101
Net write-down and net impairment of assets	508,809	805,415	865,413	930,890	1,002,522
Add: Repayment of lease liabilities funded through revenue appropriations	395,837	399,661	406,918	414,558	422,393
<b>Surplus/ (Deficit) attributable to the Australian Government as per above</b>	<b>-8,171,565</b>	<b>-9,109,823</b>	<b>-9,194,009</b>	<b>-9,677,110</b>	<b>-9,934,678</b>

Table 52: Budgeted Departmental Balance Sheet (as at 30 June)

	2023-24 Actual Result \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	332,349	285,307	285,327	285,332	285,359
Trade and other receivables	271,222	271,222	271,222	271,222	271,222
Tax assets	396,818	396,818	396,818	396,818	396,818
Appropriation receivable	425,972	667,645	932,179	1,197,715	980,418
Other receivables	863,726	840,503	840,350	840,207	840,047
<b>Total financial assets</b>	<b>2,290,087</b>	<b>2,461,494</b>	<b>2,725,896</b>	<b>2,991,293</b>	<b>2,773,863</b>
<b>Non-financial assets</b>					
Land and buildings	26,699,021	26,800,510	27,180,263	27,684,915	28,501,591
Infrastructure, plant and equipment	11,088,083	11,407,299	12,173,062	12,783,241	13,520,708
Specialist military equipment	88,628,062	92,001,354	95,597,649	100,573,835	107,887,069
Intangibles	3,622,578	3,840,963	4,149,441	4,342,541	4,656,277
Heritage and cultural	401,671	385,993	369,519	351,536	332,861
Inventories	9,597,327	10,285,645	11,163,751	12,075,850	13,126,749
Prepayments	3,500,032	4,773,439	4,751,757	4,650,782	5,200,085
<b>Total non-financial assets</b>	<b>143,536,774</b>	<b>149,495,203</b>	<b>155,385,441</b>	<b>162,462,700</b>	<b>173,225,341</b>
Assets held for sale	68,417	68,417	68,417	68,417	68,417
<b>Total assets</b>	<b>145,895,278</b>	<b>152,025,114</b>	<b>158,179,754</b>	<b>165,522,410</b>	<b>176,067,621</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	5,351,477	5,586,749	5,884,755	6,103,467	6,972,460
Other	748,909	1,697,127	1,451,482	1,205,478	495,309
<b>Total payables</b>	<b>6,100,386</b>	<b>7,283,876</b>	<b>7,336,236</b>	<b>7,308,945</b>	<b>7,467,769</b>
<b>Interest bearing liabilities</b>					
Leases	3,139,113	3,268,483	3,376,832	3,485,633	3,595,158
<b>Total interest bearing liabilities</b>	<b>3,139,113</b>	<b>3,268,483</b>	<b>3,376,832</b>	<b>3,485,633</b>	<b>3,595,158</b>
<b>Provisions</b>					
Employee provisions	3,285,642	3,552,559	3,743,051	3,934,902	4,108,086
Restoration, decontamination and decommissioning	1,056,201	1,056,201	1,056,201	1,056,201	1,056,201
Other	266,891	266,891	266,891	266,891	266,891
<b>Total provisions</b>	<b>4,608,734</b>	<b>4,875,651</b>	<b>5,066,143</b>	<b>5,257,994</b>	<b>5,431,178</b>
<b>Total liabilities</b>	<b>13,848,233</b>	<b>15,428,010</b>	<b>15,779,212</b>	<b>16,052,572</b>	<b>16,494,106</b>
<b>NET ASSETS</b>	<b>132,047,045</b>	<b>136,597,104</b>	<b>142,400,543</b>	<b>149,469,839</b>	<b>159,573,516</b>
<b>EQUITY</b>					
Contributed equity	93,451,248	107,099,926	122,097,374	138,843,780	158,882,136
Retained surplus (accumulated deficit)	1,190,220	-7,908,399	-17,102,408	-26,779,518	-36,714,196
Reserves	37,405,577	37,405,577	37,405,577	37,405,577	37,405,577
<b>Total equity</b>	<b>132,047,045</b>	<b>136,597,104</b>	<b>142,400,543</b>	<b>149,469,839</b>	<b>159,573,516</b>

**Table 53: Budgeted Departmental Statement of Cash Flows (for the period ended 30 June)**

	2023-24 Actual Result \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations (current year)	36,350,327	38,489,557	39,937,891	40,663,126	44,679,348
Appropriations (prior year)	-	-	-	-	-
Goods and services	710,080	1,793,725	737,653	750,896	792,958
Net GST received	2,893,959	2,969,206	3,125,378	3,239,995	3,695,396
Interest	79,934	-	-	-	-
Receipts in relation to Defence Trusts and Joint Accounts	70,212	90,662	109,821	197,929	381,110
Other cash received	129,571	216,532	212,974	77,957	63,512
Cash transfer from the Official Public Account (receivables)	1,068,380	-	-	-	-
<b>Total cash received</b>	<b>41,302,463</b>	<b>43,559,683</b>	<b>44,123,716</b>	<b>44,929,904</b>	<b>49,612,323</b>
<b>Cash used</b>					
Employees	14,041,269	14,609,425	15,709,190	16,687,434	17,988,417
Suppliers	22,013,695	25,396,024	24,640,414	24,226,505	26,964,251
Net GST paid	2,899,834	2,969,206	3,125,378	3,239,995	3,695,396
Grants	119,727	49,842	44,907	44,999	45,108
Payments in relation to Defence Trusts and Joint Accounts	114,428	137,704	109,805	197,908	381,089
Other cash used	195,814	140,718	124,693	123,311	120,712
Cash transfer to the Official Public Account (receivables)	1,151,016	-	-	-	-
<b>Total cash used</b>	<b>40,535,783</b>	<b>43,302,918</b>	<b>43,754,387</b>	<b>44,520,152</b>	<b>49,194,973</b>
<b>Net cash from (used by) operating activities</b>	<b>766,680</b>	<b>256,765</b>	<b>369,329</b>	<b>409,752</b>	<b>417,350</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Proceeds from sales of non-financial assets	41,857	95,855	37,608	4,811	5,070
Other cash received	88	-	-	-	-
<b>Total cash received</b>	<b>41,945</b>	<b>95,855</b>	<b>37,608</b>	<b>4,811</b>	<b>5,070</b>
<b>Cash used</b>					
Purchase of non-financial assets	12,470,798	11,544,964	12,859,265	14,614,006	17,655,612
Purchase of inventory	2,380,667	2,114,919	2,138,183	2,132,398	2,382,745
Selling costs on sale of assets	17,377	-	-	-	-
Finance costs	-	-	-	-	-
<b>Total cash used</b>	<b>14,868,842</b>	<b>13,659,883</b>	<b>14,997,448</b>	<b>16,746,404</b>	<b>20,038,357</b>
<b>Net cash from (used by) investing activities</b>	<b>-14,826,897</b>	<b>-13,564,028</b>	<b>-14,959,840</b>	<b>-16,741,593</b>	<b>-20,033,287</b>

**Table 53: Budgeted Departmental Statement of Cash Flows (for the period ended 30 June)  
(Continued)**

	2023-24 Actual Result \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations - contributed equity	11,600,499	10,952,770	11,917,882	13,743,923	16,769,460
Appropriations - departmental capital budget	2,761,249	2,707,113	3,079,566	3,002,481	3,268,897
Prior year appropriation	-	-	-	-	-
<b>Total cash received</b>	<b>14,361,748</b>	<b>13,659,883</b>	<b>14,997,448</b>	<b>16,746,404</b>	<b>20,038,357</b>
<b>Cash used</b>					
Principal repayments of lease liabilities	395,837	399,661	406,918	414,558	422,393
Cash to the Official Public Account	-	-	-	-	-
<b>Total cash used</b>	<b>395,837</b>	<b>399,661</b>	<b>406,918</b>	<b>414,558</b>	<b>422,393</b>
<b>Net cash from (used by) financing activities</b>	<b>13,965,911</b>	<b>13,260,222</b>	<b>14,590,530</b>	<b>16,331,846</b>	<b>19,615,964</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>-94,306</b>	<b>-47,041</b>	<b>19</b>	<b>5</b>	<b>27</b>
Cash and cash equivalents at the beginning of the reporting period	427,000	332,349	285,307	285,327	285,332
Transfer of cash from administered programs	-	-	-	-	-
Effect of exchange rate movements on cash and cash equivalents at beginning of the reporting period	-345	-	-	-	-
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>332,349</b>	<b>285,307</b>	<b>285,327</b>	<b>285,332</b>	<b>285,359</b>

**Table 54: Departmental Statement of Changes in Equity — Summary of Movement (Budget year 2024-25)**

	Retained Earnings	Asset Revaluation Reserve	Contributed Equity/ Capital	Total Equity
	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2024</b>				
Balance carried forward from previous period	1,190,220	37,405,577	93,451,248	<b>132,047,045</b>
Adjustment for changes in accounting policies	-	-	-	-
<b>Adjusted opening balance</b>	<b>1,190,220</b>	<b>37,405,577</b>	<b>93,451,248</b>	<b>132,047,045</b>
<b>Comprehensive income</b>				
Comprehensive income recognised directly in equity:				
Gain/loss on revaluation of property	-	-	-	-
<b>Subtotal comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Surplus (Deficit) for the period	-9,109,823	-	-	<b>-9,109,823</b>
<b>Total comprehensive income recognised directly in equity</b>	<b>-9,109,823</b>	<b>-</b>	<b>-</b>	<b>-9,109,823</b>
<b>Transactions with owners</b>				
<i>Distribution to owners</i>				
Returns on capital:				
Restructuring	-	-	-	-
Other	-	-	-	-
<i>Contributions by owners</i>				
Appropriation (equity injection)	-	-	10,952,770	<b>10,952,770</b>
Departmental Capital Budget	-	-	2,707,113	<b>2,707,113</b>
Other	-	-	-	-
<b>Sub-total transaction with owners</b>	<b>-</b>	<b>-</b>	<b>13,659,883</b>	<b>13,659,883</b>
Transfers between equity components	11,204	-	-11,204	-
<b>Estimated closing balance as at 30 June 2025</b>	<b>-7,908,399</b>	<b>37,405,577</b>	<b>107,099,926</b>	<b>136,597,104</b>

**Table 55: Departmental Capital Budget Statement (for the period ended 30 June)**

	2023-24 Actual Result \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>CAPITAL APPROPRIATIONS</b>					
<b>Departmental Capital</b>					
Departmental Capital Budget	2,806,296	2,707,113	3,079,566	3,002,481	3,268,897
Bill 2 Equity	11,539,024	10,952,770	11,917,882	13,743,923	16,769,460
<b>Total capital appropriations</b>	<b>14,345,320</b>	<b>13,659,883</b>	<b>14,997,448</b>	<b>16,746,404</b>	<b>20,038,357</b>
<b>Represented by:</b>					
Purchase of non-financial assets	12,218,364	11,544,964	12,859,265	14,614,006	17,655,612
Purchase of inventory	2,871,149	2,114,919	2,138,183	2,132,398	2,382,745
Annual finance lease costs	-	-	-	-	-
Other items (including capital prepayments)	-	-	-	-	-
<b>Total items</b>	<b>15,089,513</b>	<b>13,659,883</b>	<b>14,997,448</b>	<b>16,746,404</b>	<b>20,038,357</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations	14,345,320	13,659,883	14,997,448	16,746,404	20,038,357
Funded by prior year appropriation	-	-	-	-	-
Funded by finance lease costs	-	-	-	-	-
Net capital (surplus) / deficit <sup>[a]</sup>	744,193	-	-	-	-
<b>Total</b>	<b>15,089,513</b>	<b>13,659,883</b>	<b>14,997,448</b>	<b>16,746,404</b>	<b>20,038,357</b>
<b>Reconciliation of cash used to acquire assets to asset movement table</b>					
Total purchases	15,180,008	13,727,067	15,053,083	16,888,964	20,412,112
less additions by finance lease	-	-	-	-	-
less additions by creditors/borrowings	-	-	-	-	-
plus borrowing/finance costs	-	-	-	-	-
plus prepayments	-	-	-	-	-
less gifted assets	90,495	67,183	55,635	142,560	373,755
less s75/restructuring	-	-	-	-	-
<b>Total cash used to acquire assets</b>	<b>15,089,513</b>	<b>13,659,883</b>	<b>14,997,448</b>	<b>16,746,404</b>	<b>20,038,357</b>

**Note**

- a. Includes the following sources of funding:
- annual appropriations;
  - donations and contributions;
  - gifts;
  - internally developed assets;
  - s74 relevant agency receipts; and
  - proceeds from the sale of assets.



Table 56: Statement of Departmental Asset Movements (Budget Year 2024-25)

	Land \$'000	Buildings \$'000	Specialist Military Equipment \$'000	Infrastructure, Plant and Equipment \$'000	Intangibles \$'000	Heritage and Cultural Assets \$'000	Assets Held for Sale \$'000	Total \$'000
<b>As at 1 July 2024</b>								
Gross book value	6,979,557	18,325,404	89,137,202	11,276,911	5,565,014	416,580	68,417	131,769,085
Gross book value - ROU	53,923	3,041,663	285,779	697,245	-	-	-	4,078,610
Accumulated depreciation/amortisation and impairment	-	629,863	716,083	569,738	1,942,436	14,909	-	3,873,029
Accumulated depreciation/amortisation and impairment - ROU	-	1,071,663	78,836	316,335	-	-	-	1,466,834
<b>Opening net book balance</b>	<b>7,033,480</b>	<b>19,665,541</b>	<b>88,628,062</b>	<b>11,088,083</b>	<b>3,622,578</b>	<b>401,671</b>	<b>68,417</b>	<b>130,507,832</b>
<b>CAPITAL ASSET ADDITIONS</b>								
<b>Estimated expenditure on new or replacement assets</b>								
By purchase - appropriation equity	40,590	918,390	9,133,761	1,038,426	413,797	-	-	11,544,964
By purchase - appropriation equity - ROU	-	469,488	18,721	40,822	-	-	-	529,032
By purchase - donated funds	-	38,375	-	28,808	-	-	-	67,183
By purchase - donated funds - ROU	-	-	-	-	-	-	-	-
By finance lease	-	-	-	-	-	-	-	-
By finance lease - ROU	-	-	-	-	-	-	-	-
<b>Total additions</b>	<b>40,590</b>	<b>956,765</b>	<b>9,133,761</b>	<b>1,067,234</b>	<b>413,797</b>	<b>-</b>	<b>-</b>	<b>11,612,147</b>
<b>Total additions - ROU</b>	<b>-</b>	<b>469,488</b>	<b>18,721</b>	<b>40,822</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>529,032</b>
<b>Other movements</b>								
Reclassifications <sup>(a)</sup>	-	-194,047	232,645	318,406	4,125	-	-	361,130
Reclassifications - ROU	-	-	-	-	-	-	-	-
Depreciation and amortisation	-	714,657	5,164,216	945,046	144,078	15,678	-	6,983,675
Depreciation and amortisation - ROU	-	302,240	39,418	65,227	-	-	-	406,885
Disposal of entities or operations (including restructuring)	-	-	-	-	-	-	-	-
Disposal of entities or operations (including restructuring) - ROU	-	-	-	-	-	-	-	-
Other disposals <sup>(b)</sup>	-	154,409	808,202	96,975	55,460	-	-	1,115,046
Other disposals - ROU	-	-	-	-	-	-	-	-
<b>Total other movements</b>	<b>-</b>	<b>-1,063,113</b>	<b>-5,739,774</b>	<b>-723,614</b>	<b>-195,412</b>	<b>-15,678</b>	<b>-</b>	<b>-7,737,590</b>
<b>Total other movements - ROU</b>	<b>-</b>	<b>-302,240</b>	<b>-39,418</b>	<b>-65,227</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-406,885</b>
<b>As at 30 June 2025</b>								
Gross book value	7,020,147	18,933,713	97,695,406	12,565,576	5,927,477	416,580	68,417	142,627,316
Gross book value - ROU	53,923	3,511,151	304,500	738,067	-	-	-	4,607,642
Accumulated depreciation/amortisation and impairment	-	1,344,520	5,880,299	1,514,784	2,086,514	30,587	-	10,856,704
Accumulated depreciation/amortisation and impairment - ROU	-	1,373,903	118,254	381,562	-	-	-	1,873,719
<b>Closing net book value</b>	<b>7,074,070</b>	<b>19,726,440</b>	<b>92,001,354</b>	<b>11,407,299</b>	<b>3,840,963</b>	<b>385,993</b>	<b>68,417</b>	<b>134,504,536</b>

**Notes**

a. Reclassifications includes assets first found.

b. Other disposals includes write-offs.

**Table 57: Variation in Schedule of Budgeted Income and Expenses Administered on Behalf of Government (for the period ended 30 June)**

	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	Variation \$'000
<b>INCOME ADMINISTERED ON BEHALF OF GOVERNMENT</b>			
<b>Revenue</b>			
<b>Non-taxation</b>			
Dividends	-	-	-
Military superannuation contributions	1,067,060	1,100,849	33,789
Fees	23,978	23,978	-
Other	41,877	41,908	31
<b>Total non-taxation</b>	<b>1,132,915</b>	<b>1,166,735</b>	<b>33,820</b>
<b>Total revenues administered on behalf of Government</b>	<b>1,132,915</b>	<b>1,166,735</b>	<b>33,820</b>
<b>EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT</b>			
Subsidies	236,275	236,275	-
Military retention benefits	11,250	8,743	-2,507
Military superannuation benefits	9,781,081	9,664,698	-116,383
Other	-	-	-
<b>Total expenses administered on behalf of Government</b>	<b>10,028,606</b>	<b>9,909,716</b>	<b>-118,890</b>

**Table 58: Variation in Schedule of Budgeted Assets and Liabilities Administered on Behalf of Government (as at 30 June)**

	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	Variation \$'000
<b>ASSETS ADMINISTERED ON BEHALF OF GOVERNMENT</b>			
<b>Financial assets</b>			
Cash and cash equivalents	-	-	-
Trade and other receivables	23,978	46,050	22,072
Investments accounted for using the equity method	3,915,985	3,942,774	26,789
<b>Total financial assets</b>	<b>3,939,963</b>	<b>3,988,824</b>	<b>48,861</b>
<b>Non-financial assets</b>			
Prepayments	-	12,086	12,086
<b>Total non-financial assets</b>	<b>-</b>	<b>12,086</b>	<b>12,086</b>
<b>Total assets administered on behalf of Government</b>	<b>3,939,963</b>	<b>4,000,910</b>	<b>60,947</b>
<b>LIABILITIES ADMINISTERED ON BEHALF OF GOVERNMENT</b>			
<b>Payables</b>			
Other	10,004	106,541	96,537
<b>Total payables</b>	<b>10,004</b>	<b>106,541</b>	<b>96,537</b>
<b>Provisions</b>			
Superannuation - DFRB	211,659	200,166	-11,493
Superannuation - DFRDB	31,020,895	29,210,769	-1,810,126
Superannuation - MSBS	100,934,413	101,265,584	331,171
Superannuation - ADF Cover	6,483,078	6,197,036	-286,042
<b>Total provisions</b>	<b>138,650,045</b>	<b>136,873,555</b>	<b>-1,776,490</b>
<b>Total liabilities administered on behalf of Government</b>	<b>138,660,049</b>	<b>136,980,096</b>	<b>-1,679,953</b>

**Table 59: Variation in Schedule of Budgeted Administered Cash Flows (for the period ended 30 June)**

	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	Variation \$'000
<b>OPERATING ACTIVITIES</b>			
<b>Cash received</b>			
Interest	-	-	-
Military superannuation contributions	1,349,877	1,370,220	20,343
Fees	21,614	20,964	-650
Other	41,665	41,908	243
<b>Total cash received</b>	<b>1,413,156</b>	<b>1,433,092</b>	<b>19,936</b>
<b>Cash used</b>			
Subsidies paid	236,275	236,275	-
Military benefits	4,453,924	4,307,832	-146,092
<b>Total cash used</b>	<b>4,690,199</b>	<b>4,544,107</b>	<b>-146,092</b>
<b>Net cash from or (used by) operating activities</b>	<b>-3,277,043</b>	<b>-3,111,015</b>	<b>166,028</b>
<b>INVESTING ACTIVITIES</b>			
<b>Cash received</b>			
Dividends	-	-	-
<b>Total cash received</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash used</b>			
Loans	-	-	-
<b>Total cash used</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net cash from (used by) investing activities</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net increase (decrease) in cash held</b>	<b>-3,277,043</b>	<b>-3,111,015</b>	<b>166,028</b>
Cash at the beginning of reporting period	-	-	-
Cash from the Official Public Account for appropriations	4,690,199	4,544,107	-146,092
Cash to the Official Public Account	-1,413,156	-1,433,092	-19,936
Net increase (decrease) in Special Account	-	-	-
Effect of exchange rate movements on cash and cash equivalents	-	-	-
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Table 60: Schedule of Budgeted Income and Expenses Administered on Behalf of Government (for the period ended 30 June)**

	2023-24	2024-25	2025-26	2026-27	2027-28
	Actual Result	Revised Estimate	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>INCOME ADMINISTERED ON BEHALF OF GOVERNMENT</b>					
<b>Revenue</b>					
<b>Non-taxation</b>					
Dividends	-	-	-	-	-
Military superannuation contributions	1,129,955	1,100,849	1,043,042	986,327	931,434
Fees	20,964	23,978	26,573	29,426	32,570
Other	44,015	41,908	43,047	44,232	46,973
<b>Total non-taxation</b>	<b>1,194,934</b>	<b>1,166,735</b>	<b>1,112,662</b>	<b>1,059,985</b>	<b>1,010,977</b>
<b>Total revenues administered on behalf of Government</b>	<b>1,194,934</b>	<b>1,166,735</b>	<b>1,112,662</b>	<b>1,059,985</b>	<b>1,010,977</b>
<b>EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT</b>					
Subsidies	366,025	236,275	255,100	275,795	298,595
Military retention benefits	38,586	8,743	8,727	1,668	912
Military superannuation benefits	9,877,461	9,664,698	10,057,719	10,649,136	11,299,874
Other	-	-	-	-	-
<b>Total expenses administered on behalf of Government</b>	<b>10,282,073</b>	<b>9,909,716</b>	<b>10,321,546</b>	<b>10,926,599</b>	<b>11,599,381</b>

**Table 61: Schedule of Budgeted Assets and Liabilities Administered on Behalf of Government (as at 30 June)**

	2023-24	2024-25	2025-26	2026-27	2027-28
	Actual Result	Revised Estimate	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS ADMINISTERED ON BEHALF OF GOVERNMENT</b>					
<b>Financial assets</b>					
Cash and cash equivalents	-	-	-	-	-
Trade and other receivables	43,685	46,050	48,645	51,498	54,642
Investments accounted for using the equity method	3,798,039	3,942,774	4,152,780	4,364,563	4,591,374
<b>Total financial assets</b>	<b>3,841,724</b>	<b>3,988,824</b>	<b>4,201,425</b>	<b>4,416,061</b>	<b>4,646,016</b>
<b>Non-financial assets</b>					
Prepayments	20,829	12,086	3,359	1,691	779
<b>Total non-financial assets</b>	<b>20,829</b>	<b>12,086</b>	<b>3,359</b>	<b>1,691</b>	<b>779</b>
<b>Total assets administered on behalf of Government</b>	<b>3,862,553</b>	<b>4,000,910</b>	<b>4,204,784</b>	<b>4,417,752</b>	<b>4,646,795</b>
<b>LIABILITIES ADMINISTERED ON BEHALF OF GOVERNMENT</b>					
<b>Payables</b>					
Other	106,541	106,541	106,541	106,541	106,541
<b>Total payables</b>	<b>106,541</b>	<b>106,541</b>	<b>106,541</b>	<b>106,541</b>	<b>106,541</b>
<b>Provisions</b>					
Superannuation - DFRB	231,100	200,166	183,977	168,884	154,768
Superannuation - DFRDB	31,463,000	29,210,769	28,798,420	28,323,938	27,782,145
Superannuation - MSBS	101,205,000	101,265,584	105,569,173	109,695,750	113,638,320
Superannuation - ADF Cover	5,297,000	6,197,036	7,957,080	10,180,717	12,901,629
<b>Total provisions</b>	<b>138,196,100</b>	<b>136,873,555</b>	<b>142,508,650</b>	<b>148,369,289</b>	<b>154,476,862</b>
<b>Total liabilities administered on behalf of Government</b>	<b>138,302,641</b>	<b>136,980,096</b>	<b>142,615,191</b>	<b>148,475,830</b>	<b>154,583,403</b>

**Table 62: Schedule of Budgeted Administered Cash Flows (for the period ended 30 June)**

	2023-24	2024-25	2025-26	2026-27	2027-28
	Actual result	Revised Estimate	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Interest	-	-	-	-	-
Military superannuation contributions	1,405,144	1,370,220	1,300,224	1,232,021	1,164,908
Fees	18,964	20,964	23,978	26,573	29,426
Other	65,711	41,908	43,047	44,232	46,973
<b>Total cash received</b>	<b>1,489,819</b>	<b>1,433,092</b>	<b>1,367,249</b>	<b>1,302,826</b>	<b>1,241,307</b>
<b>Cash used</b>					
Subsidies paid	270,683	236,275	255,100	275,795	298,595
Military benefits	4,001,147	4,307,832	4,680,016	5,034,403	5,425,771
<b>Total cash used</b>	<b>4,271,830</b>	<b>4,544,107</b>	<b>4,935,116</b>	<b>5,310,198</b>	<b>5,724,366</b>
<b>Net cash from or (used by) operating activities</b>	<b>-2,782,011</b>	<b>-3,111,015</b>	<b>-3,567,867</b>	<b>-4,007,372</b>	<b>-4,483,059</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Dividends	-	-	-	-	-
<b>Total cash received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash used</b>					
Loans	-	-	-	-	-
<b>Total cash used</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net cash from (used by) investing activities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net increase (decrease) in cash held</b>	<b>-2,782,011</b>	<b>-3,111,015</b>	<b>-3,567,867</b>	<b>-4,007,372</b>	<b>-4,483,059</b>
Cash at the beginning of reporting period	-	-	-	-	-
Cash from the Official Public Account for appropriations	4,271,830	4,544,107	4,935,116	5,310,198	5,724,366
Cash to the Official Public Account	-1,489,819	-1,433,092	-1,367,249	-1,302,826	-1,241,307
Net increase (decrease) in Special Account	-	-	-	-	-
Effect of exchange rate movements on cash and cash equivalents	-	-	-	-	-
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

### **3.3.2 Notes to the Financial Statements**

The financial statements have been prepared in accordance with the Australian Accounting Standards and the *Public Governance, Performance and Accountability (Financial Reporting) Rule 2015* (FRR).



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**Appendix A: Defence Cooperation Program**

No changes have been made to the Defence Cooperation Program (DCP) since the *PBS* 2024-25, except for the following revision.

**Table 63: Defence Cooperation Program Budget 2024-25** <sup>[a]</sup>

	2023-24 Actual Result \$'000	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000
Pacific Region	236,000	308,132	262,317
Southeast Asia	26,278	36,612	36,553
Other regional activities	18,506	28,012	28,008
Defence International Training Centre	3,118	3,033	778
<b>Total</b>	<b>283,902</b>	<b>375,790</b>	<b>327,656</b>

**Notes**

a.DCP funding does not include support provided through the Capability Acquisition Program.

## Appendix B: Top 30 Military Equipment Acquisition Program Approved Projects

The Top 30 Military Equipment Acquisition Program Approved Projects table includes other elements of acquisition that contribute to an overall capability (excluding workforce). Projects are grouped in the revised domain structure introduced through Defence's Capability Program Architecture.

The Military Equipment Acquisition line in the table corresponds to the historical presentation for this table, which would principally include the project elements relating to the acquisition of major systems, such as aircraft, ships or vehicles. Where projects involve other elements that are not part of the major capability system, these have been included within the Other Project Inputs to Capability line. This could include facilities, information communications technology, and research and development.

**Table 64: Top 30 Military Equipment Acquisition Program Approved Projects by 2024-25 Forecast Expenditure (Gross Plan)** <sup>[a] [b]</sup>

Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2024 \$m	Actual Expenditure 2023-24 \$m	Budget Estimate 2024-25 \$m	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Project Performance Update and Explanation of Financial Variation
<b>Air Domain</b>									
Air Launched Multi Domain Strike	<b>AIR 6004</b>	Military Equipment Acquisition	2,465	760	283	412	276	(136)	During 2024-25, the project has continued to progress deliveries of the Long Range Anti-Ship Missile (LRASM), Joint Air to Surface Stand-off Missile – Extended Range (JASSM-ER) and aircraft guided bombs, including Small Diameter Bomb I and II.
		Other Project Inputs to Capability	5	4	0	0	0	0	The variation is due to acceleration of deliveries of aircraft guided bombs in 2023-24, which reduced the budget requirement for 2024-25.
MQ-4C Triton	<b>AIR 7001</b>	Military Equipment Acquisition	2,394	1,185	259	256	285	29	During 2024-25 project activities continue to support post-delivery activities for the first aircraft and the arrival of the second and third aircraft and support systems. The aircraft and systems are being procured through a cooperative program with the United States Navy.
		Other Project Inputs to Capability	673	245	135	122	173	51	The variation is due to the new Government approval for the fourth MQ-4C Triton remotely piloted aircraft system and re-programming of some spares acquisition and facilities to future years. Further variation can be attributed to foreign exchange updates.

**Table 64: Top 30 Military Equipment Acquisition Program Approved Projects by 2024-25 Forecast Expenditure (Gross Plan) (Continued)** <sup>[a]</sup> <sup>[b]</sup>

Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2024 \$m	Actual Expenditure 2023-24 \$m	Budget Estimate 2024-25 \$m	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Project Performance Update and Explanation of Financial Variation
<b>Air Domain (Continued)</b>									
F-35A Lightning II Acquisition	<b>AIR 6000 Phase 2A/B</b>	Military Equipment Acquisition	16,493	12,411	578	370	313	(57)	During 2024-25, the project delivered the remaining 9 of 72 aircraft and continued delivery of spares and support equipment. Final Operational Capability is expected to be achieved in Q1 2025.  The variation is due to approved acceleration of the planned procurement program in 2022-23, cost reductions in air vehicle and reprogramming contracts, and delays in spares, support equipment and weapons.
		Other Project Inputs to Capability	1,726	1,541	2	-	-	-	
EA-18G - Growler	<b>AIR 5349</b>	Military Equipment Acquisition	6,685	3,708	323	281	282	1	During 2024-25, the project will take delivery of the first ship set of ALQ-249v1 (NGJ-MB). The project will commit to two further production lots.  The project is on track to sign a Research Development Test and Evaluation Project Arrangement with the United States Navy. The PA has total value of over 1.2 billion USD.
		Other Project Inputs to Capability	801	523	26	21	13	(8)	
P-8A Poseidon	<b>AIR 7000</b>	Military Equipment Acquisition	7,538	5,050	450	246	339	93	During 2024-25, updates will continue across the Australian fleet to align the aircraft and training system configurations with the latest P-8A capability baseline.  The variation is predominantly due to the re-alignment of IIP deliverables for the P-8A platform.
		Other Project Inputs to Capability	986	827	10	28	25	(3)	

Table 64: Top 30 Military Equipment Acquisition Program Approved Projects by 2024-25 Forecast Expenditure (Gross Plan) (Continued) <sup>[a]</sup> <sup>[b]</sup>

Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2024 \$m	Actual Expenditure 2023-24 \$m	Budget Estimate 2024-25 \$m	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Project Performance Update and Explanation of Financial Variation
<b>Air Domain (Continued)</b>									
MC-55A Peregrine	AIR 555	Military Equipment Acquisition	2,376	1,835	144	224	165	(59)	During 2024-25, flight and mission system testing, and initial pilot training will be conducted in the United States. Additionally, ground and support system deliveries will continue, ensuring that the operational support infrastructure and systems are installed, integrated and fully functional prior to aircraft delivery.  The variation is due to rescheduling of aircraft modification and flight testing activities.
		Other Project Inputs to Capability	500	407	101	27	25	(2)	
Integrated Air and Missile Defence Command and Control	AIR 6500	Military Equipment Acquisition	1,091	368	171	235	243	8	The variation is due to a combination of additional GFx requirements, increased Lockheed Martin Australia (LMA) head contract costs, and increased costs associated with Tranche 2B facilities planning.
		Other Project Inputs to Capability	115	17	4	3	11	9	
MQ-28A Ghost Bat	AIR 6014	Military Equipment Acquisition	845	475	257	207	204	(3)	During 2024-25, the project is continuing assessment of the MQ-28A aircraft through testing in both live and digital environments, conducting a capability demonstration in 2025, continuing production of three Block II aircraft, and engaging with the United States under the Combat Collaborative Aircraft Project Arrangement.  The variation is due to a re-phasing of funds from 2024-25 to 2025-26.
		Other Project Inputs to Capability	12	1	1	5	5	0	

Table 64: Top 30 Military Equipment Acquisition Program Approved Projects by 2024-25 Forecast Expenditure (Gross Plan) (Continued) <sup>[a]</sup> <sup>[b]</sup>

Domain/Project Name	Project Number/ Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2024 \$m	Actual Expenditure 2023-24 \$m	Budget Estimate 2024-25 \$m	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Project Performance Update and Explanation of Financial Variation
Air Domain (Continued)									
Short Range Ground Based Air Defence	LAND 19	Military Equipment Acquisition	1,236	1,023	201	124	26	(98)	During 2024-25, the project will complete integration, testing, operator training, and continue with the manufacture and delivery of equipment. The first National Advanced Surface to Air Missile System Troop was released to Army's 16 Regiment for the conduct of operational test and evaluation.  The variation is primarily due to a number of minor procurement activities, operating costs and foreign exchange movements.
		Other Project Inputs to Capability	286	130	107	77	100	23	
Information and Cyber									
Communications Security Modernisation	JP 9141	Military Equipment Acquisition	1,306	589	147	256	202	(54)	During 2024-25, the project continues to upgrade communications facilities and capabilities and deliver modernised radios, software and equipment to the Land Force.  The variation is due to later than expected United States Government security accreditation.
		Other Project Inputs to Capability	94	29	9	24	7	(17)	
Enhanced High Frequency Communications System	JP 9101	Military Equipment Acquisition	841	326	145	81	115	34	During 2024-25, the project commenced facilities upgrades at Townsville QLD and Riverina NSW. The project is also conducting detailed design reviews of the mission system and support system.  The project is delivering against the financial plans.
		Other Project Inputs to Capability	412	34	6	134	123	(11)	

Table 64: Top 30 Military Equipment Acquisition Program Approved Projects by 2024-25 Forecast Expenditure (Gross Plan) (Continued) <sup>[a]</sup> <sup>[b]</sup>

Domain/Project Name	Project Number/ Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2024 \$m	Actual Expenditure 2023-24 \$m	Budget Estimate 2024-25 \$m	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Project Performance Update and Explanation of Financial Variation
Information and Cyber (continued)									
Joint Data Network	JP 9347	Military Equipment Acquisition	573	173	70	143	59	(84)	During 2024-25, this project continues to deliver key tactical data link equipment and radios, support integration on Defence platforms, and finalise design and development for future Joint Data Network Systems.  The variation is due to lower than forecast Foreign Military Sales disbursements, and delays to contract milestones, integration activities and facilities upgrade program.
		Other Project Inputs to Capability	139	86	11	16	13	(3)	
Land Domain									
Boxer Combat Reconnaissance Vehicles	LAND 400 Phase 2	Military Equipment Acquisition	5,762	2,790	369	636	385	(251)	During 2024-25, the project continues to progress various design reviews and testing activities for Joint Fires and Surveillance, Command, Repair and Recovery variants, while production activities for the Reconnaissance variant continue. The project also commenced delivery of the 186 Block II vehicles.  The variation is primarily due to the rescheduling of contract milestones and deliveries.
		Other Project Inputs to Capability	128	59	12	20	13	(7)	
UH-60M Black Hawk Utility Helicopter	LAND 4507	Military Equipment Acquisition	3,419	464	288	624	532	(91)	During 2024-25, the project will continue to focus on delivery and acceptance of UH-60M Black Hawk helicopters and support equipment. The project has supported operational test and evaluation activities and the introduction into service program, ahead of achieving Initial Operational Capability.  The variation is due to lower than expected aircraft costs and alignment of forecast Foreign Military Sales disbursements to delivery schedules.
		Other Project Inputs to Capability	378	21	13	21	18	(3)	



Table 64: Top 30 Military Equipment Acquisition Program Approved Projects by 2024-25 Forecast Expenditure (Gross Plan) (Continued) <sup>[a]</sup> <sup>[b]</sup>

Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2024 \$m	Actual Expenditure 2023-24 \$m	Budget Estimate 2024-25 \$m	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Project Performance Update and Explanation of Financial Variation
Land Domain (Continued)									
Redback Infantry Fighting Vehicle	LAND 400 Phase 3	Military Equipment Acquisition	6,780	366	212	617	600	(18)	During 2024-25, the project is progressing various design reviews and testing activities, including commencement of prototype build with Hanwha Defence Australia in preparation for vehicle build in Australia.  The project is delivering against the financial plans.
		Other Project Inputs to Capability	390	33	3	9	5	(4)	
Armoured Combat	LAND 907	Military Equipment Acquisition	2,317	782	630	610	504	(106)	During 2024-25, the project continues with full rate of production for the Main Battle Tanks and Combat Engineering Vehicles and delivery of the vehicles in partnership with the United States Government. This includes planning for introduction into service, enduring support of the capabilities, and establishment of contracts with Australian industry for training systems and engineering and logistics support.  The variation is due to the revised Foreign Military Sales disbursement schedules, which will not alter the timing of deliveries.
		Other Project Inputs to Capability	68	22	9	14	11	(3)	
AH-64E Apache Attack Helicopter	LAND 4503	Military Equipment Acquisition	4,466	349	254	269	555	287	During 2024-25, the project is focused on the induction of initial spare parts into the local supply chain, establishing local Apache support provisions, airworthiness certification and the implementation of sustainment Foreign Military Sales cases with the United States Army.  The variation is due to Foreign Military Sales activity forecast for 2024-25.
		Other Project Inputs to Capability	584	16	8	15	37	21	

Table 64: Top 30 Military Equipment Acquisition Program Approved Projects by 2024-25 Forecast Expenditure (Gross Plan) (Continued) <sup>[a]</sup> <sup>[b]</sup>

Domain/Project Name	Project Number/ Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2024 \$m	Actual Expenditure 2023-24 \$m	Budget Estimate 2024-25 \$m	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Project Performance Update and Explanation of Financial Variation
Land Domain (Continued)									
AS9 Huntsmen Self-Propelled Howitzers	LAND 8116	Military Equipment Acquisition	1,320	694	256	232	179	(53)	During 2024-25, the project completed production of Batch 1 vehicles in the Republic of Korea, continues testing and integration activities, and will commence vehicle production in Australia at the Hanwha Armoured Vehicle Centre of Excellence located adjacent to Avalon Airport in Greater Geelong, VIC. The variation is primarily due to revised Foreign Military Sales disbursement schedules, and foreign exchange movements.
		Other Project Inputs to Capability	42	6	1	14	14	(0)	
First Long Range Fires Regiment	LAND 8113 Phase 1	Military Equipment Acquisition	1,820	31	26	163	140	(22)	During 2024-25, the project remains on track for the delivery of the first batch of High Mobility Artillery Rocket System launchers and Resupply Vehicles from the United States. The Project has commenced introduction into service activities. The variation is primarily due to revised Foreign Military Sales disbursements.
		Other Project Inputs to Capability	481	80	12	36	27	(8)	
Individual Combat Equipment	LAND 300	Military Equipment Acquisition	1,375	913	142	136	133	(4)	During 2024-25, the project completed delivery of Hand to Hand Fighting Weapons and commenced delivery of Sidearm Weapon Systems and is preparing for issue of Personal Defence Weapons Systems and a range of Sniper Systems.
		Other Project Inputs to	56	37	9	9	5	(4)	

Table 64: Top 30 Military Equipment Acquisition Program Approved Projects by 2024-25 Forecast Expenditure (Gross Plan) (Continued) <sup>[a]</sup> <sup>[b]</sup>

Domain/Project Name	Project Number/ Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2024 \$m	Actual Expenditure 2023-24 \$m	Budget Estimate 2024-25 \$m	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Project Performance Update and Explanation of Financial Variation
Land Domain (Continued)									
Protected Mobility Vehicle Technology Modernisation	LAND 4111	Military Equipment Acquisition	431	183	94	127	71	(56)	During 2024-25, the project continues to undertake risk reduction activities to progress the integration of improved communications and force protection electronic counter measure capabilities, and upgraded lethality systems. This effort will inform the project's submission to be considered by Government in early 2026.
		Other Project Inputs to Capability	13	6	1	-	2	2	The variation is due to updates to the budget to align with the New Bushmaster Build delivery schedule and the Production Readiness Review being ahead of schedule and partially recognised in 2023-24.
Maritime Domain									
Nuclear-Powered Submarines	DEF 1	Military Equipment Acquisition	12,667	361	361	2,223	2,075	(147)	During 2024-25, the project continues to progress activities through the AUKUS partnership to deliver upgrades to infrastructure, support systems and develop the workforce necessary to safely and securely sustain, operate, build and dispose of nuclear-powered submarines.
		Other Project Inputs to Capability	1,774	98	98	368	211	(157)	The program remains on schedule. The variation is primarily due to the revisions of anticipated expenditure profiles for the Foreign Military Sales cases to align with United States procurement activities, and of construction works revised phasing.

Table 64: Top 30 Military Equipment Acquisition Program Approved Projects by 2024-25 Forecast Expenditure (Gross Plan) (Continued) <sup>[a]</sup> <sup>[b]</sup>

Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2024 \$m	Actual Expenditure 2023-24 \$m	Budget Estimate 2024-25 \$m	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Project Performance Update and Explanation of Financial Variation
<b>Maritime Domain (Continued)</b>									
Hunter Class Frigate	SEA 5000	Military Equipment Acquisition	25,850	3,638	1,068	745	1,356	611	The design and productionisation phase of the project is progressing as planned and will continue until 2027-28.
		Other Project Inputs to Capability	1,200	638	140	68	70	2	The project transitioned to the construction phase on 1 July 2024 with the commencement of construction of the first three ships. The variance reflects the increased budget to fund the construction phase.
Maritime Guided Weapons and Munitions	SEA 1300	Military Equipment Acquisition	16,066	1,761	559	697	584	(113)	During 2024-25, the project continues to progress development and acquisition activities related to long-range anti-ship missiles, extended range surface-to-air missiles, advanced lightweight torpedoes, heavyweight torpedoes and advanced maritime land strike capabilities and munitions.
		Other Project Inputs to Capability	86	4	3	11	11	(0)	The variation is due to the realignment of the billing schedule associated with the NATO SeaSparrow Consortium Program Office (NSPO) activity, to be paid in 2025-26.

Table 64: Top 30 Military Equipment Acquisition Program Approved Projects by 2024-25 Forecast Expenditure (Gross Plan) (Continued) <sup>[a]</sup> <sup>[b]</sup>

Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2024 \$m	Actual Expenditure 2023-24 \$m	Budget Estimate 2024-25 \$m	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Project Performance Update and Explanation of Financial Variation
Maritime Domain (Continued)									
Arafura Class	SEA 1180	Military Equipment Acquisition	3,702	1,555	218	469	388	(81)	The project will acquire 6 new vessels to replace the capability delivered by the Armidale and Cape class patrol boats. The primary role of the Arafura class offshore patrol vessel (OPV) will be maritime border patrol and response.
		Other Project Inputs to Capability	984	494	156	118	150	33	During 2024-25, the project will continue to progress the build of the OPVs. Acceptance of OPV 1 is scheduled for the current year. The variance is due to delays in vessel construction and delivery of the associated support system.
Aegis Baseline	SEA 4000 Phase 6	Military Equipment Acquisition	4,343	599	284	575	462	(113)	SEA4000-6 will increase the ADF air and missile defence capability, including upgrading Hobart class destroyers.
		Other Project Inputs to Capability	145	8	4	7	8	1	The project is preparing to commence Ship 1 production in 2025 following Second Pass Approval in June 2024. The variance is primarily a consequence of reprogramming the disbursement profile for key combat system elements acquired through Foreign Military Sales, and time required to execute key contracts for the delivery phase of the Ship 1 upgrade.

Table 64: Top 30 Military Equipment Acquisition Program Approved Projects by 2024-25 Forecast Expenditure (Gross Plan) (Continued) <sup>[a]</sup> <sup>[b]</sup>

Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2024 \$m	Actual Expenditure 2023-24 \$m	Budget Estimate 2024-25 \$m	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Project Performance Update and Explanation of Financial Variation
<b>Maritime Domain (Continued)</b>									
MH 60R Seahawk Helicopter	<b>SEA 9100</b>	Military Equipment Acquisition	4,724	2,914	262	512	400	(111)	During 2024-25, the project will continue to progress the acquisition of additional MH-60R helicopters to improve embarked logistics helicopter support to the fleet, while rationalising Navy helicopters to a single type.  The variation is due to re-phasing of Foreign Military Sales disbursements to align with aircraft production schedules.
		Other Project Inputs to Capability	378	218	7	11	10	(1)	
Collins Life Of Type Extension	<b>SEA 1450</b>	Military Equipment Acquisition	1,408	190	190	240	156	(84)	This project is one of the three elements of the Collins Class Submarine (CCSM) Life of Type Extension (CSMP LOTE) Program.  This project will address the most significant risks to enduring availability and reliability of CCSM out to the Amended Planned Withdrawal Date.  The variation reflects a re-profiling to support implementation activities for HMAS <i>Farncomb</i> and preparations for implementation in the subsequent boat.
		Other Project Inputs to Capability	15	-	-	-	1	1	

Table 64: Top 30 Military Equipment Acquisition Program Approved Projects by 2024-25 Forecast Expenditure (Gross Plan) (Continued) <sup>[a]</sup> <sup>[b]</sup>

Domain/Project Name	Project Number/Phase	Project Inputs to Capability	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2024 \$m	Actual Expenditure 2023-24 \$m	Budget Estimate 2024-25 \$m	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Project Performance Update and Explanation of Financial Variation
<b>Maritime Domain (Continued)</b>									
Maritime Electromagnetic Manoeuvre Warfare	SEA 5011	Military Equipment Acquisition	758	172	97	124	121	(4)	During 2024-25, the project is focused on mobilising a local capability supporting the delivery of a suite of new passive decoys via the Multi-Ammunition Soft-Kill System (MASS). In addition, an Electronic Warfare Operations Co-ordinator integrating the electronic warfare capabilities, is currently in the process of being developed. Platform integration work is ongoing to support delivery of capability to surface combatants.  The variation is due to contract expenditure being brought forward into 2023-24, resulting in a reduction in expenditure in 2024-2025.
		Other Project Inputs to Capability	63	9	8	17	9	(8)	
Maritime Mining	SEA 2000	Military Equipment Acquisition	768	136	69	136	136	(0)	During 2024-25, the project continues to progress development and acquisition activities related to the Maritime Mining (MM) capability to conduct sea denial and sea control operations.
		Other Project Inputs to Capability	163	1	1	0	3	3	

Table 64: Top 30 Military Equipment Acquisition Program Approved Projects by 2024-25 Forecast Expenditure (Gross Plan) (Continued) <sup>[a]</sup> <sup>[b]</sup>

	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2024 \$m	Actual Expenditure 2023-24 \$m	Budget Estimate 2024-25 \$m	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m
<b>Total Top 30 Projects (Gross Plan) - Total</b>	<b>154,514</b>	<b>51,394</b>	<b>9,307</b>	<b>13,165</b>	<b>12,390</b>	<b>(775)</b>
<b>Total Top 30 Projects (Gross Plan) - Other Project Inputs to Capability</b>	<b>12,695</b>	<b>5,592</b>	<b>898</b>	<b>1,195</b>	<b>1,102</b>	<b>(93)</b>
<b>Total Top 30 Projects (Gross Plan) - Military Equipment Acquisition</b>	<b>141,819</b>	<b>45,801</b>	<b>8,409</b>	<b>11,970</b>	<b>11,289</b>	<b>(682)</b>
Other Approved Project Gross Plans - Military Equipment Acquisition	63,547	33,977	4,252	3,566	3,417	(149)
<b>Total Approved Projects (Gross Plan) - Military Equipment Acquisition</b>	<b>205,366</b>	<b>79,779</b>	<b>12,661</b>	<b>15,536</b>	<b>14,706</b>	<b>(830)</b>
Overprogramming - Military Equipment Acquisition				(4,199)	(1,107)	3,092
<b>Net Approved Program - Military Equipment Acquisition</b>				<b>11,337</b>	<b>13,599</b>	<b>2,262</b>

**Notes**

- a. Approved Project Expenditure, Cumulative Expenditure to 30 June 2024, Budget Estimate 2024-25 and Revised Estimate 2024-25 are on an accrual basis, and funded by appropriation.
- b. Budget estimates shown as 0 are amounts greater than \$0 but less than \$500,000.



Appendix C: Top 30 Capability Sustainment Products

The Top 30 Capability Sustainment products are grouped in the revised domain structure introduced through Defence’s Capability Program Architecture.

Table 65: Top 30 Capability Sustainment Products by End of Financial Year Outcome 2024-25

Domain/Product Name	Product Serial	Budget Estimate 2024-25 \$m <sup>[a]</sup>	Revised Estimate 2024-25 \$m <sup>[a]</sup>	Variation 2024-25 <sup>[c]</sup> \$m	Product Performance Update and Explanation of Variation
Air Domain					
F/A18F Super Hornet & Growler Weapon System	CAF21	544	536	-8	<p>The Air Combat and Airborne Electronic Attack capability comprises a fleet of 24 F/A-18F Super Hornet and 12 EA-18G Growler aircraft, with associated support elements operating from RAAF Base Amberley. The F/A-18F Super Hornet delivers Air Combat capability. The EA-18G Growler is an electronic attack aircraft capable of disrupting, deceiving or denying a broad range of military electronic systems, including radars and communications.</p> <p>During 2024-25, F/A-18F and EA-18G aircraft are scheduled to undergo planned capability upgrades as a part of the United States Navy-managed Spiral Upgrade Program to ensure the platform’s ongoing lethality and survivability in a contested air combat environment, and to maintain configuration alignment with United States Navy.</p> <p>The product is delivering against the financial plans, minor variances are largely due to foreign exchange updates.</p>
F-35 Joint Strike Fighter	CAF30	526	566	40	<p>In December 2024 Australia accepted the final 9 of 72 F-35A aircraft. Final Operational Capability is expected to be achieved in Q1 2025.</p> <p>The F-35A Lightning II fleet is based at RAAF Base Williamtown, NSW and RAAF Base Tindal, NT. In-service sustainment is primarily delivered through the F-35 Global Support Solution facilitated by the United States based F 35 Joint Program Office and supplemented through local direct commercial arrangements.</p> <p>Defence will continue to mature the F-35A sustainment support system to meet the directed level of operational capability and Air Force pilot training throughput requirements. The variation is due to the internal allocation of an additional \$40m to increase aircraft availability.</p>

Table 65: Top 30 Capability Sustainment Products by End of Financial Year Outcome 2024-25 (Continued) <sup>[a]</sup>

Domain/Product Name	Product Serial	Budget Estimate 2024-25 \$m <sup>[a]</sup>	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Product Performance Update and Explanation of Variation
<b>Air Domain (Continued)</b>					
Airborne Early Warning and Control System	CAF20	300	297	-3	<p>The Airborne Early Warning and Control capability comprises six E-7A Wedgetail aircraft and associated support elements operated from RAAF Base Williamtown, NSW. Sustainment is provided under a performance-based arrangement for maintenance, logistics, engineering, training and program management to support the capability.</p> <p>During 2024-25, the focus will be on advancing multiple mission system obsolescence remediation activities, implementing safety and cybersecurity modifications, and maximising aircraft fleet availability to support international partner training.</p> <p>The product is delivering against the financial plans.</p>
P-8A Poseidon Maritime Patrol and Response	CAF35	247	263	16	<p>The Maritime Patrol and Response capability currently comprises 12 P-8A Poseidon aircraft and support elements operated from RAAF Base Edinburgh, SA. Support elements include three Mobile Tactical Operation Centres including deployable flyaway kits, and various Training Support Systems including two Operational Flight Trainers and Weapons Tactics Trainers. The capability is supported via a cooperative program with the United States Navy and a Through Life Support contract for sustainment within Australia.</p> <p>During 2024-25 the focus will be on maturing sustainment relationships between the Through Life Support contractor and the United States Navy P-8A Cooperative Program.</p> <p>The variation is due to the procurement of mission-related consumables.</p>
C-17 Heavy Air Lift Weapons System	CAF19	171	163	-8	<p>The Heavy Airlift capability comprises eight C-17A Globemaster III aircraft, a flight simulator, and associated support elements operated from RAAF Base Amberley, QLD. The majority of sustainment support for aircraft and training systems is provided via United States Air Force Foreign Military Sales global support arrangements for the worldwide C-17A Globemaster fleet. These global sustainment arrangements are supplemented by a contract for support services within Australia.</p> <p>During 2024-25, the focus will be on conducting a number of minor fleet upgrades to address obsolescence, rectify minor deficiencies, and maintain configuration alignment with the United States Air Force. Upgrades will improve satellite connectivity and treat obsolescence of the heads up display.</p> <p>The product is delivering against the financial plans, minor variances are largely due to foreign exchange updates.</p>

Table 65: Top 30 Capability Sustainment Products by End of Financial Year Outcome 2024-25 (Continued) <sup>[a]</sup>

Domain/Product Name	Product Serial	Budget Estimate 2024-25 \$m <sup>[a]</sup>	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Product Performance Update and Explanation of Variation
Air Domain (Continued)					
KC-30A Weapon System Multi-role Tanker Transport	CAF22	170	169	-1	<p>The Multi-Role Tanker Transport capability comprises seven KC-30A aircraft, a flight simulator and associated support elements, operated from RAAF Base Amberley, QLD. All seven aircraft are capable of air-to-air refueling from pod and boom systems and airlift logistics support. In 2019, the seventh aircraft was delivered with a government transport configuration. Support is provided through a performance-based arrangement for maintenance, logistics, engineering, training and program management to support the capability.</p> <p>During 2024-25, the focus will be on maturing sustainment performance, supporting military operations, and expansion of aircraft types certified as capable of air-to-air refueling from the KC-30A Multi-Role Tanker Transport. Mid-life upgrade activities on the KC-30A fleet will progress.</p> <p>The product is delivering against the financial plans.</p>
Pilot Training System	CAF37	150	150	-1	<p>The Pilot Training System comprises 49 turbo propeller aircraft, seven flight training devices, six cockpit procedural trainers, mission pre-briefing and debriefing systems, personal learning devices, learning environments and courseware. This capability provides an integrated fixed wing pilot training system for ab-initio pilots and qualified flying instructors for Navy, Army and Air Force. Aircraft currently operate from RAAF Bases at East Sale VIC, Pearce WA, Edinburgh SA and Williamtown NSW.</p> <p>During 2024-25, the focus will be on executing initiatives to improve throughput of ab-initio students.</p> <p>The product is delivering against the financial plans.</p>

Table 65: Top 30 Capability Sustainment Products by End of Financial Year Outcome 2024-25 (Continued) <sup>[a]</sup>

Domain/Product Name	Product Serial	Budget Estimate 2024-25 \$m <sup>[a]</sup>	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Product Performance Update and Explanation of Variation
<b>Air Domain (Continued)</b>					
Lead-In Fighter Hawk 127 Weapon System	CAF03	147	147	0	<p>The Lead-In Fighter Training capability comprises 33 Hawk 127 lead-in fighter aircraft and related support systems and is operated from RAAF Bases Williamtown, NSW and Pearce, WA.</p> <p>During FY2024-25, the focus will be on generating required rates of availability to support Air Force requirements, while continuing the embodiment of new engines delivered by the Lead-In Fighter Capability Assurance project.</p> <p>The product is delivering against the financial plans.</p>
C130J-30 Weapon System	CAF06	146	145	-2	<p>The Medium Airlift capability consists of 12 C-130J Hercules aircraft, a flight simulator, and associated support elements operated from RAAF Base Richmond, NSW. The capability is supported by two performance-based contracts for deeper level maintenance, logistics and engineering support for the aircraft, and for support for the propulsion system.</p> <p>During 2024-25, the focus will be on efficient delivery of concurrent programs of deeper maintenance and six further C-130J Block Upgrade enhancements. Engine program improvements include improved service delivery and schedules from industry partners to further reduce risks over the remaining life of type. The product is delivering against the financial plans.</p>
MC-55A Long Range ISREW Aircraft	CAF40	130	137	7	<p>The MC-55A Peregrine Airborne Intelligence Surveillance, Reconnaissance and Electronic Warfare Capability will sustain four MC-55 Peregrine aircraft and related support systems.</p> <p>During 2024-25, the focus will be on the establishment of initial support arrangements to allow operation of the aircraft upon arrival in Australia. The product is delivering against the financial plans, minor variances are largely due to foreign exchange updates.</p>
Advanced Testing & Training Environment	CAF23	122	120	-2	<p>During 2024-25, the focus remains on increasing Woomera Test Range availability in support of test activities and generating realistic opposing force threats and targets.</p> <p>The product is delivering against the financial plans.</p>
Special Purpose Aircraft Weapon System	CAF09	109	84	-25	<p>Sustainment of the Special Purpose Aircraft is provided at RAAF Fairbairn ACT, through an Australian support contract.</p> <p>During 2024-25, the focus will be on disposal of two legacy Boeing Business Jet aircraft and introducing into service two new Boeing 737-8 'Max' aircraft.</p> <p>The variation is due to a reduction in planned lease payments due to the decision to purchase rather than lease the new Boeing 737-8 platforms.</p>

**Table 65: Top 30 Capability Sustainment Products by End of Financial Year Outcome 2024-25 (Continued) <sup>[a]</sup>**

Domain/Product Name	Product Serial	Budget Estimate 2024-25 \$m <sup>[a]</sup>	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Product Performance Update and Explanation of Variation
<b>Air Domain (Continued)</b>					
Wide Area Surveillance (OTHR)	CAF13	99	112	13	<p>The Wide Area and Space Surveillance Capability is delivered through the High Frequency Radar system known as the Jindalee Operational Radar Network (JORN). JORN comprises three Over-The-Horizon-Radars located in proximity to Longreach QLD, Laverton WA and Alice Springs NT.</p> <p>During 2024-25, the focus will be on sustainment of new enhancements and upgrades to the capability system. A maturing sustainment obsolescence program will contribute to enhanced supportability of current assets through to replacement.</p> <p>The variation is due to the requirement for a major obsolescence treatment project (cooling systems) and cyber risk remediation.</p>
<b>Defence Enterprise Programs</b>					
Explosive Ordnance Manufacturing Facilities	GWEO01 <sup>(b)</sup>	145	135	-10	<p>During 2024-25, critical sustainment activities continue to be delivered with a focus on enhancing domestic manufacturing capabilities, addressing safety-related maintenance, and ensuring greater supply chain surety. The contracted operator will continue to supply high explosives directly to Defence and partners, thereby strengthening the resilience of their supply chains.</p>
<b>Land Domain</b>					
Explosive Ordnance - Army Munitions Branch	CA59	395	353	-42	<p>During 2024-25, key sustainment activities include ongoing rationalisation of land explosive ordnance inventory, maturing through life management plans, and transitioning new capabilities procured by major projects, such as Future Artillery Ammunition, to in-service support.</p> <p>The variance is due to the realignment of Battlefield-Army Aviation activities within the reporting period.</p>
Armed Reconnaissance Helicopter Weapons System	CA12	179	174	-5	<p>During 2024-25, Defence continues to work with Airbus Australia Pacific to improve Tiger Armed Reconnaissance Helicopter availability and sustainability.</p> <p>The variation is due to reduced forecast Through Life Support contract costs.</p>
Protected Mobility Fleet - Bushranger	CA04	132	133	1	<p>During 2024-25, Defence continues to sustain the Bushmaster fleet, mature the Hawkei support system, and conduct risk reduction activities for both fleets to prepare for the LAND 4111 Protected Mobility Modernisation Program.</p> <p>The variation is due to foreign exchange updates.</p>

Table 65: Top 30 Capability Sustainment Products by End of Financial Year Outcome 2024-25 (Continued) <sup>[a]</sup>

Domain/Product Name	Product Serial	Budget Estimate 2024-25 \$m <sup>[a]</sup>	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Product Performance Update and Explanation of Variation
<b>Land Domain (continued)</b>					
Deployed Information Environment	CA65	120	75	-45	This Product manages the sustainment of the Deployed Information Environment (DIE), including software applications, hardware and Information Communications Technology infrastructure for which Army is the Capability Manager. The variation is predominantly due to a reduction of funding for software procurement following early achievement of associated requirements in 2023-24.
Battlespace Communication Systems	CA31	118	130	11	During 2024-25, Defence continued with capability enhancements to the Integrated Battlespace Telecommunications Network; the ongoing development and delivery of a Mobile Retransmission System, the ongoing management of Tactical Communication Network equipment; the reduction and disposal of obsolete radio systems; the continued rationalisation and improvement of Land Force headset fleets; and support for design, acquisition and sustainment of related systems.  The variation is due to the procurement of additional Integrated Battlespace Telecommunication Network capability/equipment under the Land C4 Capability Enhancement Strategy program.
<b>Maritime Domain</b>					
<i>Collins</i> Class Submarine	CN10	769	862	94	The Collins class submarine product comprises support arrangements to safely maintain the materiel capability of six <i>Collins</i> class submarines and the present submarine escape and rescue capability. This work is conducted under enterprise arrangements with industry and through key contracts with ASC Pty Ltd, Raytheon Australia, Thales Australia, BAE Systems Australia, PMB Defence, JFD Australia and other providers.  The variation is due to supplier cost and submarine maintenance schedule adjustments.
Anzac Class Frigate	CN02	313	338	25	During 2024-25, the product is delivering as planned. The variation in the estimate is predominately due to the decision that the Anzac Class Frigate Transition Capability Assurance Program would not proceed and as a result to re-building and implementing the class usage and upkeep cycle to align with the General Purpose Frigate delivery plan.
<i>Hobart</i> Class Destroyer	CN40	231	211	-20	During 2024-25, the product is delivering as planned. Variation in the 2024-25 estimate is due to a reduction in product in-year requirements.
MH-60R Seahawk Romeo Helicopter	CN35	197	208	11	During 2024-25, Defence continues to expand current sustainment arrangements to support the additional helicopters delivered under the Improved Embarked Logistics Support Helicopter project (SEA 9100), which will increase the total fleet to 36.  The product is delivering against the financial plans.

Table 65: Top 30 Capability Sustainment Products by End of Financial Year Outcome 2024-25 (Continued) <sup>[a]</sup>

Domain/Product Name	Product Serial	Budget Estimate 2024-25 \$m <sup>[a]</sup>	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Product Performance Update and Explanation of Variation
<b>Maritime Domain (continued)</b>					
Canberra Class Amphibious Ship	CN34	180	206	26	During 2024-25, the product is delivering as planned. Variation in 2024-25 estimate was primarily due to additional funding required for support services.
Anzac Class Frigate Capability Assurance Program	CN65	171	171	-	This product supports the Transition Capability Assurance Program (TransCAP), an upgrade project to extend the life of type of the <i>Anzac</i> class frigates until the arrival of the Hunter class frigates and is funded from SEA 5014 Phase 1. Following the decision that TransCAP would not proceed, the focus in 2024-25 is on closure and finalisation of the TransCAP design and long lead procurements activities already underway, and negotiate and close out any matters arising from cancellation.
Navy Explosive Ordnance	CN54	130	107	-23	During 2024-25, the focus continues to be on maintaining in-service inventories at funded readiness levels, incorporating new products into existing support systems, and preparing support systems to meet future inventory demand. This will also include consideration of domestic manufacturing opportunities and in-country maintenance, repair, overhaul and upgrades. The variation is due to re-profiling within the projects acquisition and sustainment budget to align with weapon delivery schedules, with no impact on the overall project budget.
Arafura Class Offshore Patrol Vessels	CN57	128	44	-84	During 2024-25, the focus will be on the transition of OPV1 out of the acquisition program, continuing the establishment of support arrangements to meet Interim Operational Release milestone and reviewed support funding arrangements in line with the decision to truncate the OPV fleet from 12 to 6.
Maritime Cross Platform	CN49	118	109	-10	During 2024-25, the focus continues to be on meeting inventory and service demands across the product lines supported to ensure Navy's availability and seaworthiness requirements are met. Variation in the 2024-25 estimate is due to a reduction in product in-year requirements.
Large Hull Vessels	CN58	114	139	25	During 2024-25 the product continues to deliver as required, meeting or exceeding required performance metrics. Variation in the 2024-25 estimate is due to an increase in product in-year requirements.
Aegis Combat System	CN60	103	97	-6	The AEGIS Combat System product covers the sustainment in the <i>Hobart</i> class destroyer, as well as the related shore-based test and training infrastructure in Australia and the United States. Alongside continued upkeep of the system, the focus for CN60 in 2024-25 is supporting combat system hardware and software updates necessary to enhance the lethality of Navy's surface combatant fleet. The variance between the budget estimate and the revised estimate relates to reduced demand for stores replacement and an improved foreign exchange rate.
<b>Total Top 30 Capability Sustainment Products</b>		<b>6,404</b>	<b>6,378</b>	<b>-27</b>	
Other Sustainment Product Estimates		4,130	4,289	160	
<b>Total Capability Sustainment Product Funds Available</b>		<b>10,534</b>	<b>10,667</b>	<b>133</b>	

**Notes**

- a. Budget Estimate 2024-25 and Revised Estimate 2024-25 is on an accrual basis, and funded by appropriation.
- b. Product code has changed since the PBS 2024-25, previously CJC01.
- c. Budget estimates shown as 0 are amounts greater than \$0 but less than \$500,000.



## Appendix D: Enterprise Estate and Infrastructure Program

The Enterprise Estate and Infrastructure Program component of the Integrated Investment Program comprises approved and yet to be approved major and medium capital facilities and infrastructure projects. These projects are providing new and refurbished facilities and infrastructure works to sustain the existing Defence Estate, support current and future capability requirements, support Government initiatives, and ensure compliance with legislative obligations. The upgrade and development of Australia's northern network of bases, ports and barracks are being prioritised to support implementation of the National Defence Strategy and Integrated Investment Program.

Major capital facilities and infrastructure projects are defined as having expenditure of \$75 million and over (excluding GST) and are subject to Government and parliamentary approval. Medium capital facilities and infrastructure projects have expenditure between \$5 million and \$75 million (excluding GST), and are subject to Government approval and notification to the Parliamentary Standing Committee on Public Works. Details of approved major and medium Enterprise Estate and Infrastructure Program projects are provided in this Appendix.

### Approved Major and Medium Enterprise Estate and Infrastructure Program Projects

The table below, and the following descriptions, provide details on the progress and expenditure of approved major and medium Enterprise Estate and Infrastructure Program projects for 2024-25.

**Table 66: Approved Major and Medium Enterprise Estate and Infrastructure Program Projects by State and Federal Electorate**

Project	State and Electorate	Total Estimated Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2024 \$m	Cumulative Expenditure to 30 June 2024 (revised) \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m	Project Performance Update and Explanation of Financial variation
<b>RAAF Base Tindal Redevelopment Stage 6 and United States Force Posture Initiative (USFPI) Airfield Works and Associated Infrastructure</b>								
RAAF Tindal	NT - Lingiari	1,582.0	790.3	812.2	308.0	227.7	-80.3	This financial variation is the result of resequencing selected construction works packages. This has resulted in a reduction in the works planned for delivery this financial year.

Table 66: Approved Major and Medium Enterprise Estate and Infrastructure Program Projects by State and Federal Electorate (Continued)

Project	State and Electorate	Total Estimated Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2024 \$m	Cumulative Expenditure to 30 June 2024 (revised) \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m	Project Performance Update and Explanation of Financial variation
<b>DEF 01 Submarine Rotational Force - West Infrastructure Project Priority Works</b>								This financial variation is the result of additional works being approved by the Parliamentary Standing Committee on Public Works since the 2024-25 PBS which increased the total estimated expenditure and the 2024-25 Revised Estimate.
HMAS <i>Stirling</i>	WA - Brand	1,557.0	5.5	26.7	69.4	170.4	101.0	
<b>Enhanced Land Force (ELF) Stage 2</b>								
Lone Pine Barracks	NSW - Hunter		115.8	115.8	-	-	-	
Puckapunyal Training Area	VIC - Nicholls		11.7	11.7	-	-	-	
Simpson Barracks	VIC - Jagajaga		20.2	20.2	-	-	-	
RAAF Amberley	QLD - Blair		9.6	9.6	-	-	-	
Lavarack Barracks	QLD - Herbert		62.0	62.0	-	-	-	
Townsville Training Area	QLD - Kennedy		3.9	3.9	-	-	-	
Greenbank Training Area	QLD - Wright		120.7	120.7	-	-	-	
Gallipoli Barracks	QLD - Ryan		828.9	828.9	-	-	-	
Wide Bay Training Area	QLD - Wide Bay		78.3	78.3	-	-	-	
Kokoda Barracks	QLD - Wright		71.8	71.8	-	-	-	
Cultana Training Area	SA - Grey		73.5	69.1	11.2	0.9	-10.3	
RAAF Edinburgh	SA - Spence		34.7	34.7	-	-	-	
Majura Field Training Area	ACT - Canberra		13.4	13.4	-	-	-	
Royal Military College Canberra	ACT - Canberra		9.0	9.0	-	-	-	
Mount Stuart	QLD - Kennedy		4.1	4.1	-	-	-	
<b>Total</b>		<b>1,476.0</b>	<b>1,457.6</b>	<b>1,453.2</b>	<b>11.2</b>	<b>0.9</b>	<b>-10.3</b>	This financial variation is the result of a delay in procuring the construction contractor to deliver the remaining works at the Cultana Training Area.

Table 66: Approved Major and Medium Enterprise Estate and Infrastructure Program Projects by State and Federal Electorate (Continued)

Project	State and Electorate	Total Estimated Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2024 \$m	Cumulative Expenditure to 30 June 2024 (revised) \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m	Project Performance Update and Explanation of Financial variation
<b>Navy Capability Infrastructure</b>								
<b>Sub-program: Offshore Patrol Vessel (OPV) Facilities (SEA 1180 Phase 1)</b>								
HMAS <i>Coonawarra</i>	NT - Solomon		147.6	129.2	38.5	73.9	35.4	This financial variation is the result of a change in the construction works program requiring a resequencing of works. This has resulted in an increase in the works planned for delivery, under the project as a whole, this financial year.
RAAF Darwin	NT - Solomon		12.3	11.3	0.4	4.4	4.0	
HMAS <i>Cairns</i>	QLD - Leichhardt		39.2	43.2	58.3	63.6	5.3	
HMAS <i>Stirling</i>	WA - Brand		219.1	211.2	15.5	4.4	-11.1	
Henderson Maritime Precinct	WA - Fremantle		55.0	54.7	-	1.5	1.5	
<b>Total</b>		<b>918.5</b>	<b>473.2</b>	<b>449.6</b>	<b>112.7</b>	<b>147.8</b>	<b>35.1</b>	
<b>Navy Capability Infrastructure</b>								
<b>Sub-program: Hunter Class Frigate Program Facilities (SEA 5000 Phase 1)</b>								
HMAS <i>Watson</i>	NSW - Wentworth		-	-	-	-	-	This financial variation is the result of a change in the construction works program. This has resulted in a reduction in the works planned for delivery, under the project as a whole, this financial year.
Garden Island Defence Precinct	NSW - Sydney		-	-	-	-	-	
St Kilda	SA - Spence		98.8	96.1	-	3.5	3.5	
Osborne Naval Shipyard	SA - Hindmarsh		88.7	91.5	47.6	49.0	1.4	
HMAS <i>Stirling</i>	WA - Brand		264.8	260.0	16.9	4.1	-12.8	
Henderson Maritime Precinct	WA - Fremantle		100.3	104.7	-	1.8	1.8	
<b>Total</b>		<b>915.5</b>	<b>552.6</b>	<b>552.3</b>	<b>64.5</b>	<b>58.4</b>	<b>-6.1</b>	
<b>Maritime Patrol Aircraft Replacement (AIR 7000 Phase 2B)</b>								
RAAF Edinburgh	SA - Spence		511.4	514.6	25.0	11.8	-13.2	This financial variation is the result of a change in the construction works program. This has resulted in a reduction in the works planned for delivery, under the project as a whole, this financial year.
RAAF Darwin	NT - Solomon		158.6	159.4	-	-	-	
RAAF Townsville	QLD - Herbert		0.7	0.4	2.2	8.9	6.7	
RAAF Pearce	WA - Pearce		110.2	109.5	-	-	-	
HMAS <i>Stirling</i>	WA - Brand		4.6	4.6	-	-	-	
<b>Total</b>		<b>896.9</b>	<b>785.5</b>	<b>788.4</b>	<b>27.2</b>	<b>20.7</b>	<b>-6.5</b>	

Table 66: Approved Major and Medium Enterprise Estate and Infrastructure Program Projects by State and Federal Electorate (Continued)

Project	State and Electorate	Total Estimated Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2024 \$m	Cumulative Expenditure to 30 June 2024 (revised) \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m	Project Performance Update and Explanation of Financial variation
<b>USFPI Northern Territory Training Areas and Ranges Upgrades</b>								
Bradshaw Field Training Area	NT - Lingiari		196.0	199.8	67.8	84.8	17.0	This financial variation is the result of a change in the construction works program. This has resulted in an increase in the works planned for delivery, under the project as a whole, this financial year.
Kangaroo Flats Training Area	NT - Lingiari		65.4	67.7	24.5	33.3	8.8	
Mount Bunday Training Area	NT - Lingiari		30.5	30.6	32.2	34.9	2.7	
Robertson Barracks Close Training Area	NT - Lingiari		93.9	96.5	12.7	13.3	0.6	
<b>Total</b>		<b>747.0</b>	<b>385.8</b>	<b>394.5</b>	<b>137.2</b>	<b>166.3</b>	<b>29.1</b>	
<b>Facilities to Support Highly Available ICT Project</b>								
RAAF Edinburgh	SA - Spence	674.7	0.0	0.0	0.0	37.7	37.7	This financial variation is the result of the project being newly approved.
<b>RAAF Base Learmonth Redevelopment Enabling KC-30 Operations</b>								
RAAF Learmonth	WA - Durack	662.2	25.7	71.3	141.4	116.6	-24.8	This financial variation is the result of delays in commencing the construction of the works. This has resulted in a reduction in the works planned for delivery this financial year.
<b>Larrakeyah Defence Precinct Redevelopment Program</b>								
Larrakeyah Defence Precinct	NT - Solomon	601.7	484.4	503.9	51.0	18.0	-33.0	This financial variation is the result of a delay in procuring the construction contractor for the remaining portion of works.
<b>RAAF Base Wagga Redevelopment</b>								
RAAF Base Wagga	NSW - Riverina	590.0	0.0	0.0	0.0	10.4	10.4	This financial variation is the result of the project being newly approved.
<b>Cocos (Keeling) Islands Airfield Upgrade</b>								
Cocos (Keeling) Islands	NT - Lingiari	567.6	10.0	15.4	100.1	63.6	-36.5	This financial variation is the result of delays in commencing the construction of the works. This has resulted in a reduction in the works planned for delivery this financial year.
<b>Army Aviation Program of Works</b>								
RAAF Townsville	QLD - Herbert		-	-	-	15.1	15.1	This financial variation is the result of the project being newly approved.
Townsville Field Training Area	QLD - Kennedy		-	-	-	3.8	3.8	
<b>Total</b>		<b>518.3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18.9</b>	<b>18.9</b>	

Table 66: Approved Major and Medium Enterprise Estate and Infrastructure Program Projects by State and Federal Electorate (Continued)

Project	State and Electorate	Total Estimated Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2024 \$m	Cumulative Expenditure to 30 June 2024 (revised) \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m	Project Performance Update and Explanation of Financial variation
<b>Facilities to Support DEF 2150 Joint Intelligence and Targeting Training Facility</b>								
Canberra	ACT - Bean		-	-	-	8.0	8.0	
RAAF Edinburgh	SA - Spence		-	-	-	1.5	1.5	
<b>Total</b>		<b>433.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9.6</b>	<b>9.6</b>	This financial variation is the result of the project being newly approved.
<b>HMAS Watson Redevelopment</b>								
HMAS Watson	NSW - Wentworth	430.5	258.4	253.6	35.9	51.5	15.6	This financial variation is the result of a change in the construction works program. This has resulted in an increase in the works planned for delivery this financial year.
<b>Airfield Maintenance Works P0010 (Amberley, Pearce, Richmond and Albatross)</b>								
HMAS Albatross	NSW - Gilmore		19.5	23.5	29.3	66.2	36.9	
RAAF Richmond	NSW - Macquarie		2.3	3.7	30.9	58.0	27.1	
RAAF Amberley	QLD - Blair		30.4	19.4	27.7	77.3	49.6	
RAAF Pearce	WA - Pearce		24.1	14.2	39.3	74.5	35.2	
<b>Total</b>		<b>427.9</b>	<b>76.3</b>	<b>60.9</b>	<b>127.2</b>	<b>276.0</b>	<b>148.8</b>	This financial variation is the result of a change in the construction works program. This has resulted in an increase in the works planned for delivery this financial year.
<b>Facilities to Support AIR 7000 Phase 1B Remotely Piloted Aircraft System</b>								
RAAF Tindal	NT - Lingiari		102.1	115.6	95.8	155.5	59.7	
Edinburgh Defence Precinct	SA - Spence		40.4	39.1	2.5	1.6	-0.9	
<b>Total</b>		<b>427.2</b>	<b>142.5</b>	<b>154.7</b>	<b>98.3</b>	<b>157.1</b>	<b>58.8</b>	This financial variation is the result of a change in the construction works program. This has resulted in an increase in the works planned for delivery, under the project as a whole, this financial year.
<b>Albury Wodonga Military Area Redevelopment</b>								
Albury Wodonga Military Area	VIC - Indi	395.7	-	-	-	14.3	14.3	This financial variation is the result of the project being newly approved.
<b>Robertson Barracks Base Improvements Project</b>								
Robertson Barracks	NT - Lingiari	389.1	25.7	10.1	94.0	60.0	-34.0	This financial variation is the result of a delay in procuring the construction contractor.
<b>Explosive Ordnance Facilities Northern NSW Redevelopment</b>								
Defence Establishment Orchard Hills	NSW - Lindsay	359.3	-	-	-	6.0	6.0	This financial variation is the result of the project being newly approved.

Table 66: Approved Major and Medium Enterprise Estate and Infrastructure Program Projects by State and Federal Electorate (Continued)

Project	State and Electorate	Total Estimated Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2024 \$m	Cumulative Expenditure to 30 June 2024 (revised) \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m	Project Performance Update and Explanation of Financial variation
Airfield Capital Works P0009 (RAAF Darwin and Mount Bunday)								
RAAF Darwin	NT - Solomon		125.1	166.9	120.0	120.9	0.9	This financial variation is the result of a change in the construction works program. This has resulted in a reduction in the works planned for delivery this financial year.
Mount Bunday	NT - Lingiari		0.4	0.0	14.0	5.0	-9.0	
Total		351.7	125.5	166.9	134.0	125.9	-8.1	
Edinburgh Defence Precinct Mid-Term Refresh								
RAAF Edinburgh	SA - Spence	311.9	5.3	5.9	19.6	12.0	-7.6	This financial variation is the result of a change in the construction works program. This has resulted in a reduction in the works planned for delivery this financial year.
Guided Weapons Explosive Ordnance Storage								
Defence Establishment Orchard Hills	NSW - Lindsay		-	-	0.0	30.1	30.1	This financial variation is the result of additional works being approved by the Parliamentary Standing Committee on Public Works since the 2024-25 PBS which increased the total estimated expenditure and the 2024-25 revised estimate.
RAAF Amberley	QLD - Blair		-	6.4	10.9	9.3	-1.6	
HMAS Stirling	WA - Brand		-	6.2	9.3	6.9	-2.4	
Total		302.0	-	12.5	20.2	46.3	26.1	

Table 66: Approved Major and Medium Enterprise Estate and Infrastructure Program Projects by State and Federal Electorate (Continued)

Project	State and Electorate	Total Estimated Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2024 \$m	Cumulative Expenditure to 30 June 2024 (revised) \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m	Project Performance Update and Explanation of Financial variation
<b>Defence Fuel Transformation Program - Tranche 2 Facilities Project</b>								
HMAS <i>Creswell</i>	ACT - Fenner		0.1	0.0	0.2	0.1	-0.1	
Garden Island Defence Precinct	NSW - Sydney		0.7	0.0	9.5	1.2	-8.3	
HMAS <i>Albatross</i>	NSW - Gilmore		0.1	0.0	0.6	0.2	-0.4	
HMAS <i>Waterhen</i>	NSW - North Sydney		0.1	0.0	0.5	0.1	-0.4	
Holsworthy Barracks	NSW - Hughes		0.2	0.1	0.6	0.1	-0.5	
RAAF Base Williamtown	NSW - Paterson		0.2	0.0	0.3	0.2	-0.1	
RAAF Darwin	NT - Solomon		0.4	0.0	0.3	0.2	-0.1	
RAAF Tindal	NT - Lingiari		0.2	0.2	1.0	0.2	-0.8	
Borneo Barracks	QLD - Groom		0.4	0.1	0.1	0.1	0.0	
Longreach	QLD - Maranoa		0.2	0.0	0.2	0.2	0.0	
Lavarack Barracks	QLD - Herbert		0.3	0.0	0.2	0.1	-0.1	
RAAF Amberley	QLD - Blair		0.5	0.2	1.3	0.5	-0.8	
RAAF Townsville	QLD - Herbert		0.3	0.3	1.4	0.4	-1.0	
Port Wakefield	SA - Grey		0.3	0.2	4.8	0.1	-4.7	
RAAF Edinburgh	SA - Spence		-	-	-	0.1	0.1	
Puckapunyal Military Area	VIC - Nicholls		0.5	0.2	4.8	0.6	-4.2	
Army Testing Ground Monegeetta	VIC - McEwen		0.2	0.0	4.9	0.2	-4.7	
RAAF Learmonth	WA - Durack		4.4	2.3	36.6	6.5	-30.1	
Geraldton	WA - Durack		0.2	0.0	4.9	0.1	-4.8	This financial variation is the result of a change in the construction works program. This has resulted in a reduction in the works planned for delivery, under the project as a whole, this financial year.
Laverton	WA - O'Connor		0.3	0.0	4.8	0.1	-4.7	
HMAS <i>Stirling</i>	WA - Brand		0.1	0.0	5.0	0.2	-4.8	
Bindoon Training Area	WA - Pearce		0.0	0.5	0.0	0.1	0.1	
<b>Total</b>		<b>286.9</b>	<b>9.7</b>	<b>4.1</b>	<b>82.0</b>	<b>11.6</b>	<b>-70.0</b>	
<b>Garden Island Critical Infrastructure Recovery Program Stage 2</b>								
Garden Island Defence Precinct	NSW - Sydney	<b>286.5</b>	<b>278.9</b>	<b>283.6</b>	<b>2.6</b>	<b>-</b>	<b>-2.6</b>	This financial variation is the result of a change in the construction works program delaying some of the works planned for delivery this financial year.

Table 66: Approved Major and Medium Enterprise Estate and Infrastructure Program Projects by State and Federal Electorate (Continued)

Project	State and Electorate	Total Estimated Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2024 \$m	Cumulative Expenditure to 30 June 2024 (revised) \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m	Project Performance Update and Explanation of Financial variation
<b>AIR 555 Phase 1 Airborne Intelligence Surveillance Reconnaissance Electronic Warfare Capability Facilities Works</b>								
Territory of Cocos (Keeling) Islands	NT - Lingiari		20.3	20.4	0.8	2.3	1.5	This financial variation is the result of a change in the construction works program. This has resulted in a reduction in the works planned for delivery, under the project as a whole, this financial year.
RAAF Darwin	NT - Solomon		1.1	1.1	-	-	-	
RAAF Townsville	QLD - Herbert		13.5	12.4	0.1	1.3	1.2	
RAAF Edinburgh	SA - Spence		216.6	225.2	9.3	6.6	-2.7	
<b>Total</b>		<b>284.8</b>	<b>251.5</b>	<b>259.2</b>	<b>10.2</b>	<b>10.1</b>	<b>-0.1</b>	
<b>Facilities to Support JP 9101 Enhanced Defence Communications</b>								
Lyndoch	NSW - Riverina		5.0	-	17.0	-	-17.0	This financial variation is the result of changes to the sequencing of works, at the respective sites, as construction contracts are progressively awarded. This has resulted in a reduction in the works planned for delivery, under the project as a whole, this financial year.
Morundah	NSW - Farrer		2.0	0.0	13.9	14.0	0.1	
Humpty Doo	NT - Lingiari		-	0.1	9.2	-	-9.2	
Mount Bunday	NT - Lingiari		7.1	0.3	32.0	-	-32.0	
Shoal Bay	NT - Lingiari		-	-	-	12.9	12.9	
RAAF Darwin	NT - Solomon		-	0.0	-	-	-	
Bohle River	QLD - Herbert		5.0	0.2	29.0	18.7	-10.3	
Speed Creek	QLD - Kennedy		2.0	-	23.7	-	-23.7	
Exmouth	WA - Durack		-	0.1	-	71.4	71.4	
Rough Range	WA - Durack		-	-	-	-	-	
HMAS <i>Harman</i>	ACT - Bean		-	0.0	-	-	-	
Russell Offices	ACT - Canberra		-	0.0	5.0	-	-5.0	
<b>Total</b>		<b>280.3</b>	<b>21.1</b>	<b>0.7</b>	<b>129.8</b>	<b>117.0</b>	<b>-12.8</b>	



Table 66: Approved Major and Medium Enterprise Estate and Infrastructure Program Projects by State and Federal Electorate (Continued)

Project	State and Electorate	Total Estimated Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2024 \$m	Cumulative Expenditure to 30 June 2024 (revised) \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m	Project Performance Update and Explanation of Financial variation
<b>Facilities to Support LAND 19 Phase 7B Short Range Ground Based Air Defence</b>								This financial variation is the result of a change in the construction works program. This has resulted in an increase in the works planned for delivery this financial year.
RAAF Edinburgh	SA - Spence	266.1	112.4	116.4	76.3	98.4	22.1	
<b>Joint Health Command Garrison Facilities Upgrades</b>								
Simpson Barracks	VIC - Jagajaga		19.9	19.9	-	-	-	
Puckapunyal Training Area	VIC - Nicholls		19.0	19.0	-	-	-	
Albury-Wodonga Military Area	VIC - Indi		17.3	17.3	-	-	-	
Royal Military College Canberra	ACT - Canberra		49.5	49.5	-	-	-	
Russell Offices	ACT - Canberra		-	0.0	-	-	-	
Holsworthy Barracks	NSW - Hughes		8.0	8.0	-	-	-	
Robertson Barracks	NT - Lingiari		5.1	5.1	-	-	-	
Larrakeyah Barracks	NT - Solomon		14.9	14.9	-	-	-	
Army Aviation Centre Oakey	QLD - Groom		18.6	18.6	-	-	-	
Gallipoli Barracks	QLD - Ryan		11.0	11.1	-	-	-	
Campbell Barracks	WA - Curtin		17.2	17.2	-	-	-	
RAAF Townsville	QLD - Herbert		15.4	15.4	-	-	-	
RAAF Pearce	WA - Pearce		5.7	5.7	-	-	-	
RAAF Darwin	NT - Solomon		18.4	37.7	0.0	0.0	0.0	
<b>Total</b>		<b>251.8</b>	<b>220.0</b>	<b>239.4</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	Nil change.
<b>Armoured Fighting Vehicles Facilities Program Stage 1</b>								
Lavarack Barracks	QLD - Herbert		32.7	32.7	-	-	-	This financial variation is the result of a change in the construction works program delaying some of the works planned for delivery, under the project as a whole, this financial year.
Edinburgh Defence Precinct	SA - Spence		74.8	76.4	1.0	0.1	-0.9	
Puckapunyal Military Area	VIC - Nicholls		102.8	103.6	8.3	8.3	-	
<b>Total</b>		<b>248.5</b>	<b>210.3</b>	<b>212.8</b>	<b>9.3</b>	<b>8.4</b>	<b>-0.9</b>	

Table 66: Approved Major and Medium Enterprise Estate and Infrastructure Program Projects by State and Federal Electorate (Continued)

Project	State and Electorate	Total Estimated Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2024 \$m	Cumulative Expenditure to 30 June 2024 (revised) \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m	Project Performance Update and Explanation of Financial variation
Airfield Capital Works P0013 (Curtin and Learmonth)								
RAAF Curtin	WA - Durack		-	-	-	-	-	This financial variation is the result of the project being newly approved.
RAAF Learmonth	WA - Durack		-	-	-	9.5	9.5	
Total		237.2	-	-	-	9.5	9.5	
Facilities to Support AIR 5349 Phase 6 Advanced Growler								
Delamere Air Weapons Range	NT - Lingiari		-	-	-	3.5	3.5	This financial variation is the result of the project being newly approved.
RAAF Amberley	QLD - Blair		-	-	-	1.5	1.5	
Total		228.1	-	-	-	5.0	5.0	
Facilities to Support LAND 1508 Phase 1 Special Operations Capability Enhancements								
Holsworthy Barracks	NSW - Hughes		-	-	-	7.2	7.2	This financial variation is the result of the project being newly approved.
Campbell Barracks	WA - Curtin		-	-	-	10.8	10.8	
Total		225.6	-	-	-	18.0	18.0	
Land 121 Phase 5B Facilities Project								
Lavarack Barracks	QLD - Herbert		7.0	7.0	-	-	-	This financial variation is the result of a change in the construction works program slightly delaying some of the works planned for delivery, at Gallipoli Barracks, this financial year.
Robertson Barracks	NT - Lingiari		-	-	-	-	-	
Gallipoli Barracks	QLD - Ryan		103.2	101.4	9.2	6.5	-2.7	
Derwent Barracks	TAS - Clark		17.0	17.2	-	-	-	
Puckapunyal Military Area	VIC - Nicholls		9.0	9.0	-	-	-	
Campbell Barracks	WA - Curtin		35.5	35.5	-	-	-	
Porton Barracks	QLD - Kennedy		0.1	0.1	-	-	-	
Total		183.3	171.8	170.1	9.2	6.5	-2.7	
Airfield Capital Works P0008 (RAAF Williamtown)								
RAAF Williamtown	NSW - Paterson	181.3	169.7	175.6	4.9	2.5	-2.4	This financial variation is the result of financial savings being experienced resulting in a reduction in planned spend this financial year.

**Table 66: Approved Major and Medium Enterprise Estate and Infrastructure Program Projects by State and Federal Electorate (Continued)**

Project	State and Electorate	Total Estimated Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2024 \$m	Cumulative Expenditure to 30 June 2024 (revised) \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m	Project Performance Update and Explanation of Financial variation
Fishermans Bend Redevelopment								
Fishermans Bend	VIC - Macnamara	160.9	4.0	6.5	50.6	35.7	-14.9	This financial variation is the result of a change in the construction works program. This has resulted in a reduction in the works planned for delivery this financial year.
RAAF Base Darwin Mid-Term Refresh								
RAAF Darwin	NT - Solomon	159.9	1.4	0.0	61.1	12.0	-49.1	This financial variation is the result of prolonged construction contractor negotiations. This has resulted in a reduction in the works planned for delivery this financial year.
Facilities to Support SEA 9100 Phase 1 Improved Embarked Logistics Support Helicopter Tranche 1								
HMAS <i>Albatross</i>	NSW - Gilmore		1.7	-	1.8	3.4	1.6	This financial variation is the result of additional works being approved by the Parliamentary Standing Committee on Public Works since the 2024-25 PBS, which increased the total estimated expenditure and the 2024-25 Revised Estimate.
HMAS <i>Stirling</i>	WA - Brand		-	-	-	-	-	
Total		146.0	1.7	-	1.8	3.4	1.6	
DEF 101 Data Centre Upgrade								
HMAS <i>Harman</i>	ACT - Bean	131.5	124.5	122.9	0.0	1.6	1.6	This financial variation is the result of a change in the construction works program. This has resulted in an increase in the works planned for delivery this financial year.
Airfield Capital Works P0012 (RAAF Townsville)								
RAAF Townsville	QLD - Herbert	127.6	0.0	0.2	0.0	5.0	5.0	This financial variation is the result of the project being newly approved.
HMAS <i>Harman</i> Redevelopment								
HMAS <i>Harman</i>	ACT - Bean	116.4	12.2	1.7	55.2	41.8	-13.4	This financial variation is the result of on-site delays. This has resulted in a reduction in the works planned for delivery this financial year.

Table 66: Approved Major and Medium Enterprise Estate and Infrastructure Program Projects by State and Federal Electorate (Continued)

Project	State and Electorate	Total Estimated Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2024 \$m	Cumulative Expenditure to 30 June 2024 (revised) \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m	Project Performance Update and Explanation of Financial variation
<b>Armoured Fighting Vehicles Facilities Program Stage 2</b>								
Lavarack Barracks	QLD - Herbert		-	-	-	1.6	1.6	
Gallipoli Barracks	QLD - Ryan		-	-	-	3.5	3.5	
Gaza Ridge Barracks	VIC - Indi		-	-	-	5.0	5.0	
Puckapunyal Military Area	VIC - Nicolls		-	-	-	2.1	2.1	
<b>Total</b>		<b>104.4</b>	-	-	-	<b>12.2</b>	<b>12.2</b>	This financial variation is the result of the project being newly approved.
<b>Airfield Capital Works P0006 (Curtin, Tindal and Townsville)</b>								
RAAF Townsville	QLD - Herbert		3.0	1.0	9.4	-	-9.4	This financial variation is the result of a change in the construction works program. This has resulted in a reduction in the works planned for delivery this financial year.
RAAF Curtin	WA - Durack		15.2	15.2	-	-	-	
RAAF Tindal	NT - Lingiari		47.5	47.5	-	-	-	
<b>Total</b>		<b>95.3</b>	<b>65.7</b>	<b>63.7</b>	<b>9.4</b>	-	<b>-9.4</b>	
<b>Cultana Training Area Redevelopment Phase 2</b>								
Cultana Training Area	SA - Grey	79.8	2.1	1.3	30.0	8.0	-22.0	This financial variation is the result of delays in procuring the construction contractor resulting in a reduction in the works planned for delivery this financial year.
<b>Facilities to Support JP 9111 Phase 1 Warfighting Networks and Applications Tranche 1 Early Works</b>								
General John Baker Complex	NSW - Eden Monaro		-	-	-	0.0	0.0	
RAAF Williamtown	NSW - Paterson		-	-	-	0.0	0.0	
Lavarack Barracks	QLD - Herbert		-	-	-	0.0	0.0	
Gallipoli Barracks	QLD - Ryan		-	-	-	0.2	0.2	
RAAF Edinburgh	SA - Spence		-	-	-	0.0	0.0	
<b>Total</b>		<b>73.8</b>	-	-	-	<b>0.2</b>	<b>0.2</b>	This financial variation is the result of the project being newly approved.
<b>North Queensland Mid-Term Refresh Program: RAAF Townsville Mid-Term Refresh Project</b>								
RAAF Townsville	QLD - Herbert	72.8	35.0	32.4	32.5	27.2	-5.3	This financial variation is the result of a change in the construction works program. This has resulted in a reduction in the works planned for delivery this financial year.

Table 66: Approved Major and Medium Enterprise Estate and Infrastructure Program Projects by State and Federal Electorate (Continued)

Project	State and Electorate	Total Estimated Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2024 \$m	Cumulative Expenditure to 30 June 2024 (revised) \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m	Project Performance Update and Explanation of Financial variation
Facilities to Support JP 8218 Theatre Logistics								
North Bandiana	VIC - Indi	67.3	-	-	-	1.0	1.0	This financial variation is the result of the project being newly approved.
AIR 2025 Phase 6 Jindalee Operational Radar Networks (JORN) Facilities Project								
Alice Springs	NT - Lingiari		54.0	55.3	-	1.2	1.2	This financial variation is the result of a change in the construction works program required to deliver final scope. This has resulted in a minor spend increase, relating to the works at Alice Springs, this financial year.
Murray Bridge Training Area	SA - Barker		1.4	1.4	-	-	-	
RAAF Learmonth	WA - Durack		-	-	-	-	-	
Geraldton	WA - Durack		3.2	3.2	0.0	-	-	
Total		61.9	58.6	59.9	0.0	1.2	1.2	
LAND 4502 Phase 1 Additional CH-47F Chinook Facilities								
RAAF Townsville	QLD - Herbert	57.9	53.2	51.6	9.5	3.8	-5.7	This financial variation is the result of a change in the construction works program as the works approach finalisation. This has resulted in a reduction in the works planned for delivery this financial year.
Anglesea Paterson Project								
Anglesea Barracks	TAS - Clark		21.6	16.7	13.7	3.2	-10.5	This financial variation is the result of delays in commencing selected works due to ongoing land acquisition negotiations. This has resulted in a reduction in the works planned for delivery, across the project as a whole, this financial year.
North Launceston	TAS - Bass		2.6	1.2	11.9	3.2	-8.8	
Youngtown Depot	TAS - Bass		2.1	1.1	2.8	1.1	-1.7	
Total		57.4	26.3	19.0	28.4	7.5	-20.9	
Facilities to Support SEA 2273 Fleet Information Environment Modernisation Project								
HMAS Kuttabul	NSW - Sydney		3.2	4.6	2.2	0.6	-1.6	This financial variation is the result of financial savings being experienced during construction works to date, resulting in a reduction in planned spend this financial year.
HMAS Cerberus	VIC - Flinders		0.5	0.5	-	-	-	
HMAS Stirling	WA - Brand		22.4	24.0	4.0	4.1	0.1	
HMAS Coonawarra	NT - Solomon		1.8	1.8	1.7	0.4	-1.3	
HMAS Cairns	QLD - Leichardt		0.3	0.3	0.3	-	-0.3	
Total		56.2	28.2	31.2	8.2	5.0	-3.2	

Table 66: Approved Major and Medium Enterprise Estate and Infrastructure Program Projects by State and Federal Electorate (Continued)

Project	State and Electorate	Total Estimated Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2024 \$m	Cumulative Expenditure to 30 June 2024 (revised) \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m	Project Performance Update and Explanation of Financial variation
GWEO Program Accelerated Storage								
Defence Establishment Myambat	NSW - Hunter	52.2	0.0	0.4	6.4	7.6	1.2	This financial variation is the result of a change in the construction works program. This has resulted in a slight increase in the works planned for delivery this financial year.
Facilities to Support LAND 129 Phase 3 Tactical Unmanned Aerial Vehicles								
Gallipoli Barracks	QLD - Ryan	51.7	24.3	10.0	6.1	5.6	-0.5	This financial variation is the result of a change in the construction works program. This has resulted in a decrease in the works planned for delivery this financial year.
GWEO Program Accelerated Storage								
Defence Establishment Jennings	NSW - Lismore	44.1	21.8	0.8	19.0	20.2	1.2	This financial variation is the result of a change in the construction works program. This has resulted in a slight increase in the works planned for delivery this financial year.
RAAF Base Amberley Sewage Treatment Plant								
RAAF Amberley	QLD - Blair	41.7	26.5	23.6	10.0	2.1	-7.9	This financial variation is the result of the construction contractor having to be re-tendered. This has caused delays, and resulted in a reduction in the works planned to be delivered this financial year.
General John Baker Complex Capability Assurance Project Tranche One								
General John Baker Complex	NSW - Eden-Monaro	37.3	-	-	-	20.1	20.1	This financial variation is the result of the project being newly reported.
Facilities to Support LAND 8116 Phase 1 Protected Mobile Fires								
Lavarack Barracks	QLD - Herbert		6.6	1.1	13.5	13.6	0.1	There is only a very minor financial variation.
Puckapunyal Military Area	VIC - Nicholls		-	0.0	0.5	0.6	0.1	
Total		36.5	6.6	1.2	14.0	14.2	0.2	
Relocation of Units from Elizabeth North Training Depot								
Edinburgh Defence Precinct	SA - Spence	35.4	3.0	2.3	9.8	10.0	0.2	There is only a very minor financial variation

Table 66: Approved Major and Medium Enterprise Estate and Infrastructure Program Projects by State and Federal Electorate (Continued)

Project	State and Electorate	Total Estimated Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2024 \$m	Cumulative Expenditure to 30 June 2024 (revised) \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m	Project Performance Update and Explanation of Financial variation
<b>Facilities to Support LAND 3025</b>								
<b>Phase 2 Deployable Special Operations Engineer Regiment</b>								
Holsworthy Barracks	NSW - Hughes	33.4	14.2	11.4	9.6	18.9	9.3	This financial variation is the result of a change in the construction works program. This has resulted in an increase in the works planned for delivery this financial year.
<b>Facilities to Support LAND 8180</b>								
<b>Phase 1 Aviation and Field Fire Truck</b>								
RAAF Richmond	NSW - Macquarie		-	-	-	-	-	
RAAF Williamtown	NSW - Paterson		-	-	-	-	-	
RAAF Tindal	NT - Lingiari		-	-	-	-	-	
RAAF Amberley	QLD - Blair		-	-	-	1.0	1.0	
<b>Total</b>		<b>32.4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1.0</b>	<b>1.0</b>	This financial variation is the result of the project being newly approved.
<b>HMAS Creswell Mid-Term Refresh</b>								
HMAS Creswell	ACT - Fenner	30.7	7.9	11.0	8.1	14.1	6.0	This financial variation is the result of a change in the construction works program. This has resulted in an increase in the works planned for delivery this financial year.

Table 66: Approved Major and Medium Enterprise Estate and Infrastructure Program Projects by State and Federal Electorate (Continued)

Project	State and Electorate	Total Estimated Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2024 \$m	Cumulative Expenditure to 30 June 2024 (revised) \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m	Project Performance Update and Explanation of Financial variation
<b>LAND 2110 Phase 1B - Chemical, Biological, Radiological and Nuclear Defence Facilities</b>								
HMAS <i>Stirling</i>	WA - Brand		0.8	0.8	-	-	-	
Bindoon Training Area	WA - Pearce		0.5	0.5	-	-	-	
Robertson Barracks	NT - Lingiari		0.6	0.6	1.3	-	-1.3	
RAAF Edinburgh	SA - Spence		0.4	0.4	-	-	-	
Lavarack Barracks	QLD - Herbert		0.5	0.5	0.4	3.3	2.9	
Gallipoli Barracks	QLD - Ryan		0.3	0.3	0.5	0.8	0.3	
RAAF Amberley	QLD - Blair		0.4	0.4	1.3	-	-1.3	
Holsworthy Barracks	NSW - Hughes		1.1	1.1	-	-	-	
Kapooka Military Area	NSW - Riverina		5.3	5.4	-	-	-	
RAAF Wagga	NSW - Riverina		1.2	0.9	-	-	-	
HMAS <i>Creswell</i>	ACT - Fenner		0.5	0.6	0.7	2.5	1.8	This financial variation is the result of a change in the construction works program. This has resulted in an increase in the works planned for delivery, under the project as a whole, this financial year.
Majura Range	ACT - Canberra		1.6	1.4	-	-	-	
HMAS <i>Cerberus</i>	VIC - Flinders		1.3	0.8	-	-	-	
Dutson Air Weapons Range	VIC - Gippsland		1.3	1.1	-	-	-	
<b>Total</b>		<b>23.1</b>	<b>15.8</b>	<b>14.8</b>	<b>4.2</b>	<b>6.6</b>	<b>2.4</b>	
<b>North Queensland Mid-Term Refresh Program: Townsville Field Training Area Mid-Term Refresh Project</b>								
Townsville Field Training Area	QLD - Kennedy	<b>22.8</b>	<b>18.9</b>	<b>14.9</b>	<b>0.6</b>	<b>3.2</b>	<b>2.6</b>	This financial variation is the result of a change in the construction works program. This has resulted in an increase in the works planned for delivery this financial year.
<b>Facilities for A Company 41st Royal New South Wales Regiment Tweed Heads Region</b>								
Tweed Heads	NSW - Richmond	<b>17.4</b>	<b>13.9</b>	<b>13.2</b>	<b>1.4</b>	<b>1.5</b>	<b>0.1</b>	There is only a very minor financial variation.
<b>North Queensland Mid-Term Refresh Program: HMAS <i>Cairns</i> Mid-Term Refresh Project</b>								
HMAS <i>Cairns</i>	QLD - Leichardt	<b>15.6</b>	<b>1.1</b>	<b>9.8</b>	<b>4.5</b>	<b>3.0</b>	<b>-1.5</b>	This financial variation is the result of a change in the construction works program. This has resulted in a reduction in the works planned for delivery this financial year.



Table 66: Approved Major and Medium Enterprise Estate and Infrastructure Program Projects by State and Federal Electorate (Continued)

Project	State and Electorate	Total Estimated Expenditure \$m	Estimated Cumulative Expenditure to 30 June 2024 \$m	Cumulative Expenditure to 30 June 2024 (revised) \$m	2024-25 Budget Estimate \$m	2024-25 Revised Estimate \$m	Variation \$m	Project Performance Update and Explanation of Financial variation
<b>Facilities to Support JP 8190 Phase 1 Deployable Bulk Fuel Distribution</b>								
Lavarack Barracks	QLD - Herbert		0.0	0.1	4.4	6.4	2.0	
RAAF Amberley	QLD - Blair		0.0	0.1	4.3	4.6	0.3	This financial variation is the result of a change in the construction works program. This has resulted in an increase in the works planned for delivery, under the project as a whole, this financial year.
Cowley Beach Training Area	QLD - Kennedy		0.0	0.0	0.9	1.8	0.9	
Greenbank Training Area	QLD - Wright		-	0.0	0.3	0.1	-0.2	
Townsville Field Training Area	QLD - Kennedy		0.0	0.0	0.7	1.0	0.3	
<b>Total</b>		<b>15.0</b>	<b>0.1</b>	<b>0.2</b>	<b>10.6</b>	<b>14.0</b>	<b>3.4</b>	
<b>RAAF Base Pearce Additional Flight Training Device</b>								
RAAF Pearce	WA - Durack	11.5	5.3	1.7	1.3	9.8	8.5	This financial variation is the result of a change in the construction works program. This has resulted in an increase in the works planned for delivery this financial year.
<b>Facilities to Support LAND 159 Phase 1 Lethality Systems</b>								
Greenbank Training Area	QLD - Wright	8.2	3.7	1.0	4.0	2.5	-1.5	This financial variation is the result of the construction contractor having to be re-tendered. This has resulted in a reduction in the works planned for delivery this financial year.
<b>Projects in or about to enter Defects Liability Period <sup>[a]</sup></b>					<b>25.9</b>	<b>11.1</b>	<b>-14.8</b>	
<b>Total <sup>[b]</sup></b>		<b>20,574.8</b>	<b>7,625.7</b>	<b>7,700.4</b>	<b>2,298.4</b>	<b>2,434.8</b>	<b>136.4</b>	

**Notes**

a. This amount represents the expenditure estimates for completed projects during their first year in-use.

b. The sum of the individual project totals, where a project has multiple sites within the table, and the table's total figures may differ due to rounding. Budget estimates shown as 0.0 are amounts greater than \$0 but less than \$50,000.

## **Explanation of Projects**

Information is as reported in the *PBS 2024-25*, with the following updates for newly approved projects:

### **Australian Capital Territory**

Nil.

### **New South Wales**

#### **RAAF Base Wagga Redevelopment**

This project will address condition, capacity and compliance issues at RAAF Base Wagga NSW, including upgrading engineering services, constructing new infrastructure, and demolishing aged facilities. This project is scheduled completion in mid-2031.

#### **Explosive Ordnance Facilities Northern New South Wales Redevelopment**

This project will provide new and remediate existing infrastructure to support training, storage, maintenance and distribution at Defence Establishment Orchard Hills NSW. This project is scheduled to commence construction in mid-2025 for completion in early-2029.

### **Northern Territory**

Nil.

### **Queensland**

#### **Army Aviation Omnibus Program of Works**

This program of works will provide facilities and infrastructure to support new helicopter capability at RAAF Base Townsville and Townsville Field Training Area QLD. This program is scheduled for completion in early-2028.

#### **Airfield Capital Works P0012 (RAAF Townsville)**

This project is maintaining aircraft pavements and aeronautical ground lighting at RAAF Base Townsville QLD. This project is scheduled to commence construction in mid-2025 for completion in late-2026.

### **South Australia**

#### **Facilities to Support Highly Available ICT Project**

This project will provide a purpose-built facility at RAAF Base Edinburgh SA. This project is scheduled for completion in late-2027.

### **Tasmania**

Nil.

**Victoria****Albury Wodonga Military Area Redevelopment**

This project will address condition, capacity and compliance issues at the Albury-Wodonga Military Area VIC, including upgrading engineering services, constructing new facilities and infrastructure, and demolishing aged facilities. This project is scheduled for completion in late-2029.

**Facilities to Support JP 8218 Theatre Logistics**

This project will provide infrastructure at North Bandiana VIC, including vehicle shelters, civil works and engineering services. This project is scheduled to commence construction in mid-2025 for completion in mid-2026.

**Western Australia****Airfield Capital Works P0013 (Curtin and Learmonth)**

This project is maintaining aircraft pavements and aeronautical ground lighting at RAAF Base Curtin WA and RAAF Base Learmonth WA. This project is scheduled to commence construction in early-2025 for completion in mid-2027.

**Various Locations****Facilities to Support DEF 2150 Joint Intelligence and Targeting Training Facility**

This project will provide a training and permanent facility in Canberra ACT and RAAF Base Edinburgh SA. This project is scheduled for completion in late-2028.

**Facilities to Support AIR 5349 Phase 6 Advanced Growler**

This project is providing storage, maintenance and working accommodation at RAAF Base Amberley QLD and Delamere Air Weapons Range NT. This project is scheduled for completion in late-2026.

**Facilities to Support LAND 1508 Phase 1 Special Operations Capability Enhancements**

This project will deliver facilities and infrastructure to support workforce and capability growth at Holsworthy Barracks NSW and Campbell Barracks WA. This project is scheduled to commence construction in mid-2025 for completion in early-2027.

**Armoured Fighting Vehicle Facilities Program Stage 2**

This project is providing facilities and infrastructure at Gallipoli Barracks QLD, Lavarack Barracks QLD and Gaza Ridge Barracks VIC to support Armoured Fighting Vehicles. This project is scheduled for completion in late-2026.

**Facilities to Support JP 9111 Phase 1 Warfighting Networks and Applications Tranche 1 Early Works**

This project will deliver facilities to support warfighting networks and applications at Gallipoli Barracks QLD, Lavarack Barracks QLD, General John Baker Complex NSW, RAAF Base Williamtown NSW and RAAF Base Edinburgh SA. This project is scheduled to commence construction in late-2025 for completion in early-2027.

#### Facilities to Support LAND 8180 Phase 1 Aviation and Field Fire Truck

This project will deliver training, testing, maintenance, and storage facilities to support the aviation and field fire truck capability at RAAF Base Richmond NSW, RAAF Base Williamtown NSW, RAAF Base Tindal NT and RAAF Base Amberley QLD. This project is scheduled to commence construction in late-2025 for completion in late-2026.

## Appendix E: Status of Projects Foreshadowed for Government and Parliamentary Standing Committee on Public Works Consideration in 2024-25

### Program of Works Foreshadowed for Consideration and Approval

During 2024-25, Defence expects to present a number of Enterprise Estate and Infrastructure Program capital facilities and infrastructure project proposals to the Parliamentary Standing Committee on Public Works (PWC). The following tables detail the proposed major capital facilities and infrastructure projects expected to be referred to the PWC, and medium capital facilities and infrastructure projects expected to be notified to the PWC, for the remainder of 2024-25.

**Table 67: Major Capital Facilities Projects Foreshadowed for PWC Consideration and Approval for the remainder of 2024-25**

Project Description	State/Electorate	Actual/Indicative PWC Referral Date <sup>[a]</sup>	Actual/Indicative PWC Hearing Date <sup>[a] [b]</sup>	Parliamentary Approval Date <sup>[a]</sup>
Facilities to Support LAND 8113 Phase 1 Long Range Fires	Various locations	6 Nov 2024	14 March 2025	Early 2025

#### Notes

- a. Actual dates are shown in full. Forecast dates are shown as “Early”, “Mid”, “Late”.
- b. Hearing dates are subject to the PWC’s consideration and agreement.

**Table 68: Medium Capital Facilities Projects Foreshadowed for Consideration and Approval for the remainder of 2024-25**

Project Description	State/Electorate	Actual/Indicative PWC Notification Date <sup>[a]</sup>	Indicative PWC Approval Date <sup>[b]</sup>
Nil			

**Explanation of Projects**

**Australian Capital Territory**

Not applicable.

**New South Wales**

Not applicable.

**Northern Territory**

Not applicable.

**Queensland**

Not applicable.

**South Australia**

Not applicable.

**Victoria**

Not applicable.

**Various Locations**

Facilities to Support LAND 8113 Phase 1 Long Range Fires

This project proposes to provide facilities and infrastructure to support the associated capability at Edinburgh Defence Precinct, SA, and Puckapunyal Military Area, VIC. Subject to Parliamentary approval, construction is scheduled to commence in late 2025 for completion in late-2028.

## Appendix F: Top 5 Information and Communication Technology Approved Projects

The Information and Communication Technology (ICT) Program component of the Integrated Investment Program comprises approved and yet to be approved ICT projects. These projects support and sustain current and future capability requirements through the delivery of ICT to enable Command, Control, Communications, Computing, Intelligence, Surveillance, and Reconnaissance (C4ISR) and Defence's corporate functions.

**Table 69: Top 5 ICT Approved Projects by 2024-25 Forecast Expenditure (Gross Plan) <sup>[a]</sup>**

Project Name	Project Number/ Phase	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2024 \$m	Actual Expenditure 2023-24 \$m	Budget Estimate 2024-25 \$m	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Project Performance Update and Explanation of Financial Variation
Enterprise Resource Planning (ERP)	ICT 2283	1,642	711	150	133	177	43	Delays to the planned October 2024 Tranche 1B Main Go Live have had significant flow on impacts to the remaining Program delivery, planned retirement of legacy systems, and legacy system sustainment.  The November 2024 Defence Committee endorsed a revised timeline to Go Live in Quarter 2 2025. There will be resultant additional costs to Program delivery across the current and outer financial years, predominately due to the extension of systems integrator and other key contracts. The additional costs are being worked through and are anticipated to be finalised in early 2025.
Warfighting Networks and Applications	JP 9111	223	83	83	116	61	-55	JP 9111 will provision a single warfighting network, hosting the latest situational awareness, command and control, intelligence and targeting applications, through which the Joint Force achieves and exercises decision superiority in any location, with any domain, co-operating with any partner.  Revised Estimate for 2024-25 reflects the updated commercial strategy incorporating hyperscaler technology and re-baselined project schedule.

Table 69: Top 5 ICT Approved Projects by 2024-25 Forecast Expenditure (Gross Plan) <sup>[a]</sup>

Project Name	Project Number/ Phase	Approved Project Expenditure \$m	Cumulative Expenditure to 30 June 2024 \$m	Actual Expenditure 2023-24 \$m	Budget Estimate 2024-25 \$m	Revised Estimate 2024-25 \$m	Variation 2024-25 \$m	Project Performance Update and Explanation of Financial Variation
Health Knowledge Management	JP 2060 Phase 4	380	255	98	76	60	-16	JP 2060 Phase 4 (JP2060PH4) is delivering an integrated, secure and future-focused digital Health Knowledge Management (HKM) system to better support Defence's delivery of health services. The revised estimate in 2024-25 is due to schedule delays and contract negotiations with the Prime Systems Integrator.
Fleet Information Environment Modernisation	SEA 2273	565	368	85	67	55	-12	This project will deliver a suite of integrated ICT systems, applications and infrastructure that supports both deployed operations and day-to-day administrative activities, where ships and submarine crews are located. The systems, collectively, will provide Command and Control (C2) between headquarters and other Navy platforms, Communication and information sharing with other Navy platforms, Australian Defence Force (ADF) deployed forces, Coalition partners, and Other Government Organisation (OGO) assets. Situational awareness, intelligence and surveillance information to enable timely decision-making.  In 2024-25 the project is scheduled to meet Initial Operating Capability together with installs on both a Major and Minor vessel.
Integrated Intelligence Surveillance Reconnaissance and Processing Exploitation Dissemination Enterprise	DEF 2150	212	52	34	62	51	-11	DEF 2150 Baseline Air Intelligence Surveillance Reconnaissance (ISR) Processing Exploitation Dissemination (PED) (B-AIP) will deliver the Integrated ISR and PED Enterprise capability that will enable Air Force to rapidly Process, Exploit and Disseminate ISR data in a timely manner, to assist ADF in achieving decision superiority.  The revised estimate is in line with the 2024-25 Budget Estimates with minor variation.
<b>Total Top 5 ICT Projects (Gross Plan)</b>		<b>3,020</b>	<b>1,469</b>	<b>449</b>	<b>454</b>	<b>404</b>	<b>-51</b>	

**Note**

a. Approved Project Expenditure, Estimated Cumulative Expenditure to 30 June 2024 and Budget Estimate 2024-25 are on an accrual basis and funded by appropriation.



## Appendix G: Australian Government Indigenous Expenditure

**Table 70: Australian Government Indigenous Expenditure**

		<b>2024-25 Budget Estimate \$'000</b>	<b>2024-25 Revised Estimate \$'000</b>
<b>Defence Indigenous Strategy</b>	2.12	6,585	5,995
<b>Army Aboriginal Community Assistance Program</b>	2.6	7,425	22,450
<b>Total Australian Government Indigenous Expenditure*</b>		<b>14,009</b>	<b>28,445</b>

\* Note the above funding is reallocated funding within Defence.

### Defence Indigenous Strategy

The Defence First Nations Plan of Action 2024-25 is an interim plan, ensuring Defence's commitment to First Nations peoples, communities, policy and programs is upheld while the next Defence's First Nations Commitment (Defence Indigenous Strategy) is in development.

The total funding to implement the First Nations Plan of Action is \$744,000 – \$25,000 in 2023-24 and \$719,000 in 2024-25.

### Defence Indigenous Programs

No changes have been made to the Defence Indigenous Programs since the *PBS 2024-25*.

### Army Aboriginal Community Assistance Program

The following changes have been made to the Army Aboriginal Community Assistance Program (AACAP) since the *PBS 2024-25*.

Previous expenditure reporting in past portfolio additional estimates reported National Indigenous Australians Agency (NIAA) allocated funding. NIAA have responsibility for reporting their project budget through other means, Army is responsible for reporting only its contribution to the program through Exercise Saunders.

Army's budget for Ex Saunders is \$925,000 due to the logistic complexity of the activity being executed in the Torres Strait. To achieve Ex Saunders outcomes, Army will require a blended contracted logistic shipment and service support to sustain the activity in remote areas.

### Air Force Kummundoo Program (Health)

No changes have been made to the Air Force Kummundoo Program (Health) since the *PBS 2024-25*.

# Australian Signals Directorate

## Agency Resources and Planned Performance

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# Australian Signals Directorate

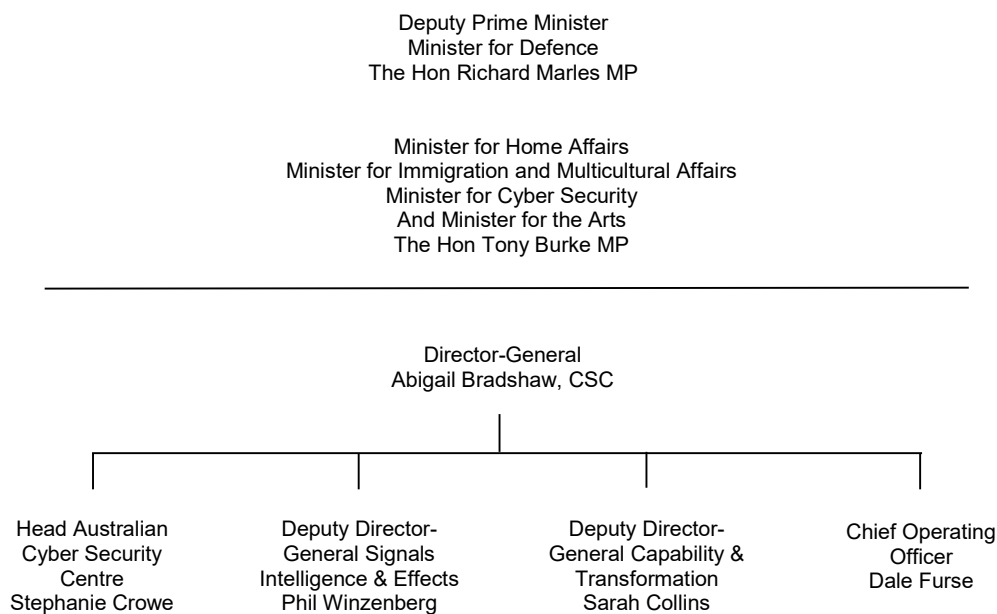
## Section 1: ASD Overview and Resources

### 1.1 Strategic Direction Statement

No changes have been made to the ASD Strategic Direction Statement since the *PBS 2024-25*.

### ASD Organisational Chart

Figure 1: ASD Organisational Structure



This ASD Organisational Chart is effective at the time of this publication’s release.

## Senior Executive Changes

The following changes have taken place since the PBS 2024-25:

- On 1 July 2024, Mr Ben Staughton retired as Deputy Director-General Capability and Transformation.
- On 1 July 2024, Ms Sarah Collins was appointed Deputy Director-General, Capability & Transformation.
- On 29 July 2024, Mr Cameron Ashe, AIM, retired as Deputy Director-General, Signals Intelligence & Effects.
- On 29 July 2024, Mr Phil Winzenberg was appointed Deputy Director-General, Signals Intelligence & Effects.
- On 6 September 2024, Ms Rachel Noble, PSM, retired as Director-General ASD.
- On 6 September 2024, Ms Abigail Bradshaw, CSC, was appointed as Director-General ASD.
- On 23 December 2024, Ms Stephanie Crowe was appointed to the position of Head of the Australian Cyber Security Centre.

## Organisational Structure

No changes have taken place since the PBS 2024-25.

## 1.2 ASD Resource Statement

The ASD Resource Statement details the resourcing for the Australian Signals Directorate at Additional Estimates. Table 1 outlines the total resourcing available from all sources for the 2024-25 Budget year, including variations through Appropriation Bills No. 3 and No. 4, Special Appropriations and Special Accounts.

**Table 1: ASD Resource Statement – Budget Estimates for 2024-25 as at Additional Estimates February 2025**

	2023-24 Actual Result \$'000	2024-25 Budget Estimate \$'000	2024-25 Proposed Additional Estimates \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>Departmental</b>							
Annual appropriations - ordinary annual services							
Departmental appropriation	1,732,225	1,657,007	26,102	1,683,109	1,741,676	1,933,029	1,953,768
s74 External Revenue	3,915	2,994	-	2,994	3,064	3,141	3,221
Departmental Capital Budget	30,000	30,000	-	30,000	30,000	30,000	30,000
Annual appropriations - other services - non-operating							
Equity injection	1,094,367	1,036,491	(9,208)	1,027,283	695,093	493,227	224,019
<b>Total departmental resourcing</b>	<b>2,860,507</b>	<b>2,726,492</b>	<b>16,894</b>	<b>2,743,386</b>	<b>2,469,833</b>	<b>2,459,397</b>	<b>2,211,008</b>
<b>Total resourcing for ASD</b>	<b>2,860,507</b>	<b>2,726,492</b>	<b>16,894</b>	<b>2,743,386</b>	<b>2,469,833</b>	<b>2,459,397</b>	<b>2,211,008</b>

**Annual Appropriations****Table 2: Appropriation Bill (No. 3) 2024-25**

	2023-24 Available \$'000	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	Additional Estimate \$'000	Reduced Estimates \$'000
<b>Departmental Outputs</b>					
Departmental Outputs <sup>[a]</sup>	1,762,225	1,687,007	1,713,109	26,102	-
<b>Total</b>	<b>1,762,225</b>	<b>1,687,007</b>	<b>1,713,109</b>	<b>26,102</b>	<b>-</b>

**Note**

a. Additional appropriation is provided in Appropriation Bill (No. 3).

**Table 3: Appropriation Bill (No. 4) 2024-25**

	2023-24 Available \$'000	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	Additional Estimate \$'000	Reduced Estimates \$'000
<b>Non-operating</b>					
Equity injections <sup>[a]</sup>	1,094,367	1,036,491	1,027,283	-	-9,208
<b>Total non-operating</b>	<b>1,094,367</b>	<b>1,036,491</b>	<b>1,027,283</b>	<b>-</b>	<b>-9,208</b>

**Note**

a. Additional appropriation of \$10m is provided in Appropriations Bill (No.4). \$19.21 million will be extinguished against appropriation Bill (No.2).

1.3 Budget Measures

2024-25 Budget Measures and Other Budget Adjustments

Table 4: Additional Estimates and other variations to outcomes since the 2024-25 Budget

	2024-25 Revised Estimate \$m	2025-26 Forward Estimate \$m	2026-27 Forward Estimate \$m	2027-28 Forward Estimate \$m
Other Budget Adjustments				
Foreign Exchange	10.3	-1.7	-5.6	3.1
Total Other Departmental Budget Adjustments	10.3	-1.7	-5.6	3.1
Variation to ASD Departmental Funding	10.3	-1.7	-5.6	3.1



## Section 2: ASD Revisions to Outcomes and Planned Performance

### 2.1 Budgeted Expenses and Performance for Outcome 1

**Outcome 1: Defend Australia from global threats and advance our national interests through the provision of foreign signals intelligence, cyber security and offensive cyber operations, as directed by Government.**

#### Outcome Expense Statement

**Table 5: Budgeted Expenses for Outcome 1**

	2023-24 Actual Result \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>Program 1.1 - Foreign Signals Intelligence, Cyber Security and Offensive Cyber Operations</b>					
<b>Expenses funded by appropriation and own source revenue</b>					
<sup>[a]</sup>					
Employees	529,634	640,951	725,294	781,069	824,584
Suppliers	1,050,860	983,664	963,738	1,102,824	1,078,822
Other expenses	8,451	6,578	5,860	5,188	4,499
	1,588,945	1,631,193	1,694,892	1,889,081	1,907,905
<b>Expenses not requiring appropriation <sup>[b]</sup></b>					
Resources received free of charge	899	155	159	160	162
Depreciation and amortisation	492,584	532,090	603,311	662,886	653,010
Net write-down and net impairment of assets	30,814	-	-	-	-
Other Gains	549	-	-	-	-
	524,846	532,245	603,470	663,046	653,172
<b>Total Operating Expenses</b>	<b>2,113,791</b>	<b>2,163,438</b>	<b>2,298,362</b>	<b>2,552,127</b>	<b>2,561,077</b>
<b>Capital expenditure funded by appropriation</b>					
Purchases of non-financial assets	1,101,775	1,055,084	725,093	523,227	254,019
Principal repayments of lease liabilities	59,463	50,533	49,848	47,089	49,084
	1,161,238	1,105,617	774,941	570,316	303,103
<b>Total funded expenditure for Program 1.1 <sup>[c]</sup></b>	<b>2,750,183</b>	<b>2,736,810</b>	<b>2,469,833</b>	<b>2,459,397</b>	<b>2,211,008</b>
		<b>2023-24</b>	<b>2024-25</b>		
<b>Average Staffing Level (number)</b>		nfp	nfp		

#### Notes

a. Section 74 external revenues contribution to expenditure.

b. Expenses not requiring appropriation include depreciation, write down and impairment of assets, other resources received free of charge, and auditor fees.

c. Total Program funded expenditure includes operating expenses and capital expenditure funded by Appropriation and own source revenue. This excludes expenses not requiring appropriation.

Contributions to Outcome 1

Program 1.1: Foreign Signals Intelligence, Cyber Security and Offensive Cyber Operations

Performance information is as reported in the *PBS 2024-25*.

## Section 3: ASD Explanatory Tables and Budgeted Financial Statements

Section 3 presents explanatory tables and budgeted financial statements which provide a comprehensive snapshot of ASD’s finances for the 2024-25 budget year, including the impact of budget measures and resourcing on financial statements.

### 3.1 Explanatory Tables

**Table 6: Third Party Payments to and from Other Agencies** <sup>[a]</sup>

	Budget Estimate 2024-25 \$'000	Revised Estimate 2024-25 \$'000	Variation \$'000
Payments made to Department of Defence for provision of services (Departmental)	102,840	102,840	-

**Note**

- a. Third party payments to and from other Agencies include:
- Inter-agency transactions in excess of \$20 million per annum;
  - Inter-agency transactions that were in excess of \$20 million in the previous year's annual statements; and
  - Inter-agency transactions relating to Budget Measures as disclosed in Defence Budget Measures.

## 3.2 Budgeted Financial Statements

### 3.2.1 Budgeted Financial Statements

**Table 7: Comprehensive Income Statement (showing net cost of services) for the period ended 30 June**

	2023-24 Actual Result \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>EXPENSES</b>					
Employee benefits	529,634	640,951	725,294	781,069	824,584
Supplier expenses	1,052,308	983,819	963,897	1,102,984	1,078,984
Depreciation and amortisation	492,584	532,090	603,311	662,886	653,010
Write-down of assets and impairment of assets	30,814	-	-	-	-
Foreign exchange losses	-	-	-	-	-
Other	8,451	6,578	5,860	5,188	4,499
<b>Total expenses</b>	<b>2,113,791</b>	<b>2,163,438</b>	<b>2,298,362</b>	<b>2,552,127</b>	<b>2,561,077</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sales of goods and rendering of services	3,915	2,994	3,064	3,141	3,221
Resources received free of charge	899	155	159	160	162
<b>Total own-source revenue</b>	<b>4,814</b>	<b>3,149</b>	<b>3,223</b>	<b>3,301</b>	<b>3,383</b>
<b>Gains</b>					
Foreign exchange	4,682	-	-	-	-
Reversals of previous asset write-downs	3,829	-	-	-	-
Other gains	549	-	-	-	-
<b>Total gains</b>	<b>9,060</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total own-source income</b>	<b>13,874</b>	<b>3,149</b>	<b>3,223</b>	<b>3,301</b>	<b>3,383</b>
<b>Net cost of (contribution by) services</b>	<b>-2,099,917</b>	<b>-2,160,289</b>	<b>-2,295,139</b>	<b>-2,548,826</b>	<b>-2,557,694</b>
Revenue from Government	1,732,225	1,683,109	1,741,676	1,933,029	1,953,768
<b>Surplus (Deficit) attributable to the Australian Government</b>	<b>-367,692</b>	<b>-477,180</b>	<b>-553,463</b>	<b>-615,797</b>	<b>-603,926</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
<b>Items not subject to subsequent reclassification to net cost of services</b>					
Changes in asset revaluation reserves	270	-	-	-	-
<b>Total other comprehensive income/(loss)</b>	<b>270</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income attributable to the Australian Government</b>	<b>-367,422</b>	<b>-477,180</b>	<b>-553,463</b>	<b>-615,797</b>	<b>-603,926</b>

**Note: Impact of net cash appropriation arrangements**

	2023-24 Actual Result \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>Surplus/(Deficit) attributable to the Australian Government prior to Net Cash Appropriation Adjustments</b>	<b>65,699</b>	<b>4,377</b>	<b>-</b>	<b>-</b>	<b>-</b>
less: Depreciation/amortisation expenses previously funded through revenue appropriations	492,584	532,090	603,311	662,886	653,010
add: Principal repayments on leased assets	59,463	50,533	49,848	47,089	49,084
<b>Total comprehensive income/(loss) - as per the statement of comprehensive income</b>	<b>-367,422</b>	<b>-477,180</b>	<b>-553,463</b>	<b>-615,797</b>	<b>-603,926</b>

**Table 8: Budgeted Departmental Balance Sheet (as at 30 June)**

	2023-24 Actual Result \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	47,718	47,718	47,718	47,718	47,718
Trade and other receivables	234,119	240,695	240,695	240,695	240,695
<b>Total financial assets</b>	<b>281,837</b>	<b>288,413</b>	<b>288,413</b>	<b>288,413</b>	<b>288,413</b>
<b>Non-financial assets</b>					
Buildings and Infrastructure	947,262	890,211	815,015	762,184	731,700
Plant and equipment	623,170	1,156,775	1,348,775	1,231,530	869,964
Intangibles	274,655	321,095	326,073	356,490	349,549
Other non-financial assets	166,150	166,150	166,150	166,150	166,150
Heritage assets	338	338	338	338	338
<b>Total non-financial assets</b>	<b>2,011,575</b>	<b>2,534,569</b>	<b>2,656,351</b>	<b>2,516,692</b>	<b>2,117,701</b>
<b>Total assets</b>	<b>2,293,412</b>	<b>2,822,982</b>	<b>2,944,764</b>	<b>2,805,105</b>	<b>2,406,114</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	329,335	329,335	329,335	329,335	329,335
Other	18,274	18,274	18,274	18,274	18,274
<b>Total payables</b>	<b>347,609</b>	<b>347,609</b>	<b>347,609</b>	<b>347,609</b>	<b>347,609</b>
<b>Interest bearing liabilities</b>					
Leases	489,581	439,048	389,200	342,111	293,027
<b>Total interest bearing liabilities</b>	<b>489,581</b>	<b>439,048</b>	<b>389,200</b>	<b>342,111</b>	<b>293,027</b>
<b>Provisions</b>					
Employee provisions	155,315	155,315	155,315	155,315	155,315
<b>Total provisions</b>	<b>155,315</b>	<b>155,315</b>	<b>155,315</b>	<b>155,315</b>	<b>155,315</b>
<b>Total liabilities</b>	<b>992,505</b>	<b>941,972</b>	<b>892,124</b>	<b>845,035</b>	<b>795,951</b>
<b>NET ASSETS</b>	<b>1,300,907</b>	<b>1,881,010</b>	<b>2,052,640</b>	<b>1,960,070</b>	<b>1,610,163</b>
<b>EQUITY</b>					
Contributed equity	2,490,766	3,548,049	4,273,142	4,796,369	5,050,388
Reserves	44,791	44,791	44,791	44,791	44,791
Retained surplus (accumulated deficit)	-1,234,650	-1,711,830	-2,265,293	-2,881,090	-3,485,016
<b>Total equity</b>	<b>1,300,907</b>	<b>1,881,010</b>	<b>2,052,640</b>	<b>1,960,070</b>	<b>1,610,163</b>

Table 9: Budgeted Departmental Statement of Cash Flows (for the period ended 30 June)

	2023-24 Actual Result \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	1,673,270	1,678,732	1,741,676	1,933,029	1,953,768
Goods and services	5,436	2,994	3,064	3,141	3,221
Net GST received	102,575	134,271	114,325	119,361	98,854
Other	6,579	-	-	-	-
<b>Total cash received</b>	<b>1,787,860</b>	<b>1,815,997</b>	<b>1,859,065</b>	<b>2,055,531</b>	<b>2,055,843</b>
<b>Cash used</b>					
Employees	498,139	640,951	725,294	781,069	824,584
Suppliers	958,963	983,664	963,738	1,102,824	1,078,822
Net GST paid	104,315	134,271	114,325	119,361	98,854
Cash transfer to the Official Public Account (receivables)	89,377	-	-	-	-
Interest payments on lease liabilities	8,451	6,578	5,860	5,188	4,499
Other	2,181	-	-	-	-
<b>Total cash used</b>	<b>1,661,426</b>	<b>1,765,464</b>	<b>1,809,217</b>	<b>2,008,442</b>	<b>2,006,759</b>
<b>Net cash from (used by) operating activities</b>	<b>126,434</b>	<b>50,533</b>	<b>49,848</b>	<b>47,089</b>	<b>49,084</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Proceeds from sales of property, plant and equipment	-	-	-	-	-
Proceeds from sales of intangibles	-	-	-	-	-
Other cash received	-	-	-	-	-
<b>Total cash received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash used</b>					
Purchase of assets	1,101,775	1,055,084	725,093	523,227	254,019
<b>Total cash used</b>	<b>1,101,775</b>	<b>1,055,084</b>	<b>725,093</b>	<b>523,227</b>	<b>254,019</b>
<b>Net cash from (used by) investing activities</b>	<b>-1,101,775</b>	<b>-1,055,084</b>	<b>-725,093</b>	<b>-523,227</b>	<b>-254,019</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations - contributed equity	1,067,209	1,055,084	725,093	523,227	254,019
Receipts from other entities on account of restructure	-	-	-	-	-
<b>Total cash received</b>	<b>1,067,209</b>	<b>1,055,084</b>	<b>725,093</b>	<b>523,227</b>	<b>254,019</b>
<b>Cash used</b>					
Principal repayments of lease liabilities	59,463	50,533	49,848	47,089	49,084
Cash to the Official Public Account	-	-	-	-	-
<b>Total cash used</b>	<b>59,463</b>	<b>50,533</b>	<b>49,848</b>	<b>47,089</b>	<b>49,084</b>
<b>Net cash from (used by) financing activities</b>	<b>1,007,746</b>	<b>1,004,551</b>	<b>675,245</b>	<b>476,138</b>	<b>204,935</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>32,405</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents at the beginning of the reporting period	15,313	47,718	47,718	47,718	47,718
Effect of exchange rate movements on cash and cash equivalents at beginning of the reporting period	-	-	-	-	-
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>47,718</b>	<b>47,718</b>	<b>47,718</b>	<b>47,718</b>	<b>47,718</b>

**Table 10: Departmental Statement of Changes in Equity – Summary of Movement (Budget Year 2024-25)**

	Retained Earnings \$'000	Asset Revaluation Reserve \$'000	Other Reserves \$'000	Contributed Equity/ Capital \$'000	Total Equity \$'000
<b>Opening balance as at 1 July 2024</b>					
Balance carried forward from previous period	-1,234,650	44,791	-	2,490,766	<b>1,300,907</b>
Adjustment for changes in accounting policies	-	-	-	-	-
<b>Adjusted opening balance</b>	<b>-1,234,650</b>	<b>44,791</b>		<b>2,490,766</b>	<b>1,300,907</b>
<b>Comprehensive income</b>					
Comprehensive income recognised directly in equity:	-	-	-	-	-
Gain/loss on revaluation of property	-	-	-	-	-
<b>Subtotal comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Surplus (Deficit) for the period	-477,180	-	-	-	<b>-477,180</b>
<b>Total comprehensive income recognised directly in equity</b>	<b>-477,180</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-477,180</b>
<b>Transactions with owners</b>					
<i>Distribution to owners</i>					
Returns on capital:					
Restructuring	-	-	-	-	-
Other	-	-	-	-	-
<i>Contributions by owners</i>					
Appropriation (equity injection)	-	-	-	1,025,084	<b>1,025,084</b>
Departmental Capital Budget (DCB)	-	-	-	30,000	<b>30,000</b>
Other	-	-	-	2,199	<b>2,199</b>
<b>Sub-total transaction with owners</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,057,283</b>	<b>1,057,283</b>
Transfers between equity components	-	-	-	-	-
<b>Estimated closing balance as at 30 June 2025</b>	<b>-1,711,830</b>	<b>44,791</b>	<b>-</b>	<b>3,548,049</b>	<b>1,881,010</b>
<b>Closing balance attributable to the Australian Government</b>	<b>-1,711,830</b>	<b>44,791</b>	<b>-</b>	<b>3,548,049</b>	<b>1,881,010</b>

**Table 11: Statement of Departmental Asset Movements (Budget Year 2024-25)**

	Buildings and Infrastructure \$'000	Plant and equipment \$'000	Intangibles \$'000	Heritage Assets \$'000	Total \$'000
<b>As at 1 July 2024</b>					
Gross book value	509,493	888,965	377,359	338	1,776,155
Gross book value - ROU assets	698,808	-	-	-	698,808
Accumulated depreciation/amortisation and impairment	-5,370	-265,795	-102,704	-	-373,869
Accumulated depreciation/amortisation and impairment - ROU assets	-255,670	-	-	-	-255,670
<b>Opening net book balance</b>	<b>947,261</b>	<b>623,170</b>	<b>274,655</b>	<b>338</b>	<b>1,845,424</b>
<b>Capital asset additions</b>					
<b>Estimated expenditure on new or replacement assets</b>					
By purchase - appropriation equity <sup>(a)</sup>	-	940,819	84,265	-	1,025,084
By purchase - appropriation equity - ROU assets	-	-	-	-	-
By purchase - appropriation ordinary annual services <sup>(b)</sup>	-	30,000	-	-	30,000
By purchase - appropriation ordinary annual services - ROU assets	-	-	-	-	-
By purchase - donated funds	-	-	-	-	-
By purchase - other	-	-	-	-	-
By purchase - other - ROU assets	-	-	-	-	-
Assets received as gifts/donations	-	-	-	-	-
From acquisition of entities or operations (including restructuring)	-	-	-	-	-
<b>Total additions</b>	<b>-</b>	<b>970,819</b>	<b>84,265</b>	<b>-</b>	<b>1,055,084</b>
<b>Other movements</b>					
Assets held for sale or in a disposal group held for sale	-	-	-	-	-
ROU assets held for sale or in a disposal group held for sale	-	-	-	-	-
Depreciation/amortisation expense	-3,398	-437,214	-37,825	-	-478,437
Depreciation/amortisation on ROU assets	-53,653	-	-	-	-53,653
Disposals	-	-	-	-	-
From disposal of entities or operations (including restructuring)	-	-	-	-	-
From disposal of entities or operations (including restructuring) on ROU assets	-	-	-	-	-
Other	-	-	-	-	-
<b>Total other movements</b>	<b>-57,051</b>	<b>-437,214</b>	<b>-37,825</b>	<b>-</b>	<b>-532,090</b>
<b>As at 30 June 2025</b>					
Gross book value	509,493	1,859,784	461,624	338	2,831,239
Gross book value - ROU assets	698,808	-	-	-	698,808
Accumulated depreciation/amortisation and impairment	-8,768	-703,009	-140,529	-	-852,306
Accumulated depreciation/amortisation and impairment - ROU assets	-309,323	-	-	-	-309,323
<b>Closing net book balance</b>	<b>890,210</b>	<b>1,156,775</b>	<b>321,095</b>	<b>338</b>	<b>2,368,418</b>

**Notes**

- a. "Appropriation equity" refers to equity injections or Administered Assets and Liabilities appropriations provided through Appropriation Act (No. 2) 2024-2025 and Appropriation Bill (No. 4) 2024-25, including Collection Development Acquisition Budget.
- b. "Appropriation ordinary annual services" refers to funding provided through Appropriation Act (No. 1) 2024-2025 and Appropriation Bill (No. 3) 2024-25 for depreciation/amortisation expenses, Departmental Capital Budget or other operational expenses.



**Table 12: Departmental Capital Budget Statement (for the period ended 30 June)**

	<b>2023-24 Actual Result \$'000</b>	<b>2024-25 Revised Estimate \$'000</b>	<b>2025-26 Forward Estimate \$'000</b>	<b>2026-27 Forward Estimate \$'000</b>	<b>2027-28 Forward Estimate \$'000</b>
<b>NEW CAPITAL APPROPRIATIONS</b>					
Capital budget - Bill 1 (DCB)	30,000	30,000	30,000	30,000	30,000
Equity injections - Bill 2	1,094,367	1,027,283	695,093	493,227	224,019
Loans - Bill 2	-	-	-	-	-
<b>Total new capital appropriations</b>	<b>1,124,367</b>	<b>1,057,283</b>	<b>725,093</b>	<b>523,227</b>	<b>254,019</b>
<i>Provided for:</i>					
Purchase of non-financial assets	1,101,775	1,057,283	725,093	523,227	254,019
Annual finance lease costs	-	-	-	-	-
Other Items	-	-	-	-	-
<b>Total items</b>	<b>1,101,775</b>	<b>1,057,283</b>	<b>725,093</b>	<b>523,227</b>	<b>254,019</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations	1,071,775	1,027,283	695,093	493,227	224,019
Funded by capital appropriation -DCB	30,000	30,000	30,000	30,000	30,000
Funded by finance leases	-	-	-	-	-
Funded internally from departmental resources	-	(2,199)	-	-	-
Funded by special appropriations	-	-	-	-	-
<b>TOTAL</b>	<b>1,101,775</b>	<b>1,055,084</b>	<b>725,093</b>	<b>523,227</b>	<b>254,019</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	1,101,775	1,055,084	725,093	523,227	254,019
less additions by finance lease	-	-	-	-	-
less additions by creditors/borrowings	-	-	-	-	-
plus borrowing/finance costs	-	-	-	-	-
plus annual finance lease costs	-	-	-	-	-
less gifted assets	-	-	-	-	-
less s75 transfers/restructuring	-	-	-	-	-
<b>Total cash used to acquire assets</b>	<b>1,101,775</b>	<b>1,055,084</b>	<b>725,093</b>	<b>523,227</b>	<b>254,019</b>

### **3.2.2 Notes to the Financial Statements**

The financial statements have been prepared in accordance with the Australian Accounting Standards and the *Public Governance, Performance and Accountability (Financial Reporting) Rule 2015 (FRR)*.

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# Australian Submarine Agency

## Agency Resources and Planned Performance

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# Australian Submarine Agency

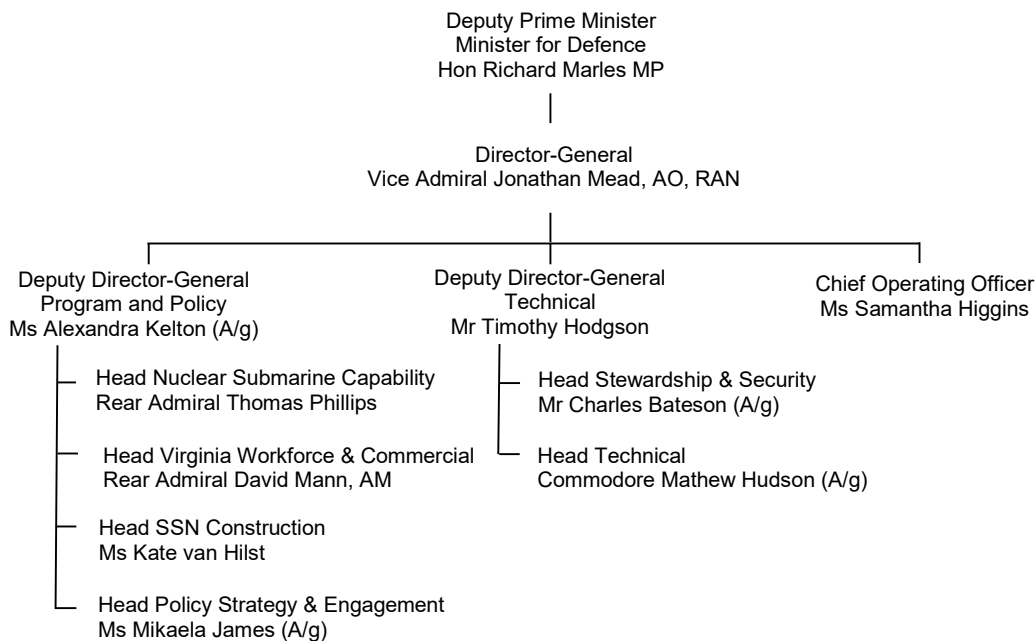
## Section 1: ASA Overview and Resources

### 1.1 Strategic Direction Statement

No changes have been made to the ASA Strategic Direction Statement since the *Portfolio Budget Statements 2024-25*.

### ASA Organisational Structure

Figure 1: ASA Organisational Chart



## Senior Executive Changes

The following changes have taken place since the *PBS 2024-25*:

- On 15 July 2024, Dr Todd Mansell ceased in the position as Head Technical;
- On 15 July 2024, Commodore Mathew Hudson was appointed as Acting Head Technical;
- On 29 July 2024, Ms Megan Lees was appointed to a temporary position in the Department of Defence;
- On 29 July 2024, Ms Samantha Higgins was appointed as Chief Operating Officer;
- On 16 September 2024, Ms Michele Miller transferred to the Department of Defence;
- On 16 September 2024, Ms Sophia Blix was appointed as Acting Head Stewardship & Security;
- On 18 November 2024, Mr David Hallinan was appointed to a temporary position in the Department of Defence;
- On 30 November 2024, Air Vice-Marshal Philip Tammen completed his appointment as Head Virginia Workforce and Commercial;
- On 2 December 2024, Rear Admiral David Mann, AM was appointed as Head Virginia Workforce & Commercial;
- On 2 December 2024, Rear Admiral Matthew Buckley completed his appointment as Head Nuclear Submarine Capability;
- On 2 December 2024, Rear Admiral Thomas Phillips was appointed as Head Nuclear Submarine Capability;
- On 9 December 2024, Mr Charles Bateson was appointed as Acting Head Stewardship & Security;
- On 9 December 2024, Ms Alexandra Kelton was appointed as Acting Deputy Director General Program & Policy;
- On 9 December 2024, Ms Mikaela James was appointed as Acting Head Policy Strategy & Engagement; and
- On 17 January 2025, Ms Megan Lees transferred to the Department of Defence.

## Organisational Structure

No changes have taken place since the *PBS 2024-25*.

## 1.2 ASA Resource Statement

The ASA Resource Statement details the resourcing for the Australian Submarine Agency at Additional Estimates. Table 1 outlines the total resourcing available from all sources for the 2024-25 Budget year, including variations through Appropriation Bills No. 3 and No. 4, Special Appropriations and Special Accounts.

**Table 1: ASA Resource Statement – Budget Estimates for 2024-25 as at Additional Estimates February 2025**

	2023-24 Actual Result \$'000	2024-25 Budget Estimate \$'000	2024-25 Proposed Additional Estimates <sup>[a]</sup> \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate <sup>[a]</sup> \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>Departmental</b>							
Annual appropriations - ordinary annual services							
Departmental appropriation <sup>[a]</sup>	235,334	330,111	-30,000	300,111	401,904	522,573	379,527
Annual appropriations - other services - non-operating							
Equity injection	8,085	52,843	-	52,843	8,754	7,937	-
<b>Total departmental resourcing</b>	<b>243,419</b>	<b>382,954</b>	<b>-30,000</b>	<b>352,954</b>	<b>410,658</b>	<b>530,510</b>	<b>379,527</b>
<b>Total resourcing for ASA</b>	<b>243,419</b>	<b>382,954</b>	<b>-30,000</b>	<b>352,954</b>	<b>410,658</b>	<b>530,510</b>	<b>379,527</b>

**Note**

- a. Decrease in estimates of \$30.0 million in 2024-25 and \$20.0 million in 2025-26 relates to a transfer to the Department of Defence. The reduction in 2024-25 is to be quarantined against *Appropriation Act (No. 3) 2024-25*.



Annual Appropriations

Table 2: Appropriation Bill (No. 3) 2024-25

	2023-24 Actual Result \$'000	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	Additional Estimates \$'000	Reduced Estimates \$'000
Departmental Outputs					
Departmental Outputs <sup>[a]</sup>	235,334	330,111	300,111	-	-30,000
Total	235,334	330,111	300,111	-	-30,000

**Note**  
a. Reduced appropriation is reflected as part of *Appropriation Act (No. 3) 2024-25*.

Table 3: Appropriation Bill (No. 4) 2024-25

	2023-24 Actual Result \$'000	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000	Additional Estimates \$'000	Reduced Estimates \$'000
Non-operating					
Equity injections	8,085	52,843	52,843	-	-
Total non-operating	8,085	52,843	52,843	-	-

## 1.3 Budget Measures

### 2024-25 Budget Measures and Other Budget Adjustments

Table 4: ASA 2024-25 Measures Since Budget

	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000	Total Forward Estimates \$'000
<b>Budget Measures</b>					
<b>Payment Measures</b>					
Nuclear Powered Submarine Program - Security and industry growth <sup>[a][b]</sup>	-	-20,000	-	-	-20,000
<b>Total Departmental Budget Measures</b>	-	-20,000	-	-	-20,000
<b>Other Departmental Budget Adjustments</b>					
Transfer of funding to Defence <sup>[a][b]</sup>	-30,000	-	-	-	-30,000
Other Budget Adjustments	-	144	3,118	1,469	4,730
<b>Total Other Departmental Budget Adjustments</b>	-30,000	144	3,118	1,469	-25,270
<b>Variation to ASA Departmental Funding</b>	-30,000	-19,856	3,118	1,469	-45,270

#### Notes

- a. This measure and budget adjustment transfers funding to the Department of Defence and the Australian Federal Police to support Nuclear-Powered Submarine Program activities.
- b. Decrease in estimates of \$30.0 million in 2024-25 relates to a transfer to the Department of Defence. This reduction is to be quarantined against Appropriation Act (No. 3) 2024-25.

## Section 2: ASA Revisions to Outcomes and Planned Performance

### 2.1 Budgeted Expenses and Performance for Outcome 1

**Outcome 1: Safely and securely acquire, construct, deliver, technically govern, sustain and dispose of Australia's conventionally-armed nuclear-powered submarine capability, via the AUKUS partnership.**

#### **Outcome 1 Strategy**

Performance information is as reported in the *PBS 2024-25*.

#### **Linked Programs**

Information is as reported in the *PBS 2024-25*.

## Outcome Expense Statement

Table 5: Budgeted Expenses for Outcome 1

	2023-24 Actual Result \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>Program 1.1 - Nuclear-Powered Submarines</b>					
<b>Expenses funded by appropriation and own source revenue<sup>[a]</sup></b>					
Employees	67,515	117,033	165,507	205,909	152,789
Suppliers	125,600	172,035	226,199	306,106	215,806
Other expenses	5,393	5,094	4,868	4,636	4,380
	<b>198,508</b>	<b>294,162</b>	<b>396,574</b>	<b>516,651</b>	<b>372,975</b>
<b>Expenses not requiring appropriation<sup>[b]</sup></b>					
Resources received free of charge	13,120	-	-	-	-
Depreciation and amortisation	10,299	11,595	10,675	10,871	10,871
Net write-down and net impairment of assets	-	-	-	-	-
	<b>23,419</b>	<b>11,595</b>	<b>10,675</b>	<b>10,871</b>	<b>10,871</b>
<b>Total operating expenses</b>	<b>221,927</b>	<b>305,757</b>	<b>407,249</b>	<b>527,522</b>	<b>383,846</b>
<b>Capital expenditure funded by appropriation</b>					
Purchases of non-financial assets	134,227	52,843	8,754	7,937	-
Principal repayments on lease liabilities	10,911	5,949	5,330	5,922	6,552
<b>Total capital expenditure</b>	<b>145,138</b>	<b>58,792</b>	<b>14,084</b>	<b>13,859</b>	<b>6,552</b>
<b>Total funded expenditure for Program 1.1<sup>[c]</sup></b>	<b>343,645</b>	<b>352,954</b>	<b>410,658</b>	<b>530,510</b>	<b>379,527</b>

	2023-24	2024-25
<b>Average Staffing Level (number)</b>	378	665

## Notes

- Section 74 external revenues contribution to expenditure.
- Expenses not requiring appropriation include depreciation, write-downs and impairment of assets, other resources received free of charge and auditor fees.
- Total Program funded expenditure includes operating expenses and capital expenditure funded by Appropriation and own source revenue. This excludes expenses not requiring appropriation.

**Contributions to Outcome 1**

**Program 1.1: Nuclear-Powered Submarines**

Performance information is as reported in the *PBS 2024-25*.

## Section 3: ASA Explanatory Tables and Budgeted Financial Statements

Section 3 presents explanatory tables and budgeted financial statements which provide a comprehensive snapshot of ASA’s finances for the 2024-25 budget year, including the impact of budget measures and resourcing on financial statements.

### 3.1 Explanatory Tables

Table 6: Third Party Payments to and from Other Agencies <sup>[a]</sup>

	2024-25 Budget Estimate \$'000	2024-25 Revised Estimate \$'000
Payments made to Department of Defence for provision of services (Departmental)	41,508	33,910

**Note**

- a. Third party payments to and from other Agencies include:
- Inter-agency transactions in excess of \$20 million per annum; and
  - Inter-agency transactions relating to Budget Measures as disclosed in Defence Budget Measures.

## 3.2 Budgeted Financial Statements

### 3.2.1 Budgeted Financial Statements

**Table 7: Comprehensive Income Statement (showing net cost of services) for the period ended 30 June <sup>[a]</sup>**

	2023-24 Actual Result \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>EXPENSES</b>					
Employee benefits	79,738	117,033	165,507	205,909	152,789
Suppliers	126,497	172,035	226,199	306,106	215,806
Depreciation and amortisation	10,299	11,595	10,675	10,871	10,871
Other expenses	5,393	5,094	4,868	4,636	4,380
<b>Total expenses</b>	<b>221,927</b>	<b>305,757</b>	<b>407,249</b>	<b>527,522</b>	<b>383,846</b>
<b>LESS</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Resources received free of charge	13,120	-	-	-	-
Other revenue	66	-	-	-	-
<b>Total own-source revenue</b>	<b>13,186</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Gains	-	-	-	-	-
<b>Total gains</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total own-source income</b>	<b>13,186</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net cost of (contribution by) services</b>	<b>-208,741</b>	<b>-305,757</b>	<b>-407,249</b>	<b>-527,522</b>	<b>-383,846</b>
Revenue from Government	235,334	300,111	401,904	522,573	379,527
<b>Surplus/(Deficit) attributable to the Australian Government</b>	<b>26,593</b>	<b>-5,646</b>	<b>-5,345</b>	<b>-4,949</b>	<b>-4,319</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
Items not subject to subsequent reclassification to net cost of services					
Changes in asset revaluation reserves	-	-	-	-	-
<b>Total other comprehensive income/(loss)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>26,593</b>	<b>-5,646</b>	<b>-5,345</b>	<b>-4,949</b>	<b>-4,319</b>

**Note: Impact of net cash appropriation arrangements**

	2023-24 Actual Result \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>Surplus/(Deficit) attributable to the Australian Government prior to Net Cash Appropriation Adjustments</b>	<b>31,317</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
less: depreciation/amortisation expenses previously funded through revenue appropriations <sup>[b]</sup>	10,299	11,595	10,675	10,871	10,871
add: principal repayments on leased assets <sup>[c]</sup>	5,575	5,949	5,330	5,922	6,552
<b>Total comprehensive income/(loss) as per the statement of comprehensive income</b>	<b>26,593</b>	<b>-5,646</b>	<b>-5,345</b>	<b>-4,949</b>	<b>-4,319</b>

#### Notes

- Prepared on Australian Accounting Standards basis.
- From 2010-11, the Government introduced net cash appropriation arrangements where *Appropriation Bill (No. 1)* revenue appropriations for the depreciation/amortisation expensed of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the departmental capital budget, or DCB) provided through *Appropriation Bill (No. 1)* equity appropriations. For information regarding DCBs, please refer to Table 12 Departmental Capital Budget Statement.
- Applies leases under AASB 16 Leases.

**Table 8: Budgeted Departmental Balance Sheet (as at 30 June) <sup>[a]</sup>**

	2023-24 Actual Result \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	2,934	2,934	2,934	2,934	2,934
Trade and other receivables	126,584	152,003	175,088	199,494	162,626
<b>Total financial assets</b>	<b>129,518</b>	<b>154,937</b>	<b>178,022</b>	<b>202,428</b>	<b>165,560</b>
<b>Non-financial assets</b>					
Land and buildings	122,691	158,611	156,642	154,009	143,439
Property, plant and equipment	1,237	6,565	6,613	6,312	6,011
Prepayments	28,039	28,039	28,039	28,039	28,039
<b>Total non-financial assets</b>	<b>151,967</b>	<b>193,215</b>	<b>191,294</b>	<b>188,360</b>	<b>177,489</b>
Assets held for sale	-	-	-	-	-
<b>Total assets</b>	<b>281,485</b>	<b>348,152</b>	<b>369,316</b>	<b>390,788</b>	<b>343,049</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	67,277	77,771	86,234	100,374	85,438
Other payables	3,960	5,692	7,704	9,502	2,800
<b>Total payables</b>	<b>71,237</b>	<b>83,463</b>	<b>93,938</b>	<b>109,876</b>	<b>88,238</b>
<b>Interest bearing liabilities</b>					
Leases	127,416	121,467	116,137	110,215	103,663
<b>Total interest bearing liabilities</b>	<b>127,416</b>	<b>121,467</b>	<b>116,137</b>	<b>110,215</b>	<b>103,663</b>
<b>Provisions</b>					
Employee provisions	21,222	34,415	47,030	55,498	40,268
<b>Total provisions</b>	<b>21,222</b>	<b>34,415</b>	<b>47,030</b>	<b>55,498</b>	<b>40,268</b>
<b>Total liabilities</b>	<b>219,875</b>	<b>239,345</b>	<b>257,105</b>	<b>275,589</b>	<b>232,169</b>
<b>Net assets</b>	<b>61,610</b>	<b>108,807</b>	<b>112,211</b>	<b>115,199</b>	<b>110,880</b>
<b>EQUITY</b>					
Contributed equity	35,017	87,860	96,614	104,551	104,551
Reserves	-	-	-	-	-
Retained surplus/(accumulated deficit)	26,593	20,947	15,597	10,648	6,329
<b>Total Equity</b>	<b>61,610</b>	<b>108,807</b>	<b>112,211</b>	<b>115,199</b>	<b>110,880</b>



**Table 9: Budgeted Departmental Statement of Cash Flows (for the period ended 30 June) <sup>[a]</sup>**

	2023-24 Actual Result \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	119,200	274,692	378,818	498,167	416,395
Net GST received	2,298	-	-	-	-
Other	4,640	-	-	-	-
<b>Total cash received</b>	<b>126,138</b>	<b>274,692</b>	<b>378,818</b>	<b>498,167</b>	<b>416,395</b>
<b>Cash used</b>					
Employees	63,094	102,108	150,881	195,643	174,721
Suppliers	59,990	161,541	217,739	291,966	230,742
Interest payments on lease liability	-	5,094	4,868	4,636	4,380
Other	120	-	-	-	-
<b>Total cash used</b>	<b>123,204</b>	<b>268,743</b>	<b>373,488</b>	<b>492,245</b>	<b>409,843</b>
<b>Net cash from (used by) operating activities</b>	<b>2,934</b>	<b>5,949</b>	<b>5,330</b>	<b>5,922</b>	<b>6,552</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of property, plant and equipment	-	52,843	8,754	7,937	-
<b>Total cash used</b>	<b>-</b>	<b>52,843</b>	<b>8,754</b>	<b>7,937</b>	<b>-</b>
<b>Net cash from (used by) investing activities</b>	<b>-</b>	<b>-52,843</b>	<b>-8,754</b>	<b>-7,937</b>	<b>-</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Contributed equity	-	52,843	8,754	7,937	-
<b>Total cash received</b>	<b>-</b>	<b>52,843</b>	<b>8,754</b>	<b>7,937</b>	<b>-</b>
<b>Cash used</b>					
Principal repayments on leased assets	-	5,949	5,330	5,922	6,552
<b>Total cash used</b>	<b>-</b>	<b>5,949</b>	<b>5,330</b>	<b>5,922</b>	<b>6,552</b>
<b>Net cash from (used by) financing activities</b>	<b>-</b>	<b>46,894</b>	<b>3,424</b>	<b>2,015</b>	<b>-6,552</b>
<b>Net increase/(decrease) in cash and cash equivalents held</b>	<b>2,934</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents at the beginning of the reporting period	-	2,934	2,934	2,934	2,934
Effect of exchange rate movements on cash and cash equivalents at the beginning of the reporting period	-	-	-	-	-
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>2,934</b>	<b>2,934</b>	<b>2,934</b>	<b>2,934</b>	<b>2,934</b>

**Table 10: Departmental Statement of Changes in Equity – Summary of Movement (Budget Year 2024-25) <sup>[a]</sup>**

	Retained earnings \$'000	Asset revaluation reserve \$'000	Other reserves \$'000	Contributed equity \$'000	Total equity \$'000
Opening balance as at 1 July 2024	26,593	-	-	35,017	61,610
<b>Comprehensive income</b>					
Comprehensive income recognised directly in equity	-	-	-	-	-
<b>Subtotal Comprehensive income</b>	-	-	-	-	-
Surplus/(deficit) for the period	-5,646	-	-	-	-5,646
<b>Total comprehensive income recognised directly in equity</b>	<b>-5,646</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-5,646</b>
<b>Transactions with owners</b>					
Contributions by owners					
Appropriation (equity injection)	-	-	-	52,843	52,843
<b>Subtotal transactions with owners</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>52,843</b>	<b>52,843</b>
Transfers between equity components	-	-	-	-	-
<b>Estimated closing balance as at 30 June 2025</b>	<b>20,947</b>	<b>-</b>	<b>-</b>	<b>87,860</b>	<b>108,807</b>
<b>Closing balance attributable to the Australian Government</b>	<b>20,947</b>	<b>-</b>	<b>-</b>	<b>87,860</b>	<b>108,807</b>

**Note**

a. Prepared on Australian Accounting Standards basis.

**Table 11: Statement of Departmental Asset Movements (Budget Year 2024-25)**

	Buildings \$'000	Other property, plant and equipment \$'000	Other \$'000	Total \$'000
<b>Opening balance as at 1 July 2024</b>				
Gross book value	132,990	1,237	-	134,227
Accumulated depreciation/amortisation and impairment	-10,299	-	-	-10,299
<b>Opening net book balance</b>	<b>122,691</b>	<b>1,237</b>	<b>-</b>	<b>123,928</b>
<b>CAPITAL ASSET ADDITIONS</b>				
<b>Estimated expenditure on new or replacement assets</b>				
By purchase - appropriation equity	47,222	5,621	-	52,843
<b>Total additions</b>	<b>47,222</b>	<b>5,621</b>	<b>-</b>	<b>52,843</b>
<b>Other movements</b>				
Depreciation/amortisation expense	-11,302	-293	-	-11,595
<b>Total other movements</b>	<b>-11,302</b>	<b>-293</b>	<b>-</b>	<b>-11,595</b>
<b>Closing balance as at 30 June 2025</b>				
Gross book value	180,212	6,858	-	187,070
Accumulated depreciation/amortisation and impairment	-21,601	-293	-	-21,894
<b>Closing net book balance</b>	<b>158,611</b>	<b>6,565</b>	<b>-</b>	<b>165,176</b>

**Table 12: Departmental Capital Budget Statement (for the period ended 30 June)**

	2023-24 Actual Result \$'000	2024-25 Revised Estimate \$'000	2025-26 Forward Estimate \$'000	2026-27 Forward Estimate \$'000	2027-28 Forward Estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Equity injections - Bill 2	8,085	52,843	8,754	7,937	-
<b>Total new capital appropriations</b>	<b>8,085</b>	<b>52,843</b>	<b>8,754</b>	<b>7,937</b>	<b>-</b>
<i>Provided for:</i>					
Purchase of non-financial assets	-	52,843	8,754	7,937	-
Other items	-	-	-	-	-
<b>Total items</b>	<b>-</b>	<b>52,843</b>	<b>8,754</b>	<b>7,937</b>	<b>-</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations	-	52,843	8,754	7,937	-
Funded by finance leases	-	-	-	-	-
Funded internally from departmental resources	-	-	-	-	-
Funding by special appropriations	-	-	-	-	-
<b>TOTAL</b>	<b>-</b>	<b>52,843</b>	<b>8,754</b>	<b>7,937</b>	<b>-</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	-	52,843	8,754	7,937	-
less additions by finance lease	-	-	-	-	-
less additions by creditor/borrowings	-	-	-	-	-
plus borrowing/finance cost	-	-	-	-	-
plus annual finance lease costs	-	-	-	-	-
less gifted assets	-	-	-	-	-
less s75 transfers/restructuring	-	-	-	-	-
<b>Total cash used to acquire assets</b>	<b>-</b>	<b>52,843</b>	<b>8,754</b>	<b>7,937</b>	<b>-</b>

### **3.2.2 Notes to the Financial Statements**

The financial statements have been prepared in accordance with the Australian Accounting Standards and the *Public Governance, Performance and Accountability (Financial Reporting) Rule 2015 (FRR)*.

# Defence Housing Australia

## Agency Resources and Planned Performance

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# Defence Housing Australia

## Section 1: DHA Overview and Resources

### 1.1 Strategic Direction Statement

No changes have been made to the DHA Strategic Direction Statement since the *PBS 2024-25*.

### DHA Organisational Structure

The composition of DHA’s Board of Directors and associated committees is detailed below. As at 31 December 2024, the DHA Board members were:

Chairman	Dr Robert Lang
Acting Managing Director	Mr Brett Jorgensen
Commercial Director	Ms Gai Brodtmann
Commercial Director	Mr Robert Fisher, AM
Commercial Director	Ms Andrea Galloway
Commercial Director	Vacant
Nominee Secretary of Defence	Ms Monique Hamilton
Nominee Chief of Defence Force	BRIG Leigh Wilton, AM
Nominee Secretary of Finance	Mr Simon Lewis, AO, PSM

The DHA Board also has the following subcommittees: Board Audit and Risk Committee, Board Investment Committee, People and Culture Committee and Board Nomination and Remuneration Committee.

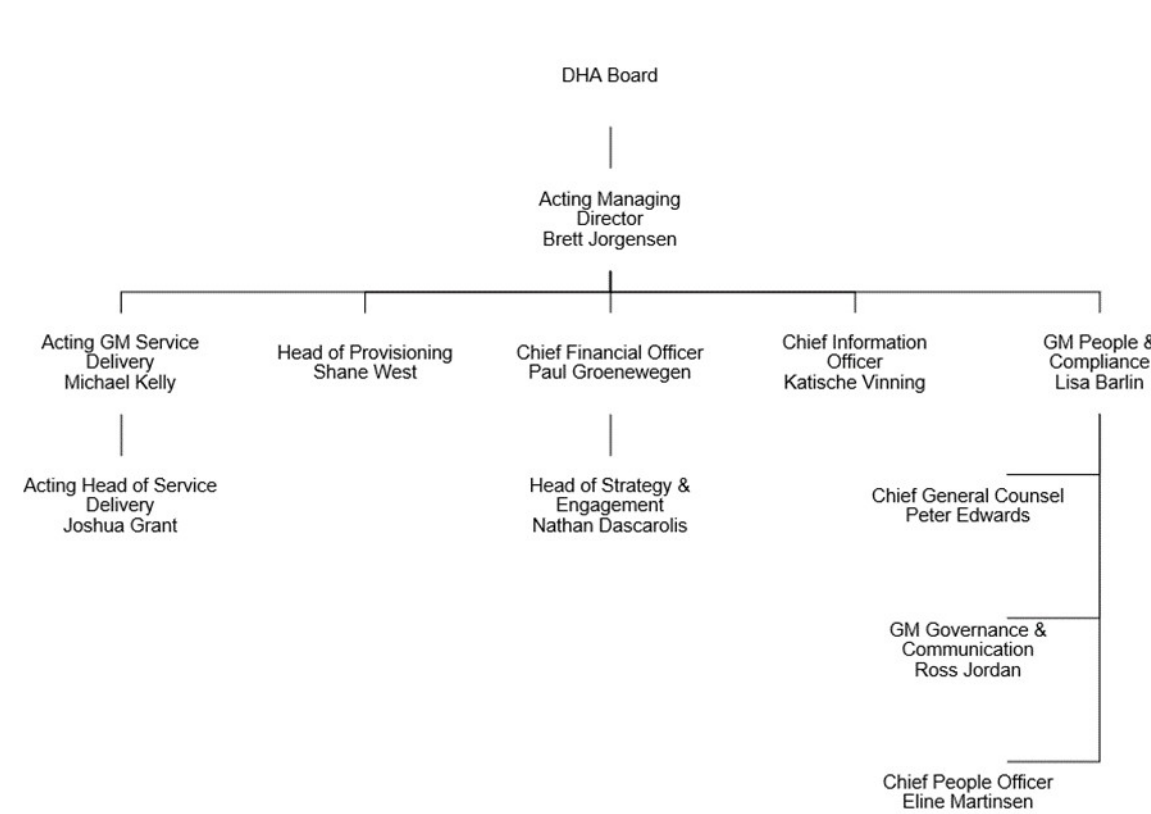
DHA also has an Advisory Committee in accordance with the DHA Act that had the following members as at 31 December 2024:

Chairperson	BRIG Leigh Wilton, AM
Appointee of the Chief of the Defence Force	CDRE Eric Young, CSC, RAN (Acting Deputy Chief of Navy)  MAJGEN Chris Smith, DSC, AM, CSC (Deputy Chief of Army)  AVM Harvey Reynolds, AM (Deputy Chief of Air Force)
Appointee of Defence Housing Australia	Mr Brett Jorgensen (Acting Managing Director)



The chart below shows DHA’s Senior Executive.

**Figure 1: DHA Organisational Structure (as at 31 December 2024)**



## 1.2 DHA RESOURCE STATEMENT

The DHA Resource Statement details the resourcing for Defence Housing Australia at Additional Estimates. Table 1 outlines the total resourcing available from all sources for the 2024-25 Budget year.

**Table 1: DHA Resource Statement – Additional Estimates for 2024-25 as at February 2025 <sup>[a]</sup>**

	Actual available appropriation	Estimate as at Budget	Proposed Additional Estimates	Total estimate at Additional Estimates
	2023-24 \$'000	2024-25 \$'000	2024-25 \$'000	2024-25 \$'000
<b>Opening balance/cash reserves at 1 July</b>	97,531	97,753	10,320	108,073
<b>Funds from Government</b>				
Amounts received from related entities				
Amounts from portfolio department	756,505	793,174	34,932	828,106
Total amounts received from related entities	756,505	793,174	34,932	828,106
<b>Total funds from Government</b>	<b>756,505</b>	<b>793,174</b>	<b>34,932</b>	<b>828,106</b>
<b>Funds from other sources</b>				
Interest	4,962	1,691	(279)	1,412
Sale of goods and services	68,099	136,306	(32,386)	103,920
<b>Total funds from other sources</b>	<b>73,061</b>	<b>137,997</b>	<b>(32,665)</b>	<b>105,332</b>
<b>Total net resourcing for DHA</b>	<b>927,097</b>	<b>1,028,924</b>	<b>12,587</b>	<b>1,041,511</b>

	Actual 2023-24	2024-25
Average staffing level (number)	567	643

**Note**

- a. DHA is not directly appropriated. Appropriations are made to the Department of Defence which are then paid to DHA and are considered "Departmental" for all purposes prepared on Australian Accounting Standards basis.

### **1.3 Budget Measures**

There are no budget measures relating to DHA for the 2024-25 Additional Estimates.

Section 2: DHA Revisions to Outcomes and Planned Performance

2.1 Outcome and Performance Information

Outcome 1: To contribute to Defence outcomes by providing total housing services that meet Defence Operational and client needs through a strong customer and business focus

Outcome Expense Statement

Table 2: Budgeted Expenses for Outcome 1

	2023-24 Actual result	2024-25 Revised estimated expenses	2025-26 Forward estimate	2026-27 Forward estimate	2027-28 Forward estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 1.1 Other Departmental - DHA					
Revenue from Government					
Payment from related entities	748,517	825,550	910,352	929,908	914,874
Revenues from other independent sources	80,936	98,151	151,980	150,629	137,762
Total expenses for Program 1.1	829,453	923,701	1,062,332	1,080,537	1,052,636

	2023-24	2024-25
Average staffing level (number)	567	643

## Contributions to Outcome 1

Table 3 details the performance measures for each program associated with Outcome 1 as outlined in the Portfolio Budget Statements 2024-25. Further detail is provided in the DHA Corporate Plan 2024-28 about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured.

**Table 3: Performance Measures for Outcome 1**

Outcome 1 – To contribute to Defence outcomes by providing total housing services that meet Defence operational and client needs through a strong customer and business focus		
Program 1.1: The provision of Defence housing and housing related services		
<b>Program 1.1 Objective</b> <ul style="list-style-type: none"> <li>• Provide adequate and suitable housing and related services; and</li> <li>• Provide value to shareholders.</li> </ul>		
<b>Key Activities</b> <sup>[a]</sup>	<ul style="list-style-type: none"> <li>• Aligned housing solutions delivered through a modern, customer-centric operating model</li> <li>• Build an agile and scalable housing capability</li> <li>• Commitment to environmental, social, and governance (ESG) excellence</li> <li>• Fiscal responsibility and long-term financial stability</li> </ul>	
Year	Performance measures	Performance results
Prior Year 2023–24	Housing solutions supplied against provisioning schedule ADF Members satisfied with housing solutions Return on equity	103% 85% 3.2%
Year	Performance measures	Planned Performance Results
Budget Year 2024–25	Housing solutions supplied against provisioning schedule ADF Members satisfied with housing solutions Return on equity	>99% >80% >3%
Forward estimates from 2025–28	Housing solutions supplied against provisioning schedule ADF Members satisfied with housing solutions Return on equity	>99% >80% >3%

**Note**

a. DHA's Statement of Corporate Intent 2024–25 outlines the changes to Key Activities compared to the PBS 2024–25.

## Section 3: DHA Explanatory Tables and Budgeted Financial Statements

Section 3 presents explanatory tables and budgeted financial statements which provide a comprehensive snapshot of DHA’s finances for the 2024-25 budget year, including the impact of resourcing on financial statements.

### 3.1 Explanatory Tables

Not applicable to DHA.

## 3.2 Budgeted Financial Statements

### 3.2.1 Budgeted Financial Statements

**Table 4: Comprehensive Income Statement (showing net cost of services) for the period ended 30 June** <sup>[a]</sup> <sup>[b]</sup>

	2023-24 Actual Result \$'000	2024-25 Revised budget \$'000	2025-26 Forward estimate \$'000	2026-27 Forward estimate \$'000	2027-28 Forward estimate \$'000
<b>INCOME</b>					
<b>Revenue</b>					
Sale of goods and rendering of services	804,511	922,289	1,060,967	1,078,778	1,050,657
Interest	5,112	1,412	1,365	1,759	1,979
<b>Total revenue</b>	<b>809,623</b>	<b>923,701</b>	<b>1,062,332</b>	<b>1,080,537</b>	<b>1,052,636</b>
<b>Gains</b>					
Net reversals of previous asset write-downs and impairment	19,830	-	-	-	-
<b>Total gains</b>	<b>19,830</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total income</b>	<b>829,453</b>	<b>923,701</b>	<b>1,062,332</b>	<b>1,080,537</b>	<b>1,052,636</b>
<b>EXPENSES</b>					
Employee benefits	84,645	104,021	106,512	116,469	120,790
Suppliers	243,995	305,489	371,164	365,179	304,965
Depreciation and amortisation	383,915	388,506	403,762	419,269	434,387
Finance costs	60,004	70,632	79,758	87,005	91,849
Losses from asset sales	285	-	-	-	-
<b>Total expenses</b>	<b>772,844</b>	<b>868,648</b>	<b>961,196</b>	<b>987,922</b>	<b>951,991</b>
<b>Profit (Loss) before income tax</b>	<b>56,609</b>	<b>55,053</b>	<b>101,136</b>	<b>92,615</b>	<b>100,645</b>
Income tax expense	22,261	12,614	22,962	21,244	23,088
<b>Net profit/(loss)</b>	<b>34,348</b>	<b>42,439</b>	<b>78,174</b>	<b>71,371</b>	<b>77,557</b>
<b>Profit/(loss) attributable to the Australian Government</b>	<b>34,348</b>	<b>42,439</b>	<b>78,174</b>	<b>71,371</b>	<b>77,557</b>
<b>Total comprehensive income attributable to the Australian Government</b>	<b>34,348</b>	<b>42,439</b>	<b>78,174</b>	<b>71,371</b>	<b>77,557</b>
<b>Total comprehensive income/(loss) as per statement of Comprehensive Income</b>	<b>34,348</b>	<b>42,439</b>	<b>78,174</b>	<b>71,371</b>	<b>77,557</b>
plus: depreciation of ROU	334,580	344,313	354,271	365,722	376,645
less: principal repayments	322,470	333,221	344,436	354,930	364,399
<b>Net Cash Operating Surplus/ (Deficit)</b>	<b>46,458</b>	<b>53,531</b>	<b>88,009</b>	<b>82,163</b>	<b>89,803</b>

**Notes**

- Prepared on Australian Accounting Standards basis.
- Impact of Net Cash Appropriation Arrangements - Included in accordance with RMG 125 Commonwealth Entities Financial Statements Guide. As DHA is not directly appropriated, the above information is presented for reporting purposes only and includes the depreciation and principal repayments of leases under AASB 16 Leases.

**Table 5: Budgeted Departmental Balance Sheet (as at 30 June)** <sup>[a]</sup> <sup>[b]</sup>

	2023-24 Actual Result \$'000	2024-25 Revised budget \$'000	2025-26 Forward estimate \$'000	2026-27 Forward estimate \$'000	2027-28 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	108,073	103,208	100,999	108,375	156,478
Trade and other receivables	11,690	12,696	14,001	14,959	15,773
Other financial assets	31,557	28,557	28,557	28,557	28,557
<b>Total financial assets</b>	<b>151,320</b>	<b>144,461</b>	<b>143,557</b>	<b>151,891</b>	<b>200,808</b>
<b>Non-financial assets</b>					
Land and buildings	5,246,746	5,463,699	5,695,750	6,044,175	6,351,705
Property, plant and equipment	13,271	13,207	13,162	14,515	14,042
Intangibles	14	8	6	6	6
Inventories	194,279	197,113	272,554	247,056	176,910
Tax assets	48,361	37,664	38,681	39,899	41,552
Other non-financial assets	6,729	7,032	7,348	7,679	8,024
<b>Total non-financial assets</b>	<b>5,509,400</b>	<b>5,718,723</b>	<b>6,027,501</b>	<b>6,353,330</b>	<b>6,592,239</b>
<b>Total assets</b>	<b>5,660,720</b>	<b>5,863,184</b>	<b>6,171,058</b>	<b>6,505,221</b>	<b>6,793,047</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	30,597	31,150	30,633	30,633	30,633
Other payables	43,780	40,433	61,671	68,662	74,186
<b>Total payables</b>	<b>74,377</b>	<b>71,583</b>	<b>92,304</b>	<b>99,295</b>	<b>104,819</b>
<b>Interest bearing liabilities</b>					
Loans	170,000	358,000	438,000	438,000	438,000
Leases	1,637,808	1,494,928	1,487,119	1,594,166	1,642,973
<b>Total interest bearing liabilities</b>	<b>1,807,808</b>	<b>1,852,928</b>	<b>1,925,119</b>	<b>2,032,166</b>	<b>2,080,973</b>
<b>Provisions</b>					
Employee provisions	15,802	23,221	31,113	39,340	47,900
Other provisions	112,122	106,801	107,483	111,265	113,216
<b>Total provisions</b>	<b>127,924</b>	<b>130,022</b>	<b>138,596</b>	<b>150,605</b>	<b>161,116</b>
<b>Total liabilities</b>	<b>2,010,109</b>	<b>2,054,533</b>	<b>2,156,019</b>	<b>2,282,066</b>	<b>2,346,908</b>
<b>Net assets</b>	<b>3,650,611</b>	<b>3,808,651</b>	<b>4,015,039</b>	<b>4,223,155</b>	<b>4,446,139</b>
<b>EQUITY</b> <sup>[b]</sup>					
<b>Parent entity interest</b>					
Contributed equity	396,148	396,148	396,148	396,148	396,148
Reserves	3,143,934	3,259,535	3,387,749	3,524,494	3,669,921
Retained surplus / (accumulated deficit)	110,529	152,968	231,142	302,513	380,070
<b>Total parent entity interest</b>	<b>3,650,611</b>	<b>3,808,651</b>	<b>4,015,039</b>	<b>4,223,155</b>	<b>4,446,139</b>
<b>Total non-controlling interest</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Equity</b>	<b>3,650,611</b>	<b>3,808,651</b>	<b>4,015,039</b>	<b>4,223,155</b>	<b>4,446,139</b>

**Notes**

- a. Prepared on Australian Accounting Standards basis.  
b. Equity is the residual interest in assets after the deduction of liabilities.



**Table 6: Budgeted Departmental Statement of Cash Flows (for the period ended 30 June)** <sup>[a]</sup>

	2023-24 Actual Result \$'000	2024-25 Revised budget \$'000	2025-26 Forward estimate \$'000	2026-27 Forward estimate \$'000	2027-28 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Sale of goods and rendering of services	824,604	929,026	1,083,710	1,087,455	1,057,002
Interest	4,962	1,412	1,365	1,759	1,979
Net GST received	13,131	-	-	-	-
Other	-	3,000	-	-	-
<b>Total cash received</b>	<b>842,697</b>	<b>933,438</b>	<b>1,085,075</b>	<b>1,089,214</b>	<b>1,058,981</b>
<b>Cash used</b>					
Employees	76,644	96,602	98,620	108,242	112,230
Suppliers	265,145	266,165	404,389	295,780	188,191
Borrowing costs	5,174	13,824	22,397	24,916	24,984
Net GST paid	13,131	-	-	-	-
Interest payments on lease liability	54,325	56,808	57,361	62,089	66,865
Other	95,534	54,915	69,836	69,338	73,349
<b>Total cash used</b>	<b>509,953</b>	<b>488,314</b>	<b>652,603</b>	<b>560,365</b>	<b>465,619</b>
<b>Net cash from / (used by) operating activities</b>	<b>332,744</b>	<b>445,124</b>	<b>432,472</b>	<b>528,849</b>	<b>593,362</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Proceeds from sales of property, plant and equipment	1,459	-	-	-	-
<b>Total cash received</b>	<b>1,459</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash used</b>					
Purchase of property, plant, and equipment and intangibles	131,191	304,768	170,245	166,543	180,860
<b>Total cash used</b>	<b>131,191</b>	<b>304,768</b>	<b>170,245</b>	<b>166,543</b>	<b>180,860</b>
<b>Net cash from / (used by) investing activities</b>	<b>(129,732)</b>	<b>(304,768)</b>	<b>(170,245)</b>	<b>(166,543)</b>	<b>(180,860)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Cash received from borrowing	130,000	188,000	80,000	-	-
<b>Total cash received</b>	<b>130,000</b>	<b>188,000</b>	<b>80,000</b>	<b>-</b>	<b>-</b>
<b>Cash used</b>					
Repayments of borrowings	-	-	-	-	-
Principal payments on lease liability	322,470	333,221	344,436	345,930	364,399
Dividends paid	-	-	-	-	-
<b>Total cash used</b>	<b>322,470</b>	<b>333,221</b>	<b>344,436</b>	<b>354,930</b>	<b>364,399</b>
<b>Net cash from/(used by) financing activities</b>	<b>(192,470)</b>	<b>(145,221)</b>	<b>(264,436)</b>	<b>(354,930)</b>	<b>(364,399)</b>
<b>Net increase/(decrease) in cash held</b>	<b>10,542</b>	<b>(4,865)</b>	<b>(2,209)</b>	<b>7,376</b>	<b>48,103</b>
Cash and cash equivalents at the beginning of the reporting period	97,531	108,073	103,208	100,999	108,375
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>108,073</b>	<b>103,208</b>	<b>100,999</b>	<b>108,375</b>	<b>156,478</b>

**Note**

a. Prepared on Australian Accounting Standards basis.

**Table 7: Departmental Statement of Changes in Equity – Summary of Movement  
(Budget Year 2024-25) <sup>[a]</sup>**

	Retained earnings \$'000	Asset revaluation reserve \$'000	Other reserves \$'000	Contributed equity / capital \$'000	Total equity \$'000
<b>Opening balance as at 1 July 2024</b>					
Balance carried forward from previous period	110,529	3,143,934	-	396,148	3,650,611
<b>Adjusted opening balance</b>	<b>110,529</b>	<b>3,143,934</b>	<b>-</b>	<b>396,148</b>	<b>3,650,611</b>
<b>Comprehensive income</b>					
Surplus/(deficit) for the period	-	-	-	-	-
<b>Total comprehensive income</b>	<b>42,439</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>42,439</b>
<b>Contributions by owners</b>	<b>42,439</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>42,439</b>
Other	-	115,601	-	-	115,601
<b>Sub-total transactions with owners</b>	<b>-</b>	<b>115,601</b>	<b>-</b>	<b>-</b>	<b>115,601</b>
<b>Estimated closing balance as at 30 June 2025</b>	<b>152,968</b>	<b>3,259,535</b>	<b>-</b>	<b>396,148</b>	<b>3,808,651</b>
<b>Closing balance attributable to the Australian Government</b>	<b>152,968</b>	<b>3,259,535</b>	<b>-</b>	<b>396,148</b>	<b>3,808,651</b>

**Note**

a. Prepared on Australian Accounting Standards basis.

**Table 8: Statement of Departmental Asset Movements (Budget Year 2024-25) <sup>[a]</sup>**

	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2024</b>					
Gross book value	1,882,431	1,732,262	26,962	21,374	3,663,029
Gross book value - ROU assets	-	2,999,559	2,291	-	3,001,850
Accumulated depreciation/ amortisation and impairment	-	144	(15,269)	(21,360)	(36,485)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(1,367,650)	(713)	-	(1,368,363)
<b>Opening net book balance</b>	<b>1,882,431</b>	<b>3,364,315</b>	<b>13,271</b>	<b>14</b>	<b>5,260,031</b>
<b>CAPITAL ASSET ADDITIONS</b>					
<b>Estimated expenditure on new or replacement assets</b>					
By purchase - other	112,111	179,096	1,200	1	292,408
By purchase - other - ROU assets	-	197,359	21	-	197,380
<b>Total additions</b>	<b>112,111</b>	<b>376,455</b>	<b>1,221</b>	<b>1</b>	<b>489,788</b>
<b>Other movements</b>					
Depreciation/amortisation expense	-	(43,307)	(879)	(7)	(44,193)
Depreciation/amortisation on ROU assets	-	(343,907)	(406)	-	(344,313)
Other	37,649	77,952	-	-	115,601
<b>Total other movements</b>	<b>37,649</b>	<b>(309,262)</b>	<b>(1,285)</b>	<b>(7)</b>	<b>(272,905)</b>
<b>As at 30 June 2025</b>					
Gross book value	2,032,191	1,989,310	28,162	21,375	4,071,038
Gross book value - ROU assets	-	3,196,918	2,312	-	3,199,230
Accumulated depreciation/ amortisation and impairment	-	(43,163)	(16,148)	(21,367)	(80,678)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(1,711,557)	(1,119)	-	(1,712,676)
<b>Closing net book balance</b>	<b>2,032,191</b>	<b>3,431,508</b>	<b>13,207</b>	<b>8</b>	<b>5,476,914</b>

**Notes**

a. Prepared on Australian Accounting Standards basis.

## Glossary

Term	Meaning
Accumulated depreciation	The aggregate depreciation recorded for a particular depreciating asset.
Additional estimates	Where amounts appropriated at Budget time are required to change, Parliament may make adjustments to portfolios through the Additional Estimates Acts.
Administered appropriation	Revenue, expenses, assets and liabilities administered by an agency for the Commonwealth (such as taxes, benefits payments and public debt) that are not concerned with running the agency or its commercial activities.
Administered items	Expenses, revenues, assets or liabilities managed by an agency on behalf of the Commonwealth. Agencies do not control administered items. Administered expenses include subsidies and benefits. In many cases, administered expenses fund the delivery of third party outputs.
Agency	Assets, liabilities, revenues and expenses that are controlled by Defence or a subsidiary. Includes officials allocated to the organisation.
Amortisation	A term used interchangeably with depreciation, except that it applies to a non-current physical asset under finance lease, or a non-current intangible asset, over its limited useful life.
Annual appropriation	Two Appropriation Bills are introduced into Parliament in May and comprise the Budget for the financial year beginning 1 July. Further Bills are introduced later in the financial year as part of the Additional Estimates.
Appropriation	An authorisation by Parliament to spend money from the Consolidated Revenue Fund (the principal working fund of the Commonwealth) for a particular purpose.
Asset	An asset is a resource: <ul style="list-style-type: none"> <li>• controlled by an entity as a result of a past event.</li> <li>• from which future economic benefits are expected to flow to the entity.</li> </ul>
Assets under construction	Assets under construction by Defence for Defence, or for the use of another entity, according to a construction contract where Defence controls the asset until completion, or assets under construction or otherwise being made ready by another entity for use by Defence.
Australian Accounting Standards	Specify techniques of accounting practice and the method of presenting financial information about a reporting entity.
Average funded strength	A budgetary measure used to count the average number of Australian Defence Force members paid on a full-time equivalent basis during a financial year.
Capability	The combination of military equipment, personnel, logistics support, training, resources, etc. that provides Defence with the ability to achieve its operational aims.
Capability Manager	A Capability Manager is responsible for raising, training and sustaining capabilities as directed by the Secretary and the Chief of the Defence Force. Capability Managers include the Vice Chief of the Defence Force, Associate Secretary, Director-General Australian Signals Directorate, Director-General Australian Submarine Agency, Chief Joint Capabilities, Chief of Defence Intelligence, the Service Chiefs, Chief Information Officer, Deputy Secretary Security and Estate, and Chief Defence Scientist.

Term	Meaning
Capital budget	All proposed capital expenditure funded by appropriation for outcomes, by equity injections or loans and/or appropriations for administered capital, or by other sources.
Capital expenditure	Expenditure by an agency on capital projects, for example purchasing a building.
Coalition	Countries including Australia who provide troops, logistical support or assistance in military operations, peacekeeping or reconstruction efforts.
Combined exercise or operation	An exercise or operation activity involving one or more Services of the ADF with the forces of other countries.
Consolidated Revenue Fund	Section 81 of the Constitution stipulates that all revenue raised or money received by the Commonwealth forms the one consolidated revenue fund. The fund is not a bank account. The Official Public Account reflects most of the operations of the fund.
Corporate governance	The process by which agencies are directed and controlled. It is generally understood to encompass authority, accountability, stewardship, leadership, direction and control.
Defence information environment	Encompasses all of Defence's computing and communication capabilities at all classification levels. It supports all Defence warfighting functions, including overseas deployed elements and connection to Coalition networks, as well as day-to-day business functions.
Defence Management and Finance Plan	The Defence Management and Finance Plan provides Ministers and central agencies with clear oversight of Defence planning and financing strategies. It describes the strategies agreed through the <i>2016 Defence White Paper</i> and other policy direction. As a compendium of information attached to Defence's annual Portfolio Budget Submission, it is intended to help Ministers make informed strategic and budgetary decisions on Defence, by bringing into one document the expected financial position of the portfolio taking into account existing commitments and proposed new investments. The Plan also provides the Government with the information necessary to ensure that its investment in Defence is both affordable and sustainable.
Departmental items	Assets, liabilities, revenues and expenses that are controlled by the agency in providing its outputs. Departmental items would generally include computers, plant and equipment assets used by agencies in providing goods and services and most employee expenses, supplier costs and other administrative expenses incurred.
Depreciation	Apportionment of an asset's capital value as an expense over its estimated useful life to take account of normal usage, obsolescence, or the passage of time.
Employee	Any Defence official who receives a salary or wage, along with other benefits, for the provision of services whether on a full-time, part-time, permanent, casual or temporary basis.
Employee expenses	Include, but are not limited to, benefits provided to employees in the form of salaries and wages, performance pay, senior officers' allowances, leave, and superannuation, but does not include amounts paid or owed to employees as reimbursement of out-of-pocket expenses.
Equity injection	An additional contribution over and above the cost of outputs. Equity injections form part of the Commonwealth's investment in Defence.
Expense	Total value of all of the resources consumed in producing goods and services or the loss of future economic benefits in the form of reductions in assets or increases in liabilities of an entity.

Term	Meaning
Fair value	The amount for which an asset could be exchanged, or a liability settled, between knowledgeable and willing parties in an arm's length transaction. The fair value can be affected by the conditions of the sale, market conditions and the intentions of the asset holder.
Force element	A component of a unit, a unit or an association of units having common prime objectives and activities.
Force element group	A grouping of force elements with an appropriate command and control structure for a specified role or roles (e.g. the Navy Submarine Group).
Forward Estimates	The level of proposed expenditure for future years, based on relevant demographic, economic and other future forecasting assumptions. The Government requires Forward Estimates for the following three financial years to be published in each annual Federal Budget paper.
Garrison Support Services	Includes a range of base support services such as ground maintenance, hospitality, training area management, base security, transport, air support and firefighting and rescue services.
Grant	<ul style="list-style-type: none"> <li>an arrangement for the provision of financial assistance by the Commonwealth or on behalf of the Commonwealth;</li> <li>under which Commonwealth funds are to be paid to a grantee other than the Commonwealth.</li> <li>which is intended to help address one or more of the Australian Government's policy outcomes while assisting the grantee achieve its objectives.</li> </ul>
Group	A high-level organisational grouping of functions and activities used by the Defence Executive as its primary management grouping (e.g. the Strategy, Policy & Industry Group).
Infrastructure	Items owned, leased or otherwise under the control of Defence in support of activities on land and within buildings. Infrastructure includes items such as runways, roads, car parks, parade grounds, ovals, lighting, water, sewerage and other general service related items. It does not include land upon which, or within which, it is constructed or those fixed items integral to, and under, buildings.
Integrated Investment Program	The Integrated Investment Program is a costed, detailed development plan for the Australian Defence capabilities to be delivered through implementation of the <i>Defence White Paper</i> . The program is reviewed regularly to take account of changing strategic circumstances, new technologies and changed priorities, in the context of the overall Defence budget.
Interoperability	The ability of systems, units or forces to provide the services to, and accept services from, other systems, units or forces and to use the services so exchanged to enable them to operate effectively together.
Inventory	Inventory is comprised of consumable stores and supplies, fuel and explosive ordnance used in the delivery of Defence services. These are items which are consumed in normal use, lose their identity during periods of use by incorporation into, or attachment upon, another assembly, as a result of wear and tear, cannot be reconditioned because their design does not make it possible, or their specific values do not justify it.
Joint exercise or operation	An exercise or operation involving two or more Services of the ADF.
Liabilities	Sacrifices of future economic benefits that Defence is presently obliged to make to other entities as a result of past transactions or other past events.

Term	Meaning
Listed entity	An entity established by regulation under the <i>Public Governance, Performance and Accountability Act 2013</i> . The Act provides financial management authority to, and requires accountability by the Accountable Authority of an entity. This used to be called 'Prescribed agency' under the former <i>Financial Management and Accountability Act 1997</i> .
Materiel Acquisition Agreements	Materiel Acquisition Agreements cover the Capability Acquisition and Sustainment Group's (formerly known as Defence Materiel Organisation) acquisition services to Defence for both major and minor capital equipment.
Materiel Sustainment Agreements	Materiel Sustainment Agreements are between the Capability Managers and the Deputy Secretary Capability Acquisition and Sustainment. These agreements cover the sustainment of current capability, including good and services such as repairs, maintenance, fuel and explosive ordnance.
Military response options	A set of generic tasks that describe the range of military options the Government could consider as a basis for a response to a particular situation or contingency.
Net assets	See Equity.
Net Cash Funding	Under the net cash appropriation framework, Defence receives an operating appropriation to meet budgeted expenses (including repayment of lease liabilities and excluding asset depreciation, consumption and impairment) and equity injections to fund capital and inventory additions.
Operating result	Equals revenue less expense.
Operational tempo	The rate at which the ADF is able to deliver its operations effects, for example, the rate at which forces are dispatched and the time in which they are turned around for their next task. At the local level, this might translate to the crew of an aircraft spending a very small amount of time on the ground before it is re-tasked for its next mission. At the organisational level, this translates to available fighting forces spending very little time at home before they are deployed again for their next operation.
Outcomes	The impact that Government seeks from Defence, and are achieved by the successful delivery of its outcomes, to the standards set in the Portfolio Budget Statements. For more information, see Section 2 – Planned Outcome Performance.
Permanent forces	The permanent Navy, the regular Army and the permanent Air Force.
Platforms	Refers to air, land, surface or sub-surface assets that are discrete and taskable elements within the ADF.
Portfolio Additional Estimates Statements	Similar to the portfolio budget statements and prepared at Additional Estimates time to support and update on the Government's original annual budget for Defence.
Portfolio Budget Statements	The document presented by the Minister for Defence to Parliament to inform Senators and Members of the basis for the Defence budget appropriations in support of the provisions in Appropriations Bills 1 and 2. The statements summarise the Defence budget and provide detail of outcome performance forecasts and resources in order to justify expenditure for Defence.
Price	One of the three key efficiency indicators. The amount the Government or the community pays for the delivery of agreed outputs.

Term	Meaning
<i>Public Governance, Performance and Accountability Act 2013</i>	The <i>Public Governance, Performance and Accountability Act 2013 (PGPA Act)</i> replaced the <i>Financial Management and Accountability Act 1997</i> and the <i>Commonwealth Authorities and Companies Act 1997</i> . The PGPA Act seeks to improve the standard of planning and performance reporting for all Commonwealth entities so that Parliament and the Australian community can better understand how public resources are being used to meet Government policy direction.
Purchaser-provider arrangements	Arrangements under which the outputs of one entity are purchased by another entity to contribute to outcomes. Purchaser-provider arrangements can occur between Commonwealth agencies and state/territory government or private sector bodies.
Quality	One of the three key efficiency indicators. Relates to the characteristics by which customers or stakeholders judge an organisation, product or service. Assessment of quality involves use of information gathered from interested parties to identify differences between user's expectations and experiences.
Quantity	One of the three key efficiency indicators. Examples include: the size of an output; count or volume measures; how many or how much.
Readiness	The readiness of forces to be committed to operations within a specified time, dependent on the availability and proficiency of personnel, equipment, facilities and consumables.
Reserves	The Naval Reserve, the Army Reserve and the Air Force Reserve.
Revenues	Inflows or other enhancements, or savings in outflows, of future economic benefits in the form of increases in assets or reductions in liabilities of Defence, other than those relating to contributions by the Commonwealth, that result in an increase in equity during the reporting period.
Risk management	At the highest level, involves the identification and mitigation of those risks that have the potential to adversely affect the achievement of agreed outcome performance at the agreed outcome price.
Service Category 2	Reserve members who do not render service, although retain a liability to be 'called out' in specific circumstances, should this be required.
Service Category 3	Reserve members who are available for voluntary service, or are rendering service. This category applies to Reservists who provide service to undertake a specified tasking, normally for short tenures and generally within a financial year.
Service Category 4	Reserve members who are available for voluntary service at short notice. This service category replaces the High Readiness Reserve.
Service Category 5	Reservists who are providing voluntary service characterised by stability in terms of a specific pattern of service and the number of days to be served.
Service Categories 7 and 6	Permanent ADF personnel with Service Category 6 being a permanent part time service option.
Service Options	Group members who provide capabilities where differentiated service arrangements or conditions of service are required. For example, a Reservist undertaking continuous full time service under the Total Workforce Model now has their service in Service Category 3, 4 or 5 'modified' by Service Option C (rendering continuous full time service) and personnel undertaking the ADF Gap Year program would have their service classified by Service Option G.



<b>Term</b>	<b>Meaning</b>
Special account	Special Accounts are an appropriation mechanism to draw money from the Consolidated Revenue Fund for particular purposes. They are not bank accounts.
Special Appropriations (including Standing Appropriations)	An amount of money appropriated by a particular Act of Parliament for a specific purpose and number of years. For special appropriations the authority to withdraw funds from the Consolidated Revenue Fund does not generally cease at the end of the financial year.  Standing appropriations are a sub-category consisting of ongoing special appropriations – the amount appropriated will depend on circumstances specified in the legislation.
Specialist military equipment	Assets of a military nature used for a specific military purpose. This includes military equipment and commercial items that have had major modifications to convert/fit them for a military purpose.
SSN	SSN is the US Navy hull classification symbol for nuclear-powered general-purpose attack submarines.
System Program Office	The office of the Program Manager. It serves as the single point of contact with industry, government agencies, and other activities participating in the acquisition process of a given system.
Theatre	The area in which military operations and activities take place.
Two-pass approval process	The process by which major capital investment proposals are developed for consideration and approval by the Government.
Unit Availability Days	A Unit Availability Day is a day when a unit is materially ready and its personnel state and level of competence enables the unit to safely perform tasks in the unit's normal operating environment, immediately.
Weighted average cost	An inventory valuation method which considers the fluctuating prices and quantities of acquired goods in computing of the cost of inventory. The weighted average method takes the prices of units at the beginning inventory and the varying prices of purchases made and are weighted by the number of units to determine the weighted average cost per unit. It may be computed as the weighted average cost of all available goods present in a given period, or as a weighted moving average cost adjusted when new goods are delivered.
Write-downs	The reduction in the value of assets.

# Acronyms

## A

AACAP	Army Aboriginal Community Assistance Program
AAF	Army Amenities Fund
AAFCANS	Army and Air Force Canteen Service
AC	Companion of the Order of Australia
ACC	Air Combat Capability
ACMC	Australian Civil-Military Centre
ACPB	Armidale Class Patrol Boats
ACS	Aegis Combat System
ADF	Australian Defence Force
AEWC	Airborne Early Warning and Control
ADGE	Air Defence Ground Environment
AFV	Armoured Fighting Vehicle
AGSVA	Australian Government Security Vetting Agency
AHO	Australian Hydrographic Office
AM	Member of the Order of Australia
AMFRTF	Australian Military Forces Relief Trust Fund
AMSA	Australian Maritime Safety Authority
ANNPSR	Australian Naval Nuclear Power Safety Regulator
ANSTO	Australian Nuclear Science and Technology Organisation
AO	Officer of the Order of Australia
AOR	Auxiliary Oiler Replenishment
APS	Australian Public Service
ARH	Armed Reconnaissance Helicopter
ASA	Australian Submarine Agency
ASCA	Advanced Strategic Capabilities Accelerator
ASD	Australian Signals Directorate
ASEAN	Association of Southeast Asian Nations
ASIO	Australian Security Intelligence Organisation
ASMTI	Australia-Singapore Military Training Initiative
ASPI	Australian Strategic Policy Institute
ATSB	Australian Transport Safety Bureau
AUKUS	An enhanced security partnership between Australia, the United Kingdom and the United States
AUSMIN	Australia-US Ministerial Consultations

**A**

AVM	Air Vice-Marshal
AWD	Air Warfare Destroyer

**B**

BMS	Battlefield Management Systems
BRIG	Brigadier

**C**

C4ISR	Command, Control, Communications, Computing, Intelligence, Surveillance, and Reconnaissance
CAF	Chief of Air Force
CBRND	Chemical Biological Radiological Nuclear Defence
CCPB	Cape Class Patrol Boat
CCSM	Collins Class Submarine
CSM	Conspicuous Service Medal
CDF	Chief of the Defence Force
CER	Combat Engineer Regiment
CERT	Computer Emergency Response Teams
CIRP	Critical Infrastructure Recovery Project
CMATS	Civil Military Air Traffic System
COMSEC	Communications Security
COVID-19	Coronavirus Disease 2019
CPI	Consumer Price Index
CSC	Commonwealth Superannuation Corporation / Conspicuous Service Cross

**D**

DACC	Defence Assistance to the Civil Community
DCB	Defence Capital Budget
DCP	Defence Cooperation Program
DDG	Hobart Class Air Warfare Destroyers
DFRB	Defence Force Retirement Benefits
DFRDB	Defence Force Retirement and Death Benefits Scheme
DGST	Deployable Geospatial Support
DHA	Defence Housing Australia
DHOAS	Defence Home Ownership Assistance Scheme
DISR	Department of Industry, Science and Resources
DITC	Defence International Training Centre
DMFS	Defence Member and Family Support Branch

## **D**

D-RAP	Defence Reconciliation Action Plan
DSAS	Data Sharing and Analytical Services
DSC	Distinguished Service Cross
DSM	Distinguished Service Medal
DSR	Defence Strategic Review
DSTG	Defence Science and Technology Group
DVA	Department of Veterans' Affairs

## **E**

EDHFC	Enhanced Defence High-Frequency Communications
EEIP	Enterprise Estate and Infrastructure Program
ELF	Enhanced Land Force
ERP	Enterprise Resource Planning
EW	Electronic Warfare

## **F**

FAICD	Fellow of the Australian Institute of Company Directors
FCA	Fellow Chartered Accountant
FFH	Fast Frigate Helicopter / Helicopter Capable Frigate - Anzac Class Frigate
FMS	Foreign Military Sales
FOC	Final Operational Capability
FTE	Full Time Equivalent

## **G**

GA	Geoscience Australia
GBE	Government Business Enterprise
GOCO	Government Owned Contractor Operated
GST	Good and Services Tax

## **H**

HIPP	HydroScheme Industry Partnership Program
HKM	Health Knowledge Management
HS	Hydrographic ship
HMAS	Her Majesty's Australian Ship
HR	Human Resources

## **I**

IAEA	International Atomic Energy Agency
IAGDP	Indigenous Australian Government Development Program

**I**

ICT	Information and Communications Technology
IED	Improvised Explosive Device
IOC	Initial Operational Capability
IPP	Indigenous Procurement Policy
ISREW	Intelligence Surveillance Reconnaissance and Electronic Warfare

**J**

JORN	Jindalee Operational Radar Network
JTA	Joint Transition Authority
JP	Joint Project

**L**

LHD	Landing Helicopter Dock
LSD	Landing Ship Dock
LOTE	Life of Type Extension

**M**

MAJGEN	Major General
METOC	Mobile Meteorological and Oceanographic
MHC	Mine Hunter Coastal – Coastal Mine Hunter / Medium Heavy Capability
MMT	Mobile Meteorological Team
MOU	Memorandum of Understanding
MP	Member of Parliament
MRH	Multi-Role Helicopter
MRTT	Multi-Role Tanker Transport
MSBS	Military Superannuation and Benefits Scheme
MSU	Maritime Safety Updates
MVO	Member of the Royal Victorian Order
MWD	Members with Dependents
MWOD	Members without Dependents
MWD(U)	Members with Dependents (Unaccompanied)
MYEFO	Mid-Year Economic and Fiscal Outlook

**N**

NACC	New Air Combat Capability
NATO	North Atlantic Treaty Organization

## **O**

ODIS	Office of Defence Industry Support
OPV	Offshore Patrol Vessel
OTHR	Over the Horizon Radar

## **P**

PAES	Portfolio Additional Estimates Statements
PBS	Portfolio Budget Statements
PEAP	Partner Employment Assistance Program
PEFO	Pre-election Economic and Fiscal Outlook
PGPA	Public Governance, Performance and Accountability
PMICA	Protected Mobility Integrated Capability Assurance
PMSP	Pacific Maritime Security Program
PMV-L	Protected Mobility Vehicle
PNG	Papua New Guinea
PSM	Public Service Medal
PWC	Parliamentary Standing Committee on Public Works

## **R**

RAAF	Royal Australian Air Force
RADM	Rear Admiral
RAN	Royal Australian Navy
RANCCB	Royal Australian Navy Central Canteens Board
RA	Rent Allowance
REDSPICE	Resilience, Effects, Defence, Space, Intelligence, Cyber, and Enablers
RMG	Resource Management Guide
ROE	Rate of Effort - Flying Hours
ROU	Right of Use
RMC	Royal Military College
RSC	Recruiting Services Contract

## **S**

SERCAT	Service Category
SME	Specialist Military Equipment / School of Military Engineering / Small Medium Enterprise
SML	Survey Motor Launch
STEM	Science, Technology, Engineering and Mathematics

**T**

TAS           Trusted Autonomous Systems / Tasmania

**U**

UAD           Unit Availability Days

UNDOF       United Nations Disengagement Observer Force

UNSCR       United Nations Security Council Resolutions

US            United States

USFPI        United States Force Posture Initiatives