



Tendering for Defence Projects

Overview of some key contract, policy and legislative requirements

Ese Rainey, Director Program Assurance

20 April 2023





Strategic Planning

3

Projects

\$TBC

Planning

9

Projects

\$2.6 billion

Development

75

Projects

\$24.1 billion

Delivery

59

Projects

\$12.9 billion

Defects Liability Period

13

Projects

\$3.0 billion

Financial Close

10

Projects

\$1.1 billion

Projects by Phase

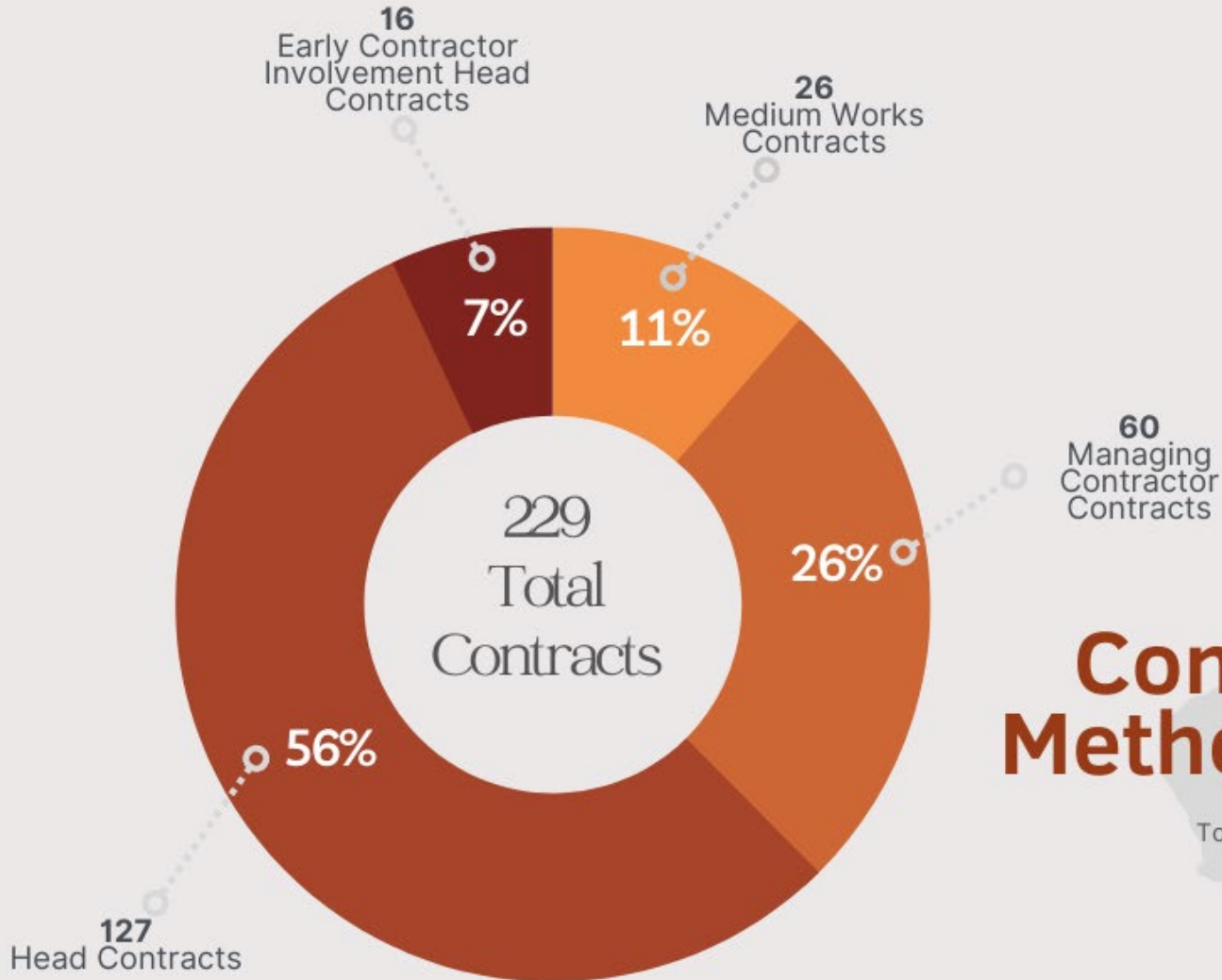
Data as at February 2023. Data excludes 35 projects (\$3.2 billion) that have been submitted to Defence Finance Group for final closure.



169 projects

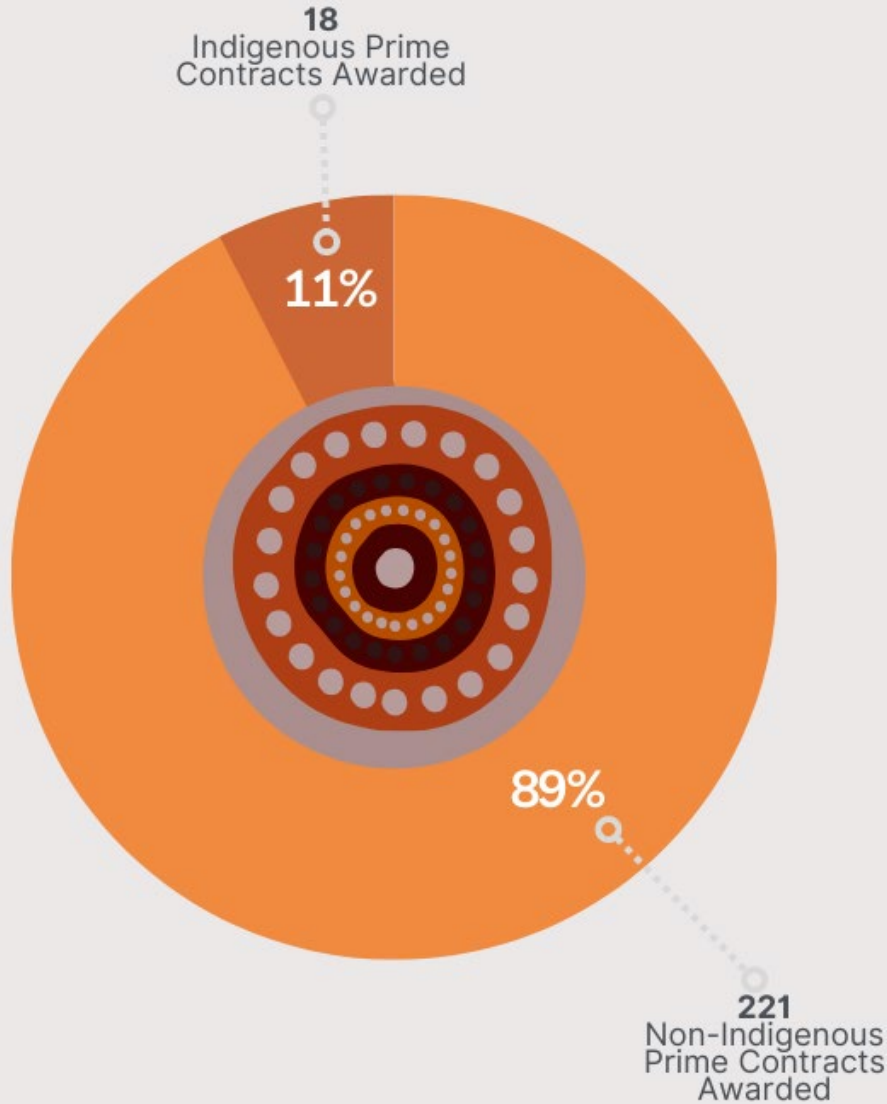


43.7 billion



Contracting Methodologies

Total number of contracts currently awarded excludes 29 contracts planned to be awarded.



Industry Engagement Indigenous Procurement Policy

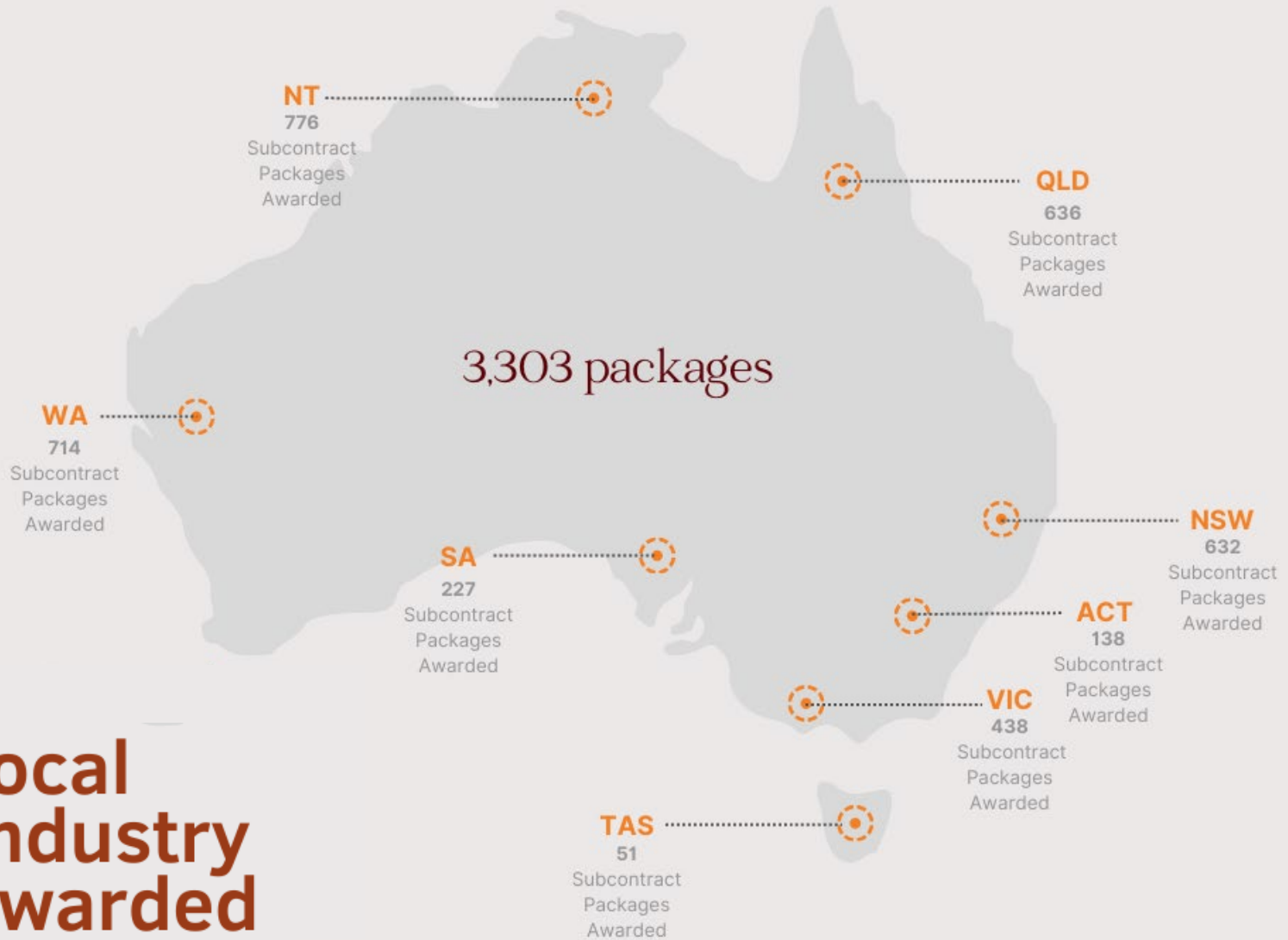
Total number of prime contracts awarded under the Indigenous Procurement Policy (IPP).



18 Contracts



633.1 million



Local Industry Awarded



Welcome to the Australian Government's procurement information system

AusTender provides centralised publication of Australian Government business opportunities, annual procurement plans and contracts awarded.

Business Opportunities

All open Approaches to Market are published on AusTender by Australian Government agencies.

Free Notification: Include your area of business interest in your AusTender registration to receive automatic email notification of matched business opportunities as they are published.

[Find Business Opportunities](#)

Quicklinks

[Panel Buyers](#)

[Reports](#)

[Multi Agency Access](#)



AusTender



The Consultant must undertake market sounding activities for the purposes of determining the appropriate project delivery methodology and generating market awareness and gauging market interest in the Project. The Consultant must:

- undertake supply chain analysis for the purposes of informing the market sounding activities to be undertaken;
- prepare market sounding documentation in accordance with the format/template provided by the Commonwealth;
- arrange for the upload of the market sounding documentation onto AusTender;
- review and consider all responses received from the market; and
- reflect the outcome of the market sounding activities in the procurement planning documentation for the Project.

Market Sounding



CFI-2210

ATM ID: CFI-2210

Agency: Department of Defence - DSRG

Category: 72100000 - Building construction and support and maintenance and repair services

Close Date & Time: 31-Jan-2023 12:00 pm (ACT Local Time)

[Show close time for other time zones](#)

Publish Date: 14-Oct-2022

Location: ACT, NSW, VIC, SA, WA, QLD, NT, TAS
Canberra, Sydney, Melbourne, Adelaide, Perth,
Brisbane, Darwin, Hobart

ATM Type: Notice

Multi Agency Access: No

Panel Arrangement: No

Multi-stage: No

Description: The attached notice provides information on planned upcoming approaches to market that may be released on AusTender by the Department of Defence's Capital Facilities and Infrastructure Branch (CFI) for capital facilities and infrastructure projects (projects).

CFI is responsible for planning, developing and delivering projects across the Defence Estate. CFI operates an outsourced model where it procures industry to manage, design, construct and provide specialist skills in support of each project. This typically includes Design Services Contractors, Head Contractors, Medium Works Contractors and Managing Contractors.

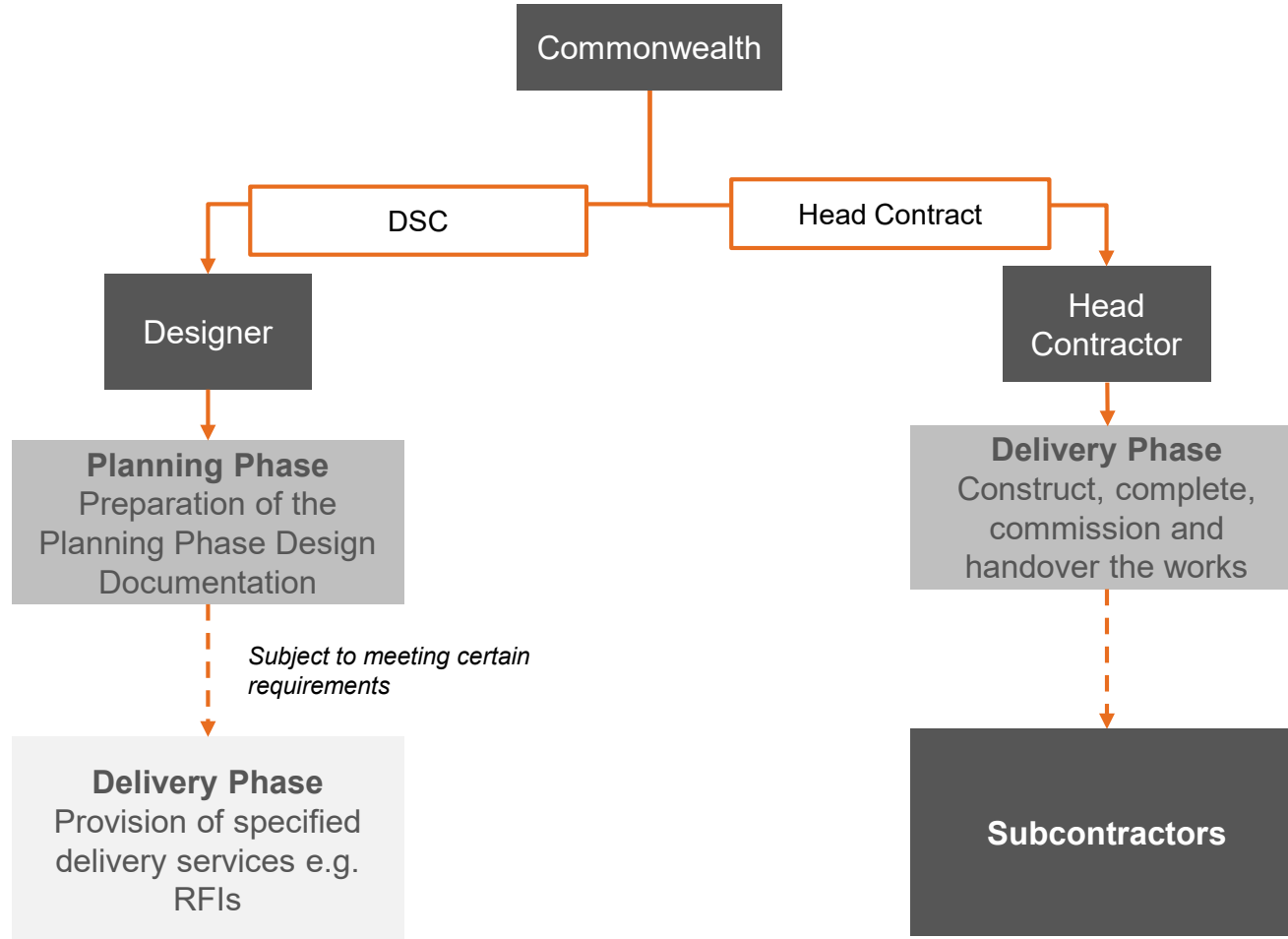
Other Instructions: The notice can be accessed by clicking the 'ATM Documents' button. Please note that a response is not required to this notice.

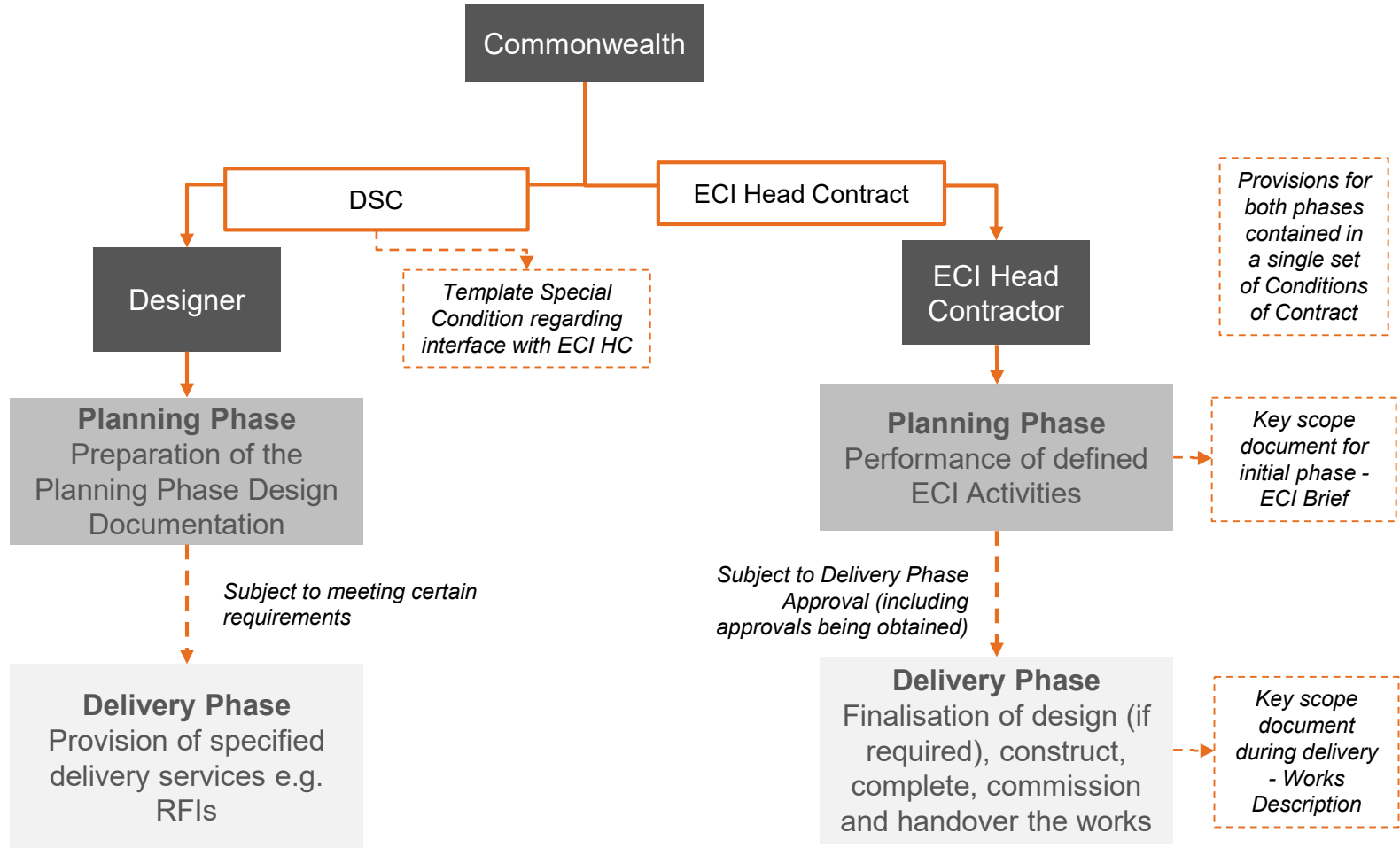
Conditions for Participation: Not applicable

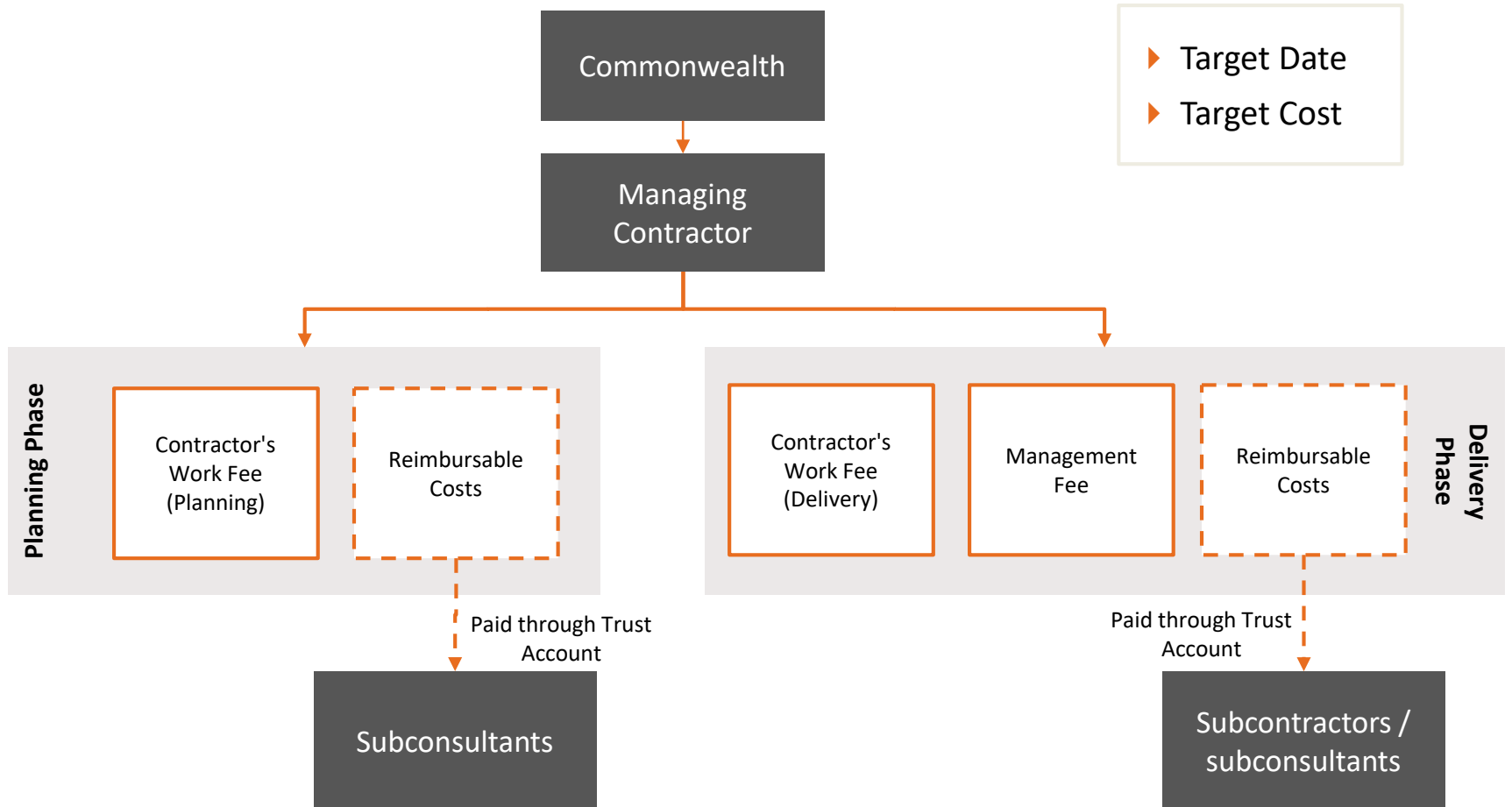
Timeframe for Delivery: Not applicable

Address for Lodgement: Not applicable

Upcoming
**Approaches
to Market**







Note:

- *Incentives may also be included*
- *In certain limited circumstances Reimbursable Costs can be paid to the Managing Contractor*



Head Contract (HC-1) /
Medium Works Contract
(MW-2)

- ▶ Fixed time regime
- ▶ Generally lump sum (with an optional schedule of rates in the HC only)
- ▶ D&C and Construct Only options (and "Document and Construct" option in the HC only)

Managing Contractor
Contract (MCC-1)

- ▶ Two phase
- ▶ Best endeavours time regime
- ▶ Lump sum and reimbursable costs
- ▶ D&C

Early Contractor
Involvement Head Contract
(ECI HC-1)

- ▶ Two phase
- ▶ Fixed time / lump sum for the Delivery Phase
- ▶ Primarily "Construct Only" with early contractor involvement in the Planning Phase



Key policies / requirements

Commonwealth Procurement Rules (CPRs)

Indigenous Procurement Policy

Local Industry Participation

Shadow Economy Procurement Connected Policy

Workplace Gender Equality Act

WHS Accreditation

Payment Times Procurement Connected Policy



Commonwealth Procurement Rules (CPRs)

What is the CPRs?

- The foundation of the Commonwealth procurement framework
- The CPRs reflect the Government's policies and expectations for procuring officials and underpin the approach to procurement.

Key requirements

- For particular procurements, the CPRs specify minimum time limits the tendering period, procedures for receipt and opening as well as approach in regards to required conditions and evaluation criteria for tenders.

Value for Money

Encouraging
Competition

Ethical and
Economical

Accountability
and
Transparency



Local Industry Capability

Defence's expectations

Local industry participation is an expected outcome of Commonwealth expenditure. This expectancy builds on the CPRs, which require procurement practices that do not unfairly discriminate against Small and Medium Enterprises (SMEs) and provide appropriate opportunities for SMEs to compete for Commonwealth funded work.

Local Industry Capability Plan

The Head Contractor / Managing Contractor tenderer will be required to submit a Local Industry Capability Plan as part of its tender

That contractor will need to comply with the proposed approach set out in this plan



Indigenous Procurement Policy (IPP)

What is the IPP?

- Administered by the National Indigenous Australians Agency (NIAA)
- **Primary purpose:** to stimulate Indigenous entrepreneurship, business and economic development

Policy requirements

- (1) Annual targets for volume and value of contracts awarded to Indigenous Enterprises
- (2) Mandatory Set asides
- (3) Mandatory Minimum Requirements

What this means

- The Managing Contractor / Head Contractor likely have a Indigenous Participation Plan in place, which will impact on the way those contractors will approach the market



Shadow Economy Policy

When does it apply?

- All Commonwealth procurements through open tender with an estimate value of over \$4m (incl. GST)

Policy Requirements: Tenderer

- Provide a satisfactory STR valid at time of tender closing; or
- Provide STR receipt demonstrating STR requested from ATO no later than 4 days from close of tender

Policy Requirements: Subcontractors

- Tenderer must hold copies of satisfactory and valid STRs for first tier sub-contractors that will be engaged to deliver goods and services with an est. value over \$4m (incl. GST)

How to apply for an STR?

- See ATO website for requirements:
www.ato.gov.au/business/bus/statement-of-tax-record/



Workplace Gender Equality

Policy
requirement

- The Australian Government has adopted a policy of not purchasing goods or services from suppliers who do not comply with their obligations, if any, under the Workplace Gender Equality Act 2012 (Cth) (**WGE**)
- WGE requires certain private sector employers to submit and make available public reports in relation to gender equality indicators, and to comply with minimum standards

MCC / HC
requirement

- A Contractor cannot enter into a subcontract with a subcontractor named by the Workplace Gender Equality Agency as an employer currently not complying with the WGE

See: www.wgea.gov.au/what-we-do/reporting#tendering-for-government-contracts



WHS Accreditation Scheme

What is it?

- The WHS Accreditation Scheme described in section 43 of the *Federal Safety Commissioner Act 2022* (Cth)

For Managing / Head Contractor Tenderers:

- As at the Award Date, the successful Tenderer must be fully accredited in accordance with the WHS Accreditation Scheme where the value of the works exceed \$4 million

For subcontractors

- Subcontractors do not need to be accredited but will need to comply with the Contractor's WHS management system

See: www.fsc.gov.au/scheme-accreditation



Payment Times Procurement Connected Policy

Aim of policy

- Ensuring suppliers operating in the supply chains of Australian Government procurement contracts are not left waiting for payments from large businesses

Requirement of policy

- Large businesses (annual income of over \$100 million) awarded government contracts of over \$4 million will be required to pay their new subcontracts (up to \$1 million) within 20 calendar days



Defence Estate Quality Management System (DEQMS)

Home Governance, Risk & Compliance (GRC) Lifecycle Supporting Tools Contacts

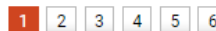
Internet Version

Defence Estate Quality Management System (DEQMS) Decommissioning

This DEQMS site is currently under review and content will transition to a new platform in 2023. Please contact [SEG ERIK](#) if you have any questions.

Improving Defence's Environmental Incident Reporting

Hundreds of incident reports flow through GEMS every year, but we want your help to improve the quality of this reporting. We've put together a short piece that goes over the [three things we'd like you to consider](#) when reporting incidents in GEMS.



Governance, Risk & Compliance (GRC)

- [Strategic Direction](#)
- [Roles & Responsibilities](#)
- [Legislation & Policy](#)
- [Compliance & Assurance](#)

End to End Lifecycle

- [Plan](#)
- [Deliver](#)
- [Operate & Maintain](#)

Supporting Tools

- [Defence Infrastructure Panel](#)
- [Defence Infrastructure Panel – Environment, Heritage and Estate Engineering Panel](#)
- [Suite of Facilities Contracts](#)
- [Capital Facilities & Infrastructure \(CFI\) - PMCA Portal](#)
- [Estate Data Information](#)
- [Estate Works Program Templates](#)
- [Project Approvals](#)
- [Spatial Information Management](#)
- [Systems / Tools](#)
- [Templates](#)

Resources
DEQMS



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Home

Industry Portal

Dispute Resolution
Assistance

Head Contract (HC)

Early Contractor
Involvement Head
Contract (ECI HC)

Medium Works (MW)

Managing Contractor
Contract (MCC)

Design Services Contract
(DSC)

Estate Works Program
(EWP)

Minor Works Contract

19 Chief Engineer Works

International Contracting
Suite

Short Form Consultancy
Agreement

Project Management/

Suite of Facilities Contracts

Infrastructure Division, within the Security and Estate Group (SEG) has established the Defence Suite of Facilities Contracts.

The accountable authority for Suite of Contracts management is the Director General Capital Facilities and Infrastructure (DGCFI), Infrastructure Division, Security and Estate Group.

The point of contact for the Suite of Contracts is Lisa Drummond.

Email: lisa_drummond@defence.gov.au

Phone: [02 5109 5899](tel:0251095899)

Resources
**Suite of
Facilities
Contracts**



- ▶ Tender Schedule A – Draft Project Plans
- ▶ Tender Schedule B – Proposed Resources
- ▶ Tender Schedule C – Local Industry Capability Plan
- ▶ Tender Schedule D – Previous Performance
- ▶ Tender Schedule E – Program and Minimum Resource Schedule
- ▶ Tender Schedule F – Indigenous Procurement Policy
- ▶ Tender Schedule G – Commonwealth Procurement Rules Compliance
- ▶ Tender Schedule H – Financial
- ▶ Tender Schedule I – Alternative Proposals
- ▶ Tender Schedule J – Miscellaneous Matters for Evaluation
- ▶ Tender Schedule K – Statement of Tax Record
- ▶ Tender Schedule L – WHS Accreditation Scheme Accreditation



The Tender must be **lodged electronically via AusTender** at tenders.gov.au



The Tender must be **received before the ATM Close Date and ATM Close Time**



The Tender must satisfy **each minimum form and content requirement**



The Tenderer must, at the time of lodging its Tender, satisfy **each condition for participation** (if any)



- ▶ The Tender must remain **valid for the duration of the Tender Validity Period**, during which period the Tenderer cannot withdraw its Tender
- ▶ The Tenderer must complete and lodge Tender Schedule F - Indigenous Procurement Policy
- ▶ If clause 32.1 applies, the Tenderer must complete and lodge Tender Schedule L - Statement of Tax Record
- ▶ The Tenderer is responsible for lodging its Tender in accordance with clause 3.1(a) and managing all surrounding risks, including the use of AusTender and all information technology risks
- ▶ The Tenderer must **accept (without departure, qualification, amendment, limitation or exclusion) the Contract in Part 5**, except:
 - A. subject to subparagraph B, to the extent provided for under clause 3.2 and expressly set out by the Tenderer in Tender Schedule I - Alternative Proposals; and
 - B. in respect of clauses 5.4 - 5.9 of the Conditions of Contract only, as expressly set out by the Tenderer in item 1 of Tender Schedule J - Miscellaneous Matters For Evaluation



The Commonwealth offers the Tenderer the opportunity to provide alternative proposals in the pursuit of greater value for money

Subject to the Commonwealth's absolute discretion under clause 3.3(b), the Tenderer must lodge a conforming Tender before an alternative proposal will be considered

If the Tenderer wishes to provide any alternative proposals, it must be expressly set out in Tender Schedule I - Alternative Proposals. **This is a minimum form and content requirement for its Tender**

If the Commonwealth (in its absolute discretion) selects or accepts any alternative proposal, the Commonwealth will make any necessary alterations to the Contract in Part 5



The Contractor must provide security to the Commonwealth:

- in the form of Approved Security
- in the amounts specified in the Contract Particulars for the Works or a Stage, and
- within 14 days of the Award Date

Release 50% of security held for the Works or a Stage	Release further amount as the Contract Administrator determines to be reasonable	Release the balance of security	
Within 14 days of the issue of a Notice of Completion for the Works or a Stage	Within 14 days of the expiration of the Defects Liability Period for the Works or a Stage (excluding extensions)	Following the latest of: The expiry of the last Defects Liability Period + The Contractor has complied with all its obligations under the Contract	

Subject to any other rights or remedies of the Commonwealth under the Contract or otherwise at law or in equity (including the right of set-off in clause 12.15)



PMCA AS AGENT OF THE COMMONWEALTH

The Contract Administrator will give directions and carry out all of the other functions of the Contract Administrator under the Contract as the **agent** of the Commonwealth (and not as an independent certifier, assessor or valuer)



- Variations (clauses 11 and 16.1)
- Delayed Site access (clause 2.3)
- Latent Conditions (clause 7.4) and Latent Hazardous Substances (SC 1)
- Change / variance in Statutory Requirements (clause 8.4)
- Valuable / archaeological items found on Site (clause 8.21)
- Pandemic Adjustment Event (clause 8.29)
- Specified imported items (if applicable) (clause 8.24)
- Testing (in certain circumstances) (clause 9.5)
- Rectification of Defects (in certain circumstances) (clause 9.9(b)(ii)B)
- Delay damages (clause 10.10)
- Provisional Sum Work (clauses 8.7 - 8.12)
- Suspension (clause 10.11)
- Acceleration (clause 10.14)



Categories to be adjusted

The Special Condition provides for a specified component of the Contract Price (the Labour Component and the Materials Component) to be adjusted

Initial Adjustment Date

Indexation will only apply from the specified date (the proposed default position for new procurements being 12 months from the Award Date)

Adjustment Mechanism

The Special Condition uses a formula/index based approach
ABS indices are used as they are well regarded and used by industry, publicly available, frequently updated and relevant to Defence projects and the categories to be adjusted

Timing for adjustment

The Special Condition calculates the Indexation Amount by applying a formula that multiplies the amount of the applicable portion of the Contract Price paid in the previous Quarter by reference to the agreed indices

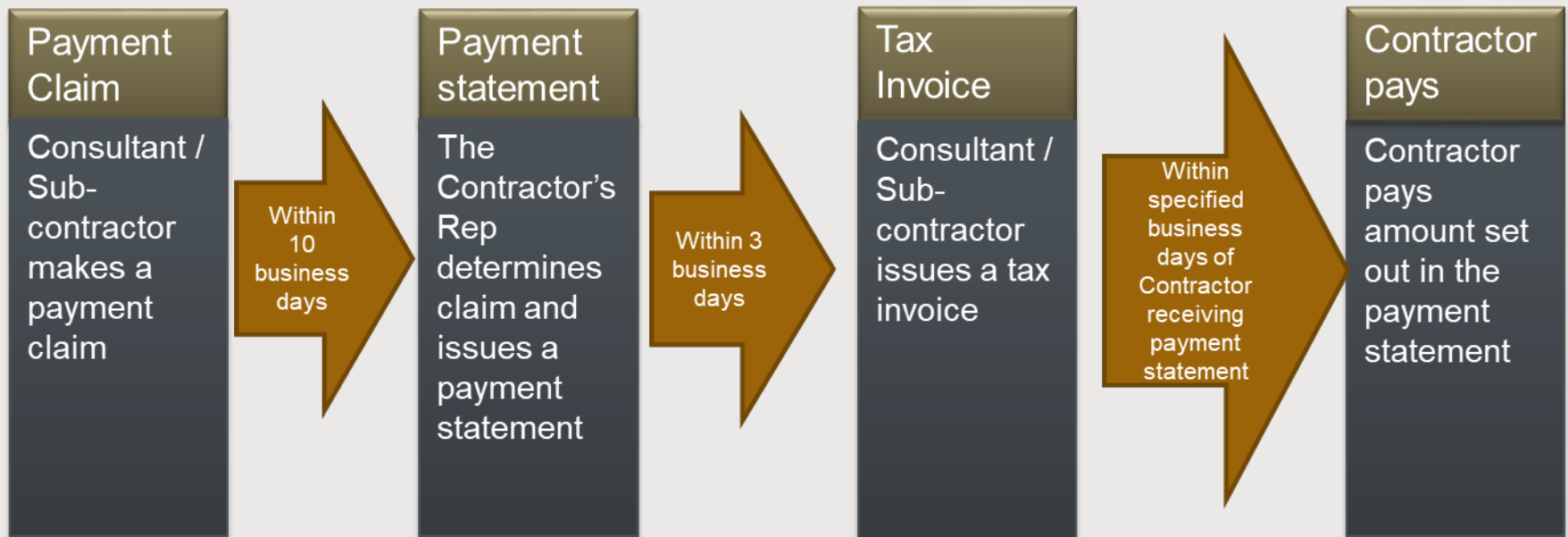


Extension of Time Provisions

- Statewide industrial disputation or other industrial disputation caused by the Commonwealth
- Change or variance in respect of a Statutory Requirement after the Award Date
- Commonwealth Risks
- Latent Conditions
- Valuable / archaeological items found on Site
- Latent hazardous substances
- Pandemic Adjustment Events
- *A bushfire, a flood, an earthquake or a cyclone which directly impacts the carrying out of the Contractor's Activities*



Payment process under the template subcontracts





Defence Estate Quality Management System (DEQMS) Decommissioning

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Industry Portal

Dispute Resolution Assistance

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Early Contractor Involvement Head Contract (ECI HC)

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Design Services Contract (DSC)

Estate Works Program (EWP)

Minor Works Contract

19 Chief Engineer Works

International Contracting Suite

Short Form Consultancy Agreement

Project Management/ Contract Administration (PMCA)

Industry Portal

What is the Industry Portal?

The Department of Defence is committed to supporting local industry and SMEs to tender for, and carry out, Defence funded works and services.

The Industry Portal provides information and guidance on particular template contracts used by Defence, as well as certain template subcontracts used by Defence's Managing Contractor to procure works and services.

For completeness, Defence also uses a range of other contract templates to procure works and services, these can be found in the [Suite of Contracts page](#).

Important note: The information provided in the Industry Portal is based on the form of template contract on DEQMS. You should carefully review the provisions in your own contract – which may differ from the template contract. The industry portal is intended to provide general information and is not intended to be relied on as legal advice. Always seek your own legal advice as appropriate.

How will the Industry Portal help you?

If you are submitting a tender for works or services (or are engaged to carry out works or services) under a form of contract listed below – this portal is for you.

Clicking on the links below will take you to a page containing a user manual, an online training video, Frequently Asked Questions and other information.

Template Contracts

Minor Works Contract

Short Form Consultancy Agreement

Subcontracts used with the Managing Contractor Contract

Major Works Subcontract (MASC)

Medium Works Subcontract (MESOC)

Design Services Subcontract (DSSC)

Industry Portal



"The Department of Defence is committed to supporting local industry and SMEs to tender for, and carry out, Defence funded works and services."



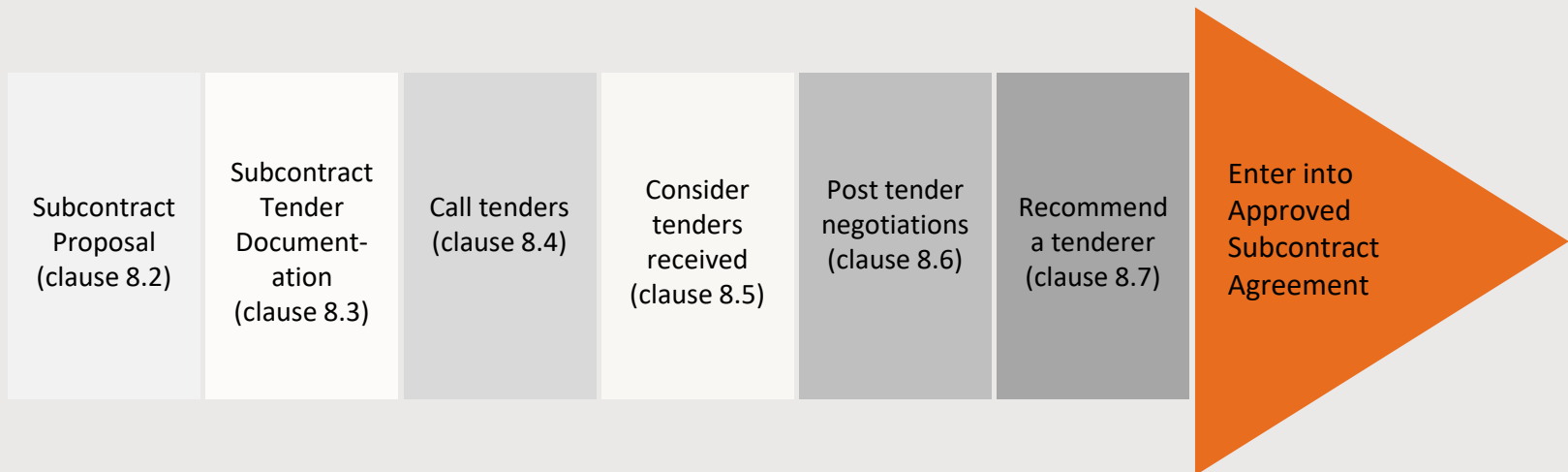
Design Services
Subcontract
(**DSSC**)

Medium Works
Subcontract
(**MESC**)

Major Works
Subcontract
(**MASC**)



- Reimbursable Costs are the aggregate of all amounts properly and actually incurred and payable by the Contractor to Subcontractors for the performance of Reimbursable Work in accordance with the Approved Subcontract Agreements (subject to certain exceptions)
- Process for engagement of Subcontractors (subject to certain exceptions):





Tendering as a consultant/subcontractor

Issues to consider

- Eligibility to tender as a subcontractor
- How the Managing Contractor/Head Contractor will:
 - liaise with potential consultants / subcontractors during the Managing Contractor/Head Contractor Contract tendering period
 - conduct its tendering process under the Managing Contractor/Head Contractor Contract



Head Contract – Request for Tender

Tender Schedule A - Draft Project Plans

The extent to which the Tenderer has demonstrated that it comprehends key issues and will implement appropriate solutions and management strategies in performing the Contractor's Activities to which the relevant Project Plans relate if it is the successful Tenderer.

Tender Schedule E - Program and Minimum Resource Schedule

The extent to which the Tenderer has demonstrated that it will satisfactorily program and resource the Contractor's Activities, achieve Completion of the Works and otherwise meet its obligations under the Contract in Part 5 if it is the successful Tenderer.

Response to Industry

Procurement Changes



Managing Contractor – Request for Tender

Tender Schedule A - Project Understanding

The extent to which the Tenderer has demonstrated that it comprehends key issues, risks and opportunities and will implement appropriate solutions, resources and management strategies in performing the Contractor's Activities, achieving Completion of the Works and otherwise meeting its obligations under the Contract in Part 5 if it is the successful Tenderer, being:

- A. issues, risks and opportunities*; and
- B. draft project plans.

*Limited to 40 A4 Pages or 20 A3 Pages

Tender Schedule E - Program and Minimum Resource Schedule

The extent to which the Tenderer has demonstrated that it will satisfactorily program and resource the Contractor's Activities, achieve Completion of the Works and otherwise meet its obligations under the Contract in Part 5 if it is the successful Tenderer.

Response to Industry

Procurement Changes



Defence Industry Support

Our purpose is to maximise opportunities for Australian industry, focusing on small to medium enterprises (SMEs) becoming a fundamental input to capability (FIC) to support achievement of Australian Sovereign Industrial Capability Priorities.

OFFICIAL



Core skills

- Agile, innovative and responsive to Defence and Industry needs
- Advisory, guidance and mentoring services
- Communication and collaboration with stakeholders in Defence and government to build defence industry capability



Key outcomes

- A stronger Australian Defence Industry – more sustainable and more secure
- Robust – well supported to develop the skilled workforce needed now, and into the future
- Resilient – with secure supply chains that help it withstand future shocks
- Internationally competitive – fostering new export opportunities, especially for small-to-medium sized businesses
- An Australian Defence Industry that is able to deliver more of what the ADF needs, when it needs it



How we can help you

- Develop and support the My Procurements application
- Provide commercial and procurement policy advice and support to business areas across all stages of the procurement lifecycle
- Commercial information reporting solutions that enhance Defence's value for money outcomes whilst reducing reputational risk
- Manage and maintain the Commercial Framework, including procurement and contracting policies, processes, templates and guidance
- Indigenous Procurement advice and support
- Support the development and application of performance-based contracting including training
- AusTender reporting advice and assistance
- Develop and maintain the ASDEFCON templates including training and statement of work development
- Manage and continuously improve the Defence Procurement & Contracting Job Family, including related competencies and courses
- Manage and support Strategic Panels
- Financial analysis and advice in support of tender evaluations, negotiations and contract change proposals
- Contract commercial model development, including pricing & costing and performance based contracting frameworks
- Contract actual cost audits and reviews of company rates
- Company Financial Viability and Corporate Structure assessments and risk mitigation
- Assistance in managing procurement complaints
- Manage the Approved Contractor Insurance Program (ACIP) and the Master Guarantee Program (MGP)
- Support of the new Defence Enterprise Resource Planning (ERP) system



Australian Government

Department of Defence

Estate and Infrastructure Group

Defence Infrastructure Delivery Northern Australia

April 2023

COL Matt Quinn: Director North, Capital Facilities and Infrastructure

Security & Estate Group, Department of Defence



Defence Infrastructure in Northern Australia

Air-to-Air Air Weapons Range

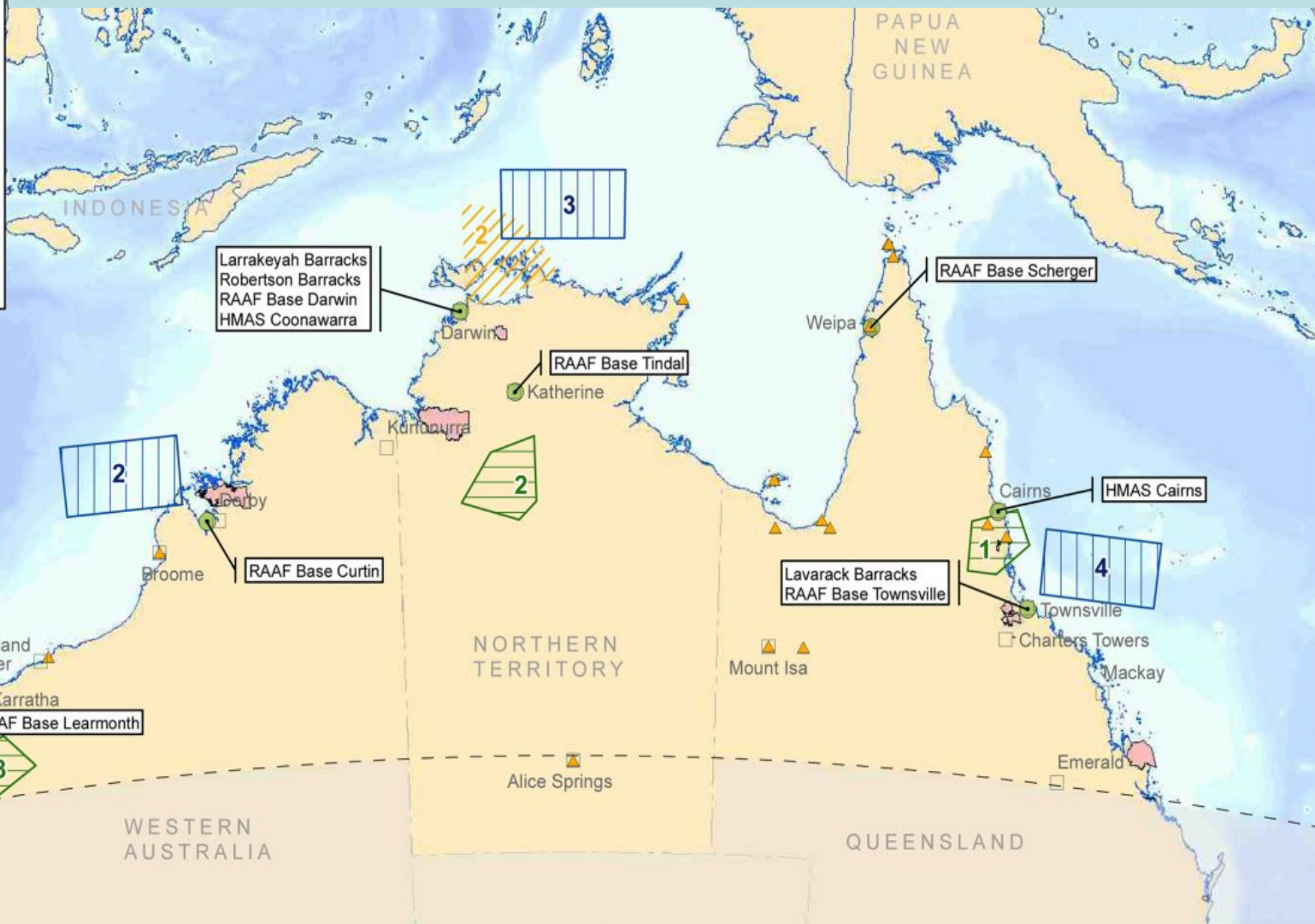
1. Learmonth
2. Curtin
3. Darwin
4. Townsville

Air Weapons ranges

1. Halifax Bay
2. Delamere
3. Learmonth

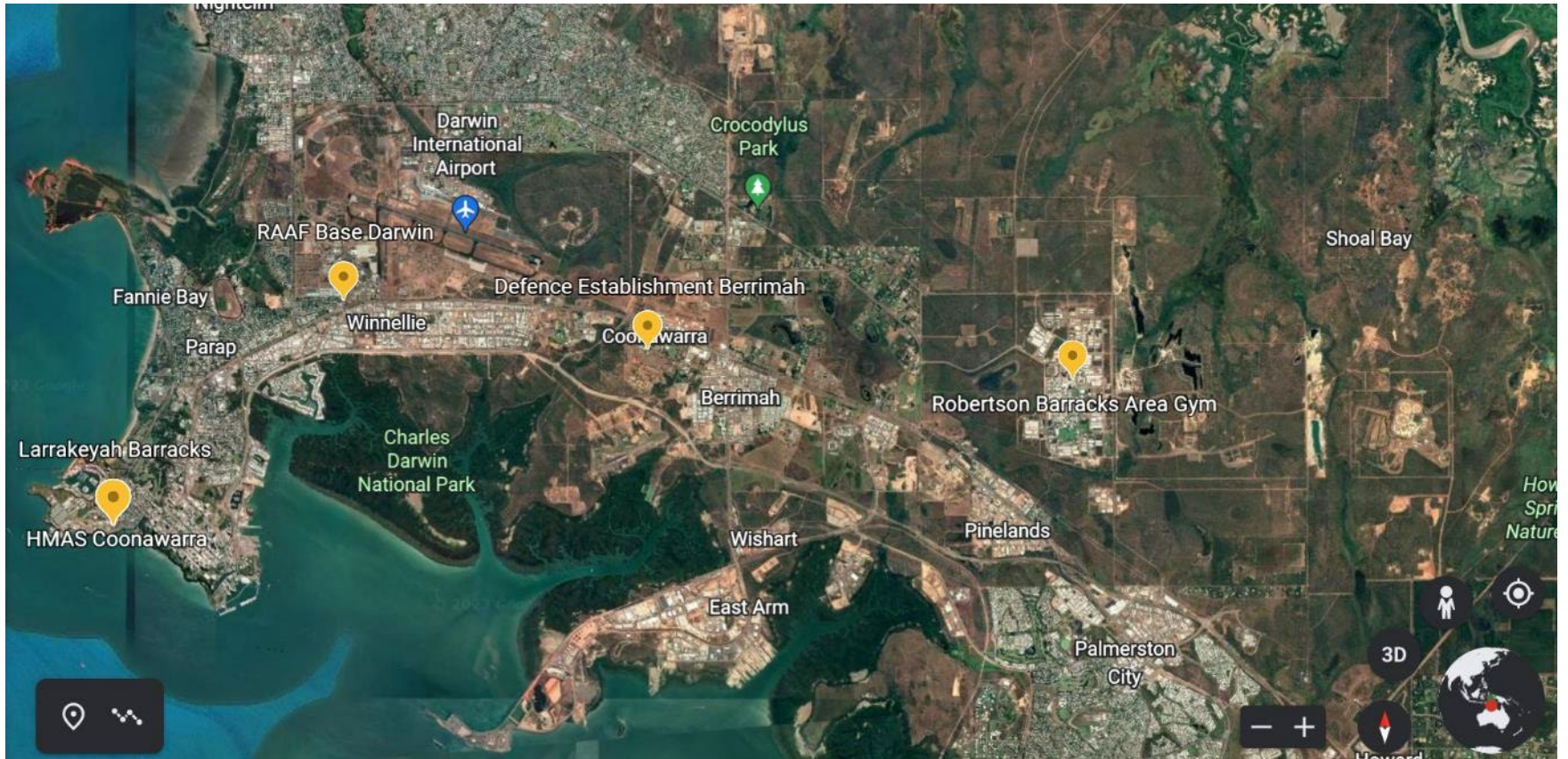
Offshore Training Area

1. North West Australian Exercise Area (NWAXA)
2. North Australian Exercise Area (NAXA)



- ADF bases
- ▲ Regional Force Surveillance Unit depot/patrol base
- ADF training area
- ▭ Air-to-air weapons range
- ▭ Air weapons range
- ▨ Offshore training area

Darwin Defence Bases



NT Forward Works Program

Major Projects	FY	FY	FY	FY	FY	FY	FY	FY
	21/22	22/23	23/24	24/25	25/26	26/27	27/28	27/28
AIR7000 Ph2B P-8A Poseidon	\$143m (RAAF Darwin)							
Larrakeyah Redevelopment	\$520m (Larrakeyah / Coonawarra)							
SEA 1180 Offshore Patrol Vessels	\$240m HMAS Coonawarra & RAAF Darwin (EO Storage)							
RAAF Tindal Redev USFPI Airfield Works	\$1,118m RAAF Base Tindal							
USFPI NT Training Areas	\$711m Robertson Barracks, Kangaroo Flats, Mt Bunday, Bradshaw							
AIR7000 PH 1B MQ-4C Triton	\$146m RAAF Base Tindal							
Robertson Bks Base Improvements		\$338m Robertson Barracks						
RAAF Darwin Mid-term Refresh			\$148m RAAF Darwin					
National Airfields Capital Works				\$300m RAAF Darwin / Robertson Bks / Mt Bunday				

***Unapproved projects are indicative only and remain subject to Government 2nd Pass and Parliamentary Approvals**

Larrakeyah Defence Precinct

- **Base Redevelopment (\$510m)**
- **Status: Construction**
- **Construction: Late 2018 – late 2023**
- **Contractor: Laing O'Rourke (MC)**
- **Scope: NORFORCE, New Base Entry, Services Upgrade, Fuel facilities, Wharfing, Working Accn, **Gym, Mess****



HMAS Coonawarra

- **SEA1180 Arafura Class OPV (\$240m) under NCIS Program**
- **Status: Procurement (NCIS 5 – Fremantle Wharf)
Development (NCIS 6B – Attack Wharf)**
- **Construction: Early 2023– mid 2026**
- **Contractor: NCIS-5 Duratech (HC) / NCIS-6B TBC**



Defence Establishment Berrimah

- **Base Redevelopment (\$TBC)**
- **Status: Planning**
- **Program: TBC**
- **Scope: TBC - Services Upgrades**



RAAF Base Darwin

- **National Airfields Works - RAAF Base Darwin/Mt Bunderley (\$300-350m)**
- **Status: Development**
- **Construction: Mid 2023 – Late 2025**
- **Contractor: Fulton-Hogan (ECI-HC)**



RAAF Base Darwin

- **Base Mid-Term Refresh (\$203.4m)**
& Secure Multi-User Facility (\$57.4)
- **Status: Design Development (30% CDR)**
- **Construction: Late 2024 to early 2027**
- **Contractor: Laing O' Rourke (MC)**
- **Scope: Upgrade Main & Heavy vehicle Entry precincts, Services Upgrade, New Secure Multi-User Facility**



Robertson Barracks

- **Base Improvements Program (\$389.1 m)**
- **Status: Design Development – RFT May 23**
- **Construction: Mid 2023– end 2025**
- **Contractor: TBC (Multiple HC)**
- **Scope: Living-In Accommodation, Services, Messing Upgrades**



Robertson Barracks

- **Project SANTAKA (\$218.9m TBC)**
- **Status: Procurement – RFT Release Aug 23**
- **Construction: Late 23 – Late 24**
- **Contractor: TBC - 2 x HC (Construct Only)**
- **Scope: Elec/Services upgrade, Building upgrades, secure compound extension**

NT Training Areas & Ranges

- **NT Training Areas & Ranges upgrades (\$747m)**
- **Status: Construction**
- **Construction: Feb 2022– Mid 2026**
- **Contractor: Sitzler (MC)**
- **Scope: Range and facilities upgrades to Robertson Bks, Kangaroo Flats, Mount Bunday & Bradshaw Field Training Areas**



RAAF Base Tindal

- **Redevelopment/Airfield Wks (\$1.5bn)**
- **Status: Construction**
- **Construction: Sep 2020 – Late 2027**
- **Contractor: Lendlease (MC)**
- **Scope: Airfield Upgrades, Services, Fuel, Air Terminal, Military Working Dogs**



RAAF Base Tindal

- **AIR7000 Ph1B - MQ-4C FOB (\$147m TBC at RAAF Base Tindal)**
- **Status: Procurement**
- **Construction: Early 2023 – Mid 2026**
- **Contractor: TBC (HC)**



Northern WA Forward Works Program

Major Projects	FY	FY	FY	FY	FY	FY	FY
	22/23	23/24	24/25	25/26	26/27	27/28	27/28
RAAF Curtin Redevelopment		\$245m (RAAF Base Curtin)					
RAAF Curtin Airfield Works			\$131 (RAAF Base Curtin)				
Defence Fuels Transformation Prog		\$204m DFTP (RAAF Base Learmonth)					
RAAF Learmonth Airfield Works			\$123m (RAAF Base Learmonth)				
KC-30A Multi-role Tanker Upgrades		\$334m (RAAF Base Learmonth)					

***Unapproved projects are indicative only and remain subject to Government 2nd Pass and Parliamentary Approvals**

Defence Infrastructure in Northern WA

Air-to-Air Air Weapons Range

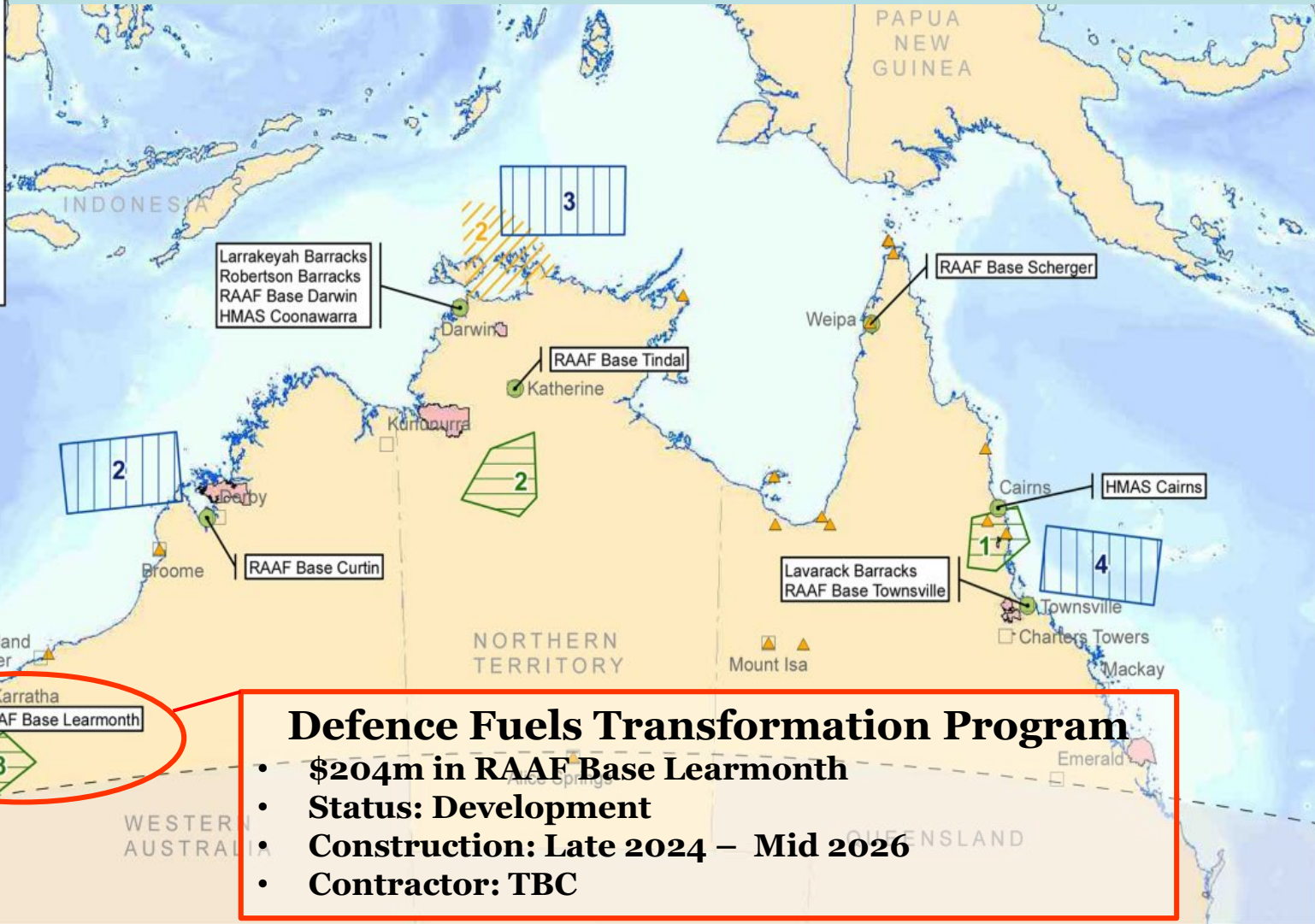
1. Learmonth
2. Curtin
3. Darwin
4. Townsville

Air Weapons ranges

1. Halifax Bay
2. Delamere
3. Learmonth

Offshore Training Area

1. North West Australian Exercise Area (NWAXA)
2. North Australian Exercise Area (NAXA)



Defence Fuels Transformation Program

- \$204m in RAAF Base Learmonth
- Status: Development
- Construction: Late 2024 – Mid 2026
- Contractor: TBC

- ADF bases
- ▲ Regional Force Surveillance Unit depot/patrol base
- ADF training area
- ▭ Air-to-air weapons range
- ▭ Air weapons range
- ▨ Offshore training area

Defence Infrastructure in Northern WA

Air-to-Air Air Weapons Range

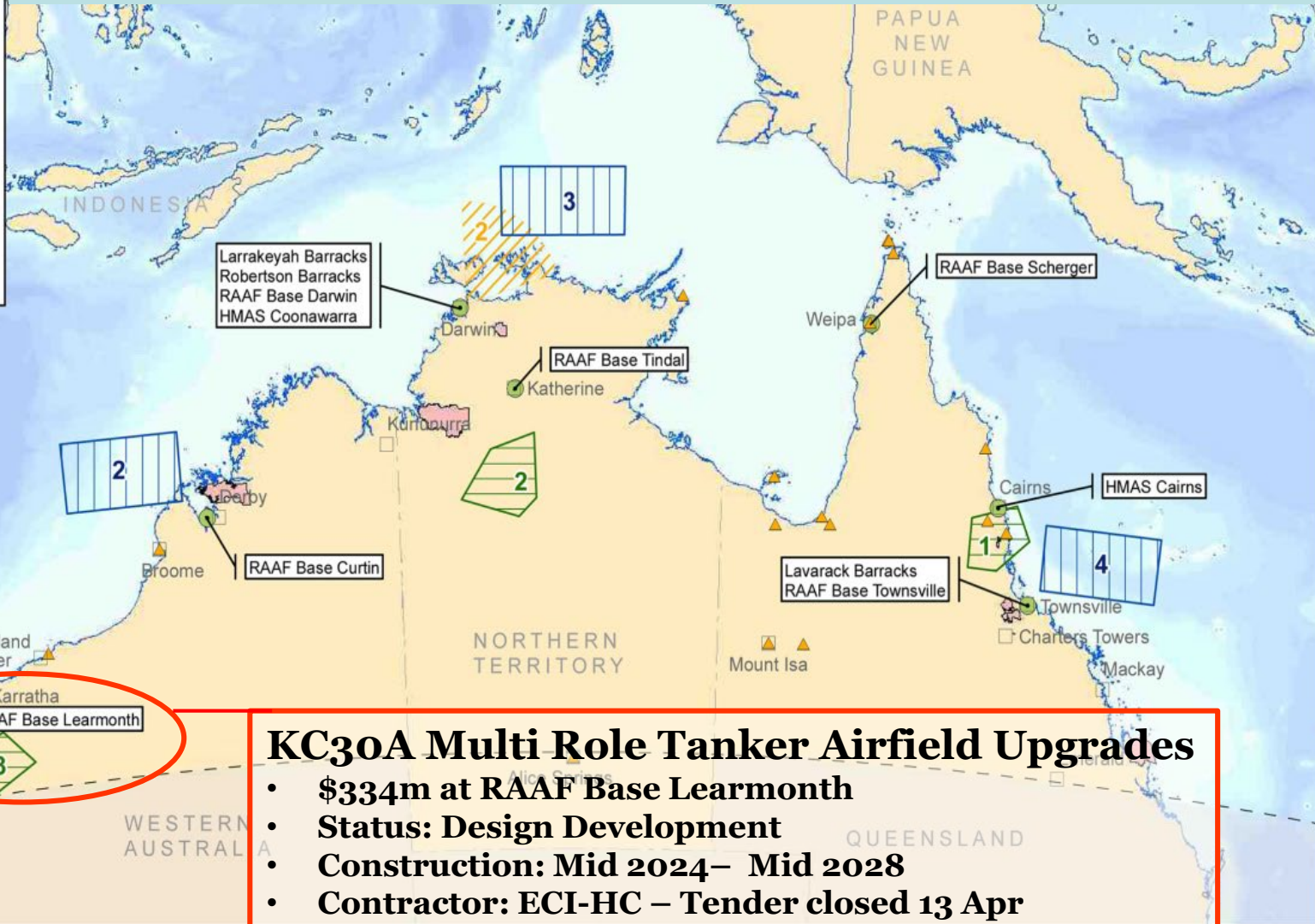
1. Learmonth
2. Curtin
3. Darwin
4. Townsville

Air Weapons ranges

1. Halifax Bay
2. Delamere
3. Learmonth

Offshore Training Area

1. North West Australian Exercise Area (NWAXA)
2. North Australian Exercise Area (NAXA)



KC30A Multi Role Tanker Airfield Upgrades

- \$334m at RAAF Base Learmonth
- Status: Design Development
- Construction: Mid 2024– Mid 2028
- Contractor: ECI-HC – Tender closed 13 Apr

- ADF bases
- ▲ Regional Force Surveillance Unit depot/patrol base
- ADF training area
- ▭ Air-to-air weapons range
- ▭ Air weapons range
- ▨ Offshore training area

Defence Infrastructure in Northern WA

Air-to-Air Air Weapons Range

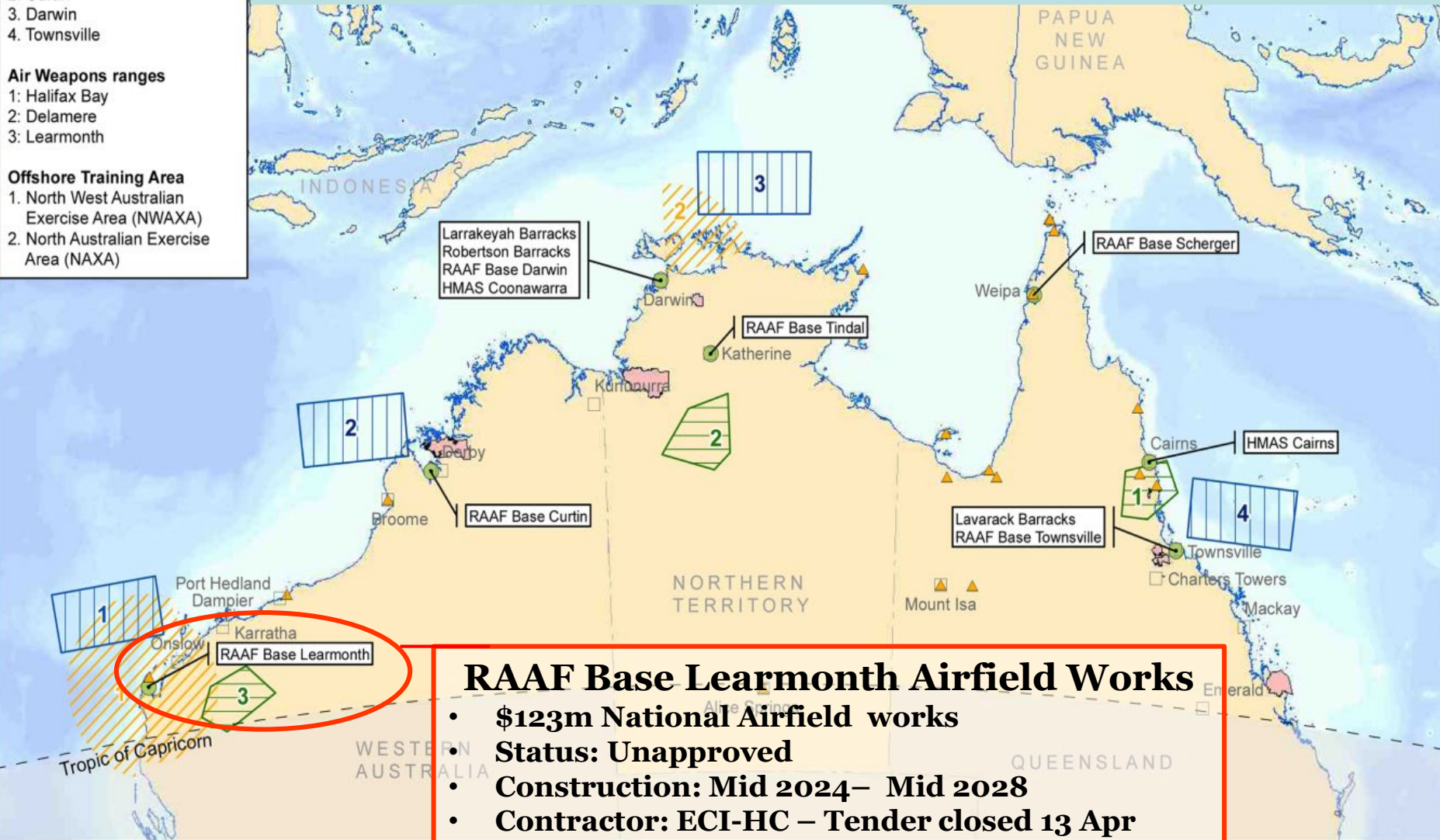
1. Learmonth
2. Curtin
3. Darwin
4. Townsville

Air Weapons ranges

- 1: Halifax Bay
- 2: Delamere
- 3: Learmonth

Offshore Training Area

1. North West Australian Exercise Area (NWAXA)
2. North Australian Exercise Area (NAXA)



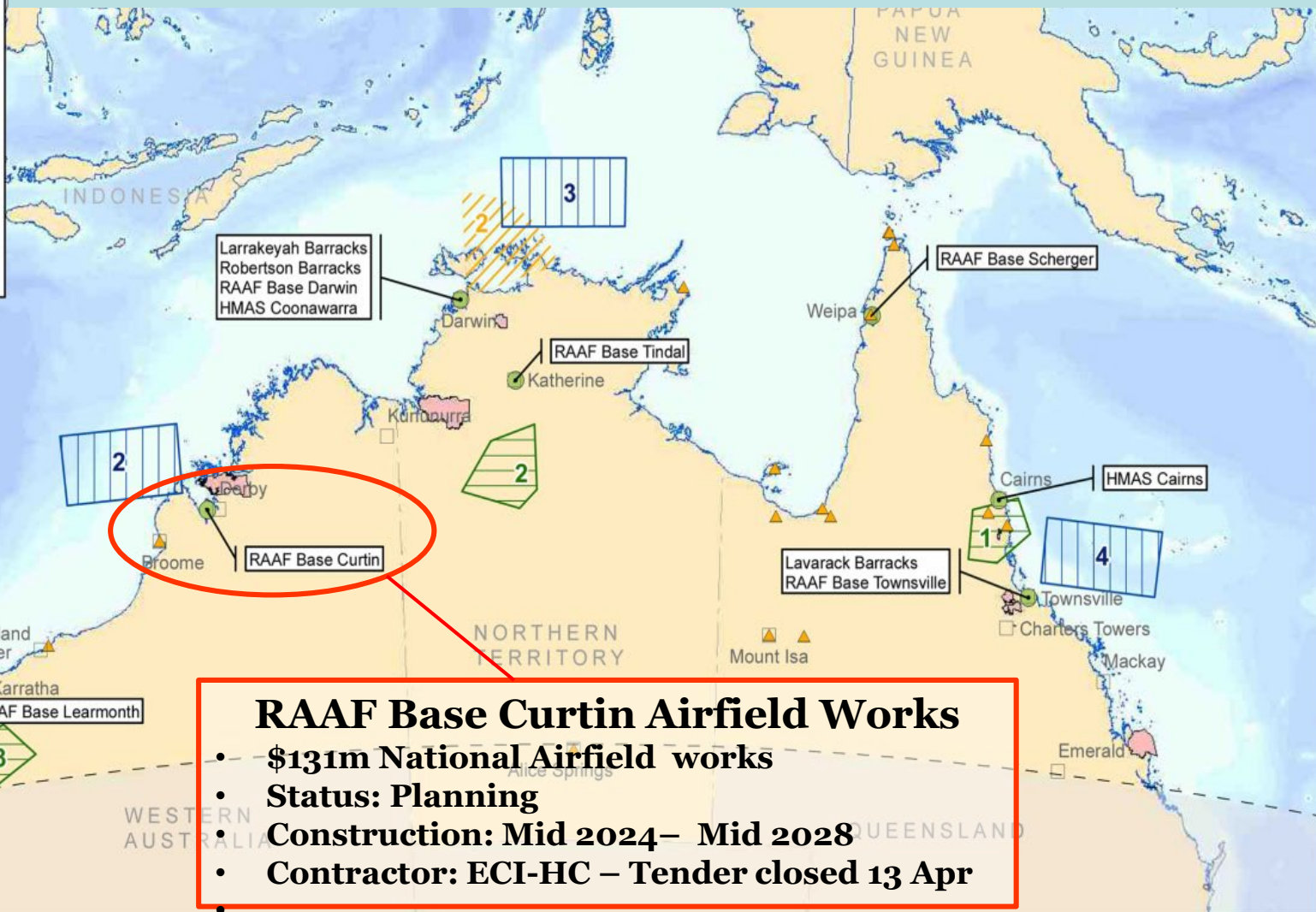
RAAF Base Learmonth Airfield Works

- **\$123m National Airfield works**
- **Status: Unapproved**
- **Construction: Mid 2024– Mid 2028**
- **Contractor: ECI-HC – Tender closed 13 Apr**

- ADF bases
- ▲ Regional Force Surveillance Unit depot/patrol base
- ADF training area
- Air-to-air weapons range
- ▭ Air weapons range
- ▨ Offshore training area

Defence Infrastructure in Northern WA

- Air-to-Air Air Weapons Range**
 1. Learmonth
 2. Curtin
 3. Darwin
 4. Townsville
- Air Weapons ranges**
 1. Halifax Bay
 2. Delamere
 3. Learmonth
- Offshore Training Area**
 1. North West Australian Exercise Area (NWAXA)
 2. North Australian Exercise Area (NAXA)



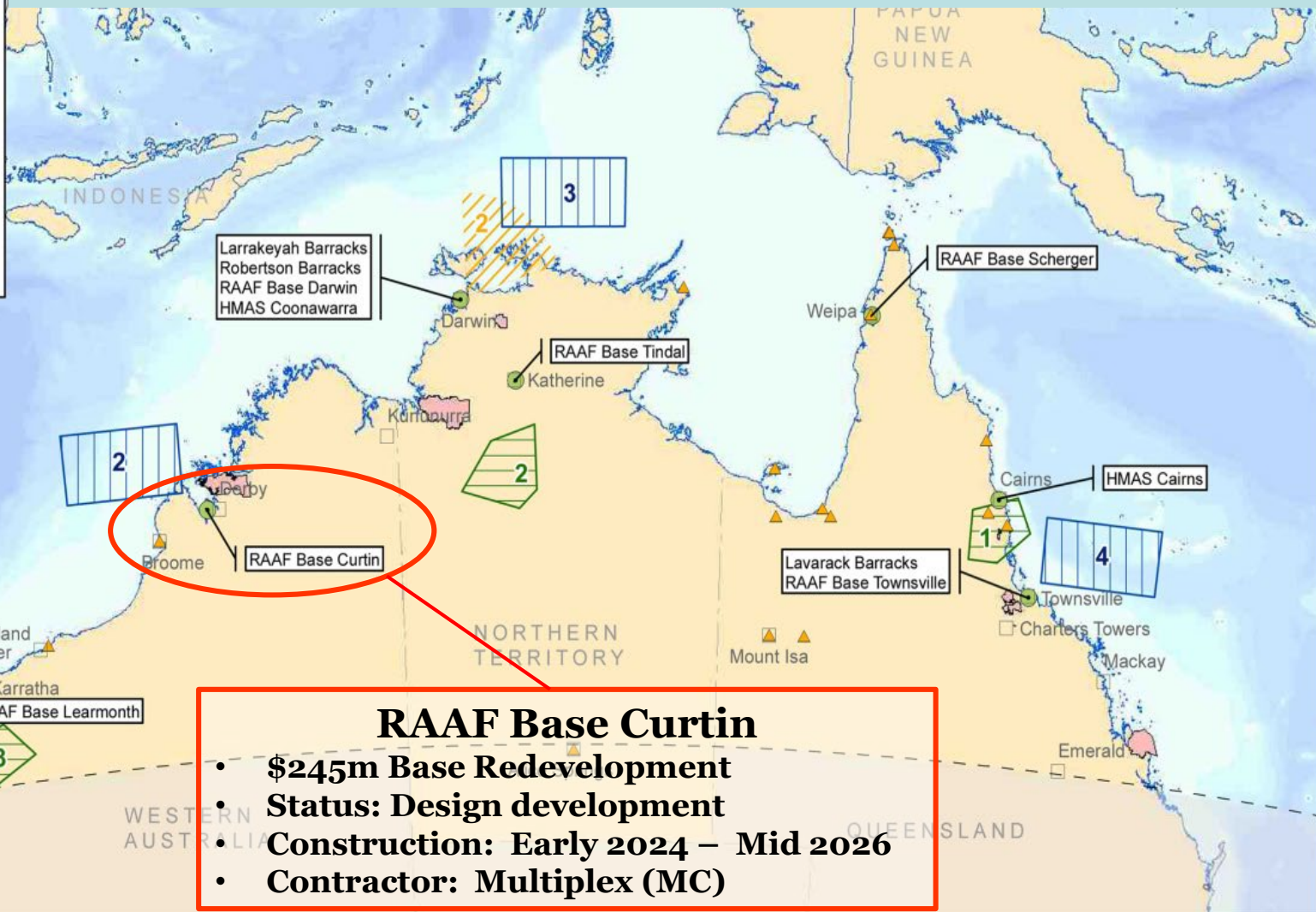
RAAF Base Curtin Airfield Works

- \$131m National Airfield works
- Status: Planning
- Construction: Mid 2024– Mid 2028
- Contractor: ECI-HC – Tender closed 13 Apr

- ADF bases
- ▲ Regional Force Surveillance Unit depot/patrol base
- ADF training area
- ▭ Air-to-air weapons range
- ▭ Air weapons range
- ▨ Offshore training area

Defence Infrastructure in Northern WA

- Air-to-Air Air Weapons Range**
1. Learmonth
 2. Curtin
 3. Darwin
 4. Townsville
- Air Weapons ranges**
1. Halifax Bay
 2. Delamere
 3. Learmonth
- Offshore Training Area**
1. North West Australian Exercise Area (NWAXA)
 2. North Australian Exercise Area (NAXA)



RAAF Base Curtin

- **\$245m Base Redevelopment**
- **Status: Design development**
- **Construction: Early 2024 – Mid 2026**
- **Contractor: Multiplex (MC)**

- ADF bases
- ADF training area
- Air weapons range
- Air-to-air weapons range
- ▲ Regional Force Surveillance Unit depot/patrol base
- Offshore training area

Northern QLD Forward Works Program

Major Projects	FY	FY	FY	FY	FY	FY	FY	
	22/23	23/24	24/25	25/26	26/27	27/28	27/28	
ASMTI Greenvale Training Area Upgrade	\$807m (Greenvale Training Area)							
NCIS 8A HMAS Cairns	\$240m NCIS 8A (HMAS Cairns)						*Unapproved projects are indicative only and remain subject to Government 2nd Pass and Parliamentary Approvals	
North Qld Mid-Term Refresh	\$85m (RAAF Base Townsville / Lavarack Barracks)							
National Airfields Capital Works			\$100m (RAAF Base Townsville)					
Lavarack Barracks Mid-Term Refresh			\$96m (Lavarack Barracks)					

Defence Infrastructure in Northern QLD

Air-to-Air Air Weapons Range

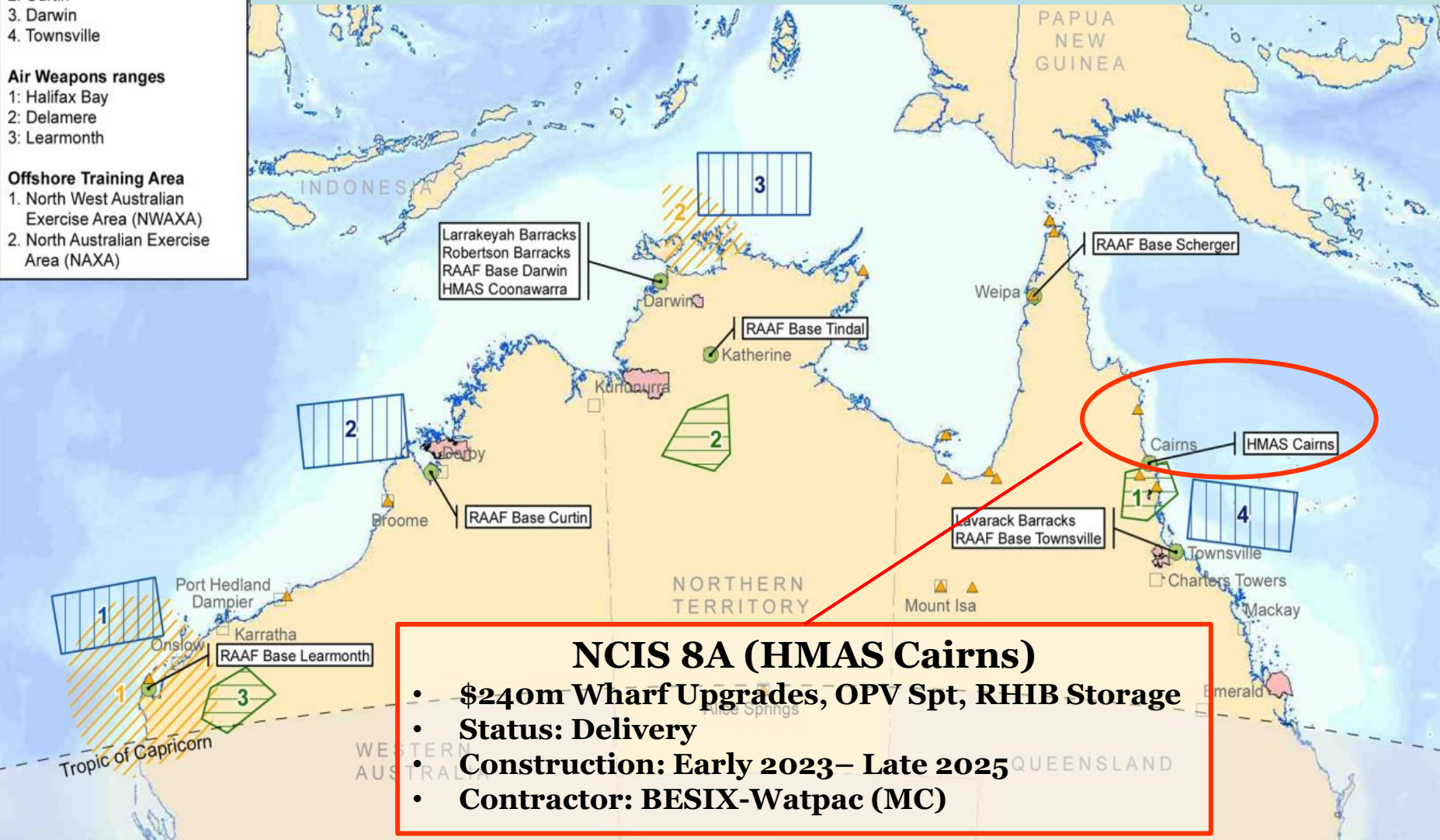
1. Learmonth
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3. Darwin
4. Townsville

Air Weapons ranges

- 1: Halifax Bay
- 2: Delamere
- 3: Learmonth

Offshore Training Area

1. North West Australian Exercise Area (NWAXA)
2. North Australian Exercise Area (NAXA)



NCIS 8A (HMAS Cairns)

- \$240m Wharf Upgrades, OPV Spt, RHIB Storage
- Status: Delivery
- Construction: Early 2023– Late 2025
- Contractor: BESIX-Watpac (MC)

- ADF bases
- ▲ Regional Force Surveillance Unit depot/patrol base
- ADF training area
- ▭ Air-to-air weapons range
- ▭ Air weapons range
- ▨ Offshore training area

Defence Infrastructure in Northern QLD

Air-to-Air Air Weapons Range

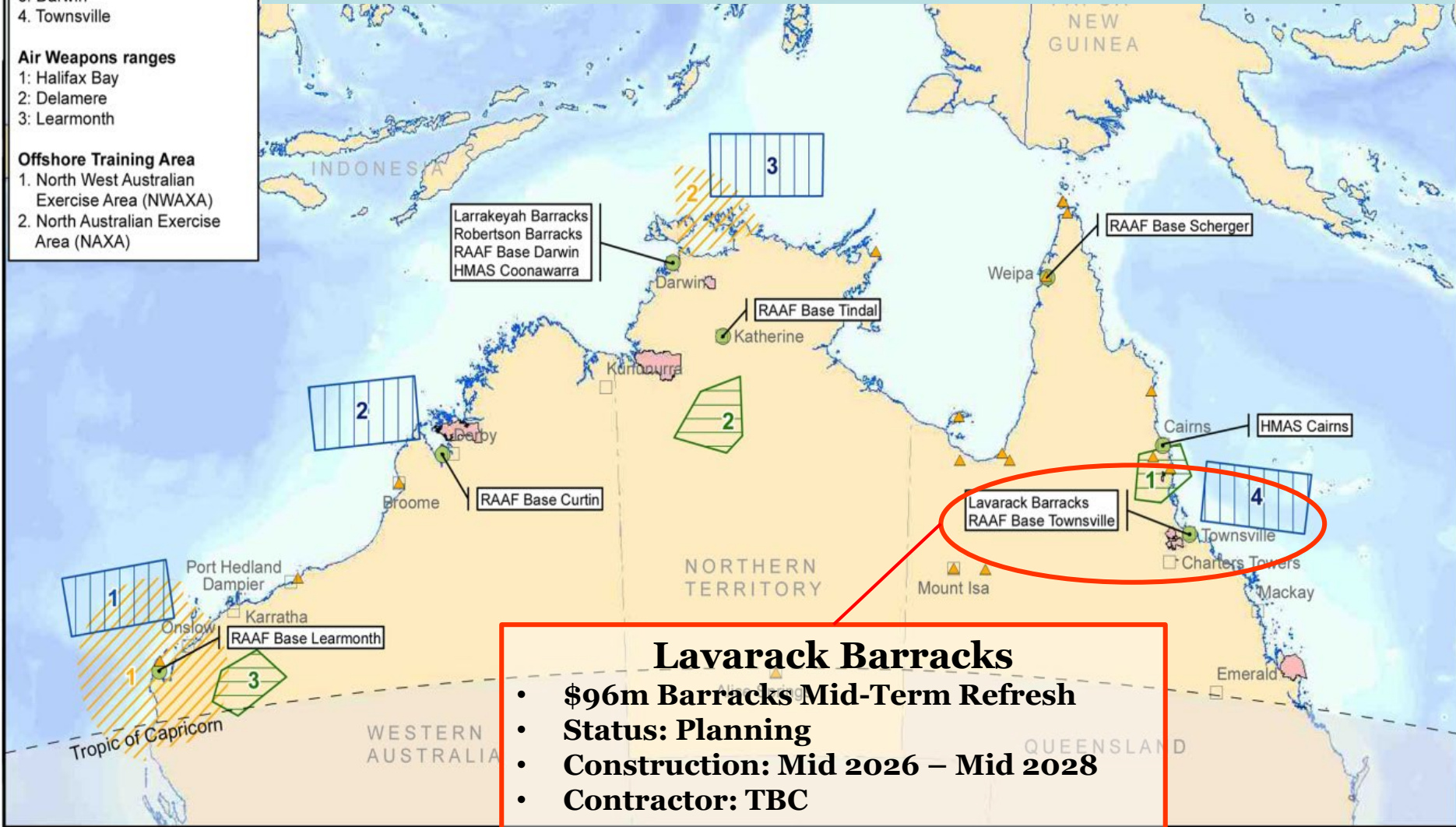
1. Learmonth
2. Curtin
3. Darwin
4. Townsville

Air Weapons ranges

1. Halifax Bay
2. Delamere
3. Learmonth

Offshore Training Area

1. North West Australian Exercise Area (NWAXA)
2. North Australian Exercise Area (NAXA)



Lavarack Barracks

- **\$96m Barracks Mid-Term Refresh**
- **Status: Planning**
- **Construction: Mid 2026 – Mid 2028**
- **Contractor: TBC**

- ADF bases
- ▲ Regional Force Surveillance Unit depot/patrol base
- ADF training area
- Air-to-air weapons range
- ▭ Air weapons range
- ▨ Offshore training area

Defence Infrastructure in Northern QLD

Air-to-Air Air Weapons Range

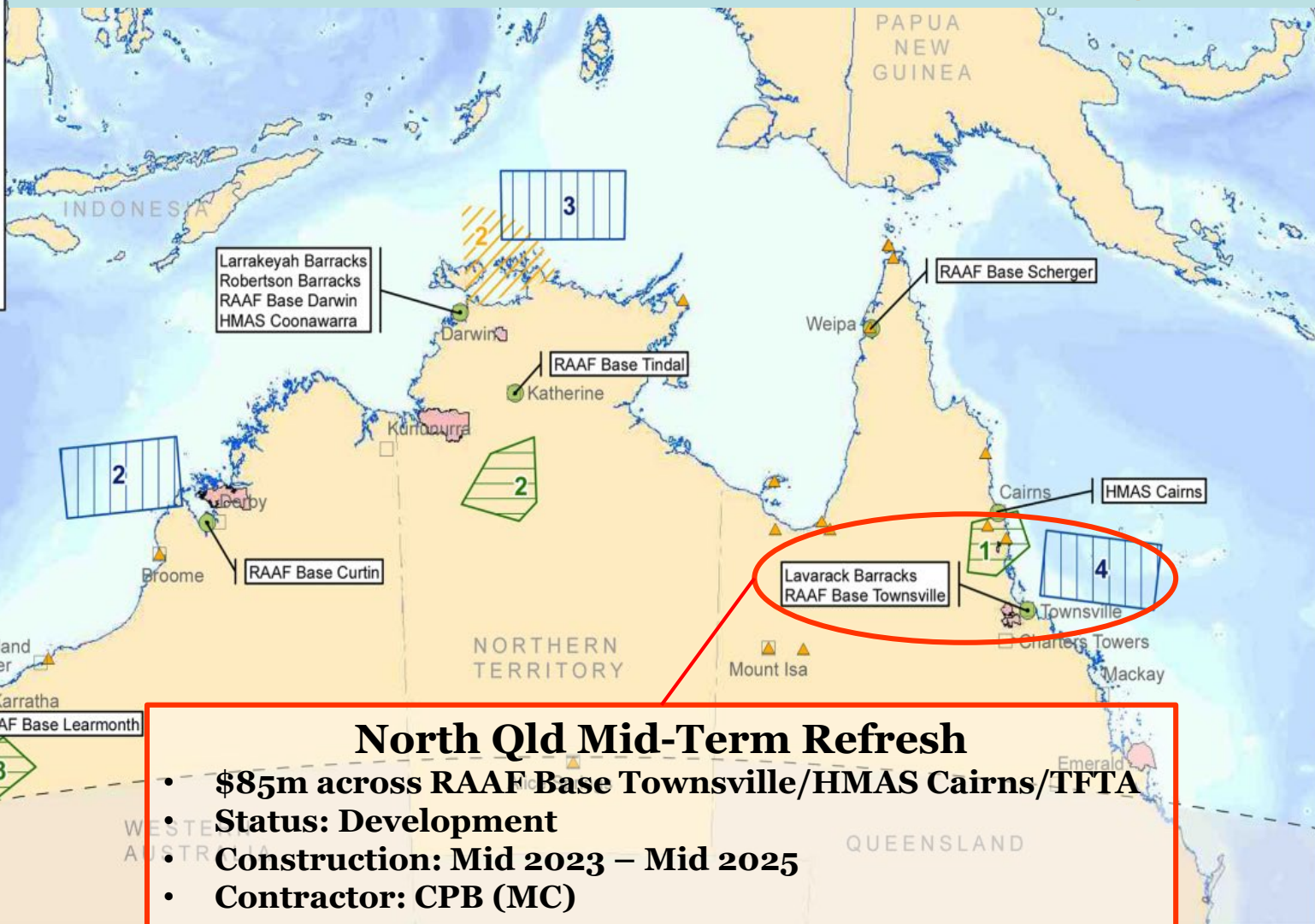
1. Learmonth
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3. Darwin
4. Townsville

Air Weapons ranges

1. Halifax Bay
2. Delamere
3. Learmonth

Offshore Training Area

1. North West Australian Exercise Area (NWAXA)
2. North Australian Exercise Area (NAXA)



Larrakeyah Barracks
Robertson Barracks
RAAF Base Darwin
HMAS Coonawarra

RAAF Base Tindal

RAAF Base Scherger

HMAS Cairns

RAAF Base Curtin

Lavarack Barracks
RAAF Base Townsville

Townsville

North Qld Mid-Term Refresh

- **\$85m across RAAF Base Townsville/HMAS Cairns/TFTA**
- **Status: Development**
- **Construction: Mid 2023 – Mid 2025**
- **Contractor: CPB (MC)**

ADF bases	ADF training area	Air weapons range
Regional Force Surveillance Unit depot/patrol base	Air-to-air weapons range	Offshore training area

Defence Infrastructure in Northern QLD

Air-to-Air Air Weapons Range

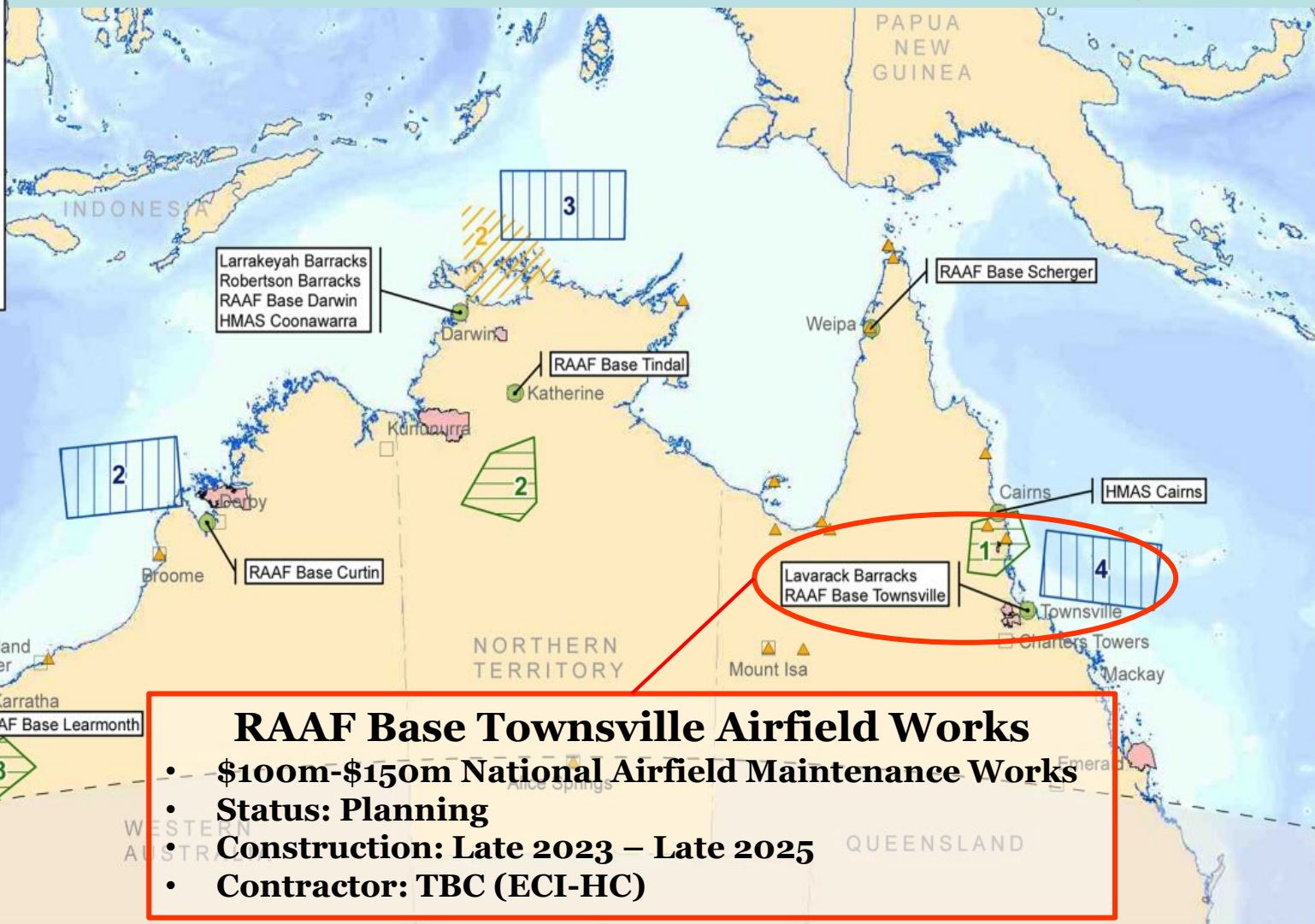
1. Learmonth
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3. Darwin
4. Townsville

Air Weapons ranges

- 1: Halifax Bay
- 2: Delamere
- 3: Learmonth

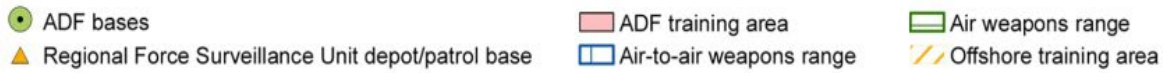
Offshore Training Area

1. North West Australian Exercise Area (NWAXA)
2. North Australian Exercise Area (NAXA)



RAAF Base Townsville Airfield Works

- \$100m-\$150m National Airfield Maintenance Works
- Status: Planning
- Construction: Late 2023 – Late 2025
- Contractor: TBC (ECI-HC)



Defence Infrastructure in Northern QLD

Air-to-Air Air Weapons Range

1. Learmonth
2. Curtin
3. Darwin
4. Townsville

Air Weapons ranges

1. Halifax Bay
2. Delamere
3. Learmonth

Offshore Training Area

1. North West Australian Exercise Area (NWAXA)
2. North Australian Exercise Area (NAXA)



Australian-Singapore Military Training Initiative

- \$807m at Greenvale Training Area Upgrades
- Status: Construction
- Construction: Sep 2019 – Late 2027
- Contractor: CPB (MC)

- ADF bases
- ▲ Regional Force Surveillance Unit depot/patrol base
- ADF training area
- ▭ Air-to-air weapons range
- ▭ Air weapons range
- ▨ Offshore training area

Other CFI Project

- **Cocos Keeling Islands Runway upgrades (\$567.6m)**
- **LAND 2110 CBRND – Robertson Bks**
- **AIR6500 PH1 Joint Air Battle Management System (\$616m multiple sites) – RAAF Darwin or Berrimah**
- **AIR6502 Medium Range Grd Based Air Defence - RAAF Darwin or Berrimah**
- **AIR5349 PH6 Advanced Growler (\$158m across multiple sites) – Delamere**
- **SEA5011 Ph1 – Maritime Electro Magnetic Warfare Project –HMAS Coonawarra (402m across multiple sites)**
- **SEA 2273 Fleet Information Enviro (\$58.6m multi sites) – HMAS Coonawarra**
- **Defence Fuels Transformation Program**
 - **RAAF Base Tindal (\$5.3m)/Darwin (\$3.7m)**
- **NCIS 6A – EO Storage RAAF Darwin - \$8.7m**
- **LAND8116 – Self Propelled Artillery**

- **Incoming Projects**
 - **Northern Airbase Resilience (\$7b across Northern Aust)**
 - **LAND 8710 Phase 5 (\$1b to deliver facilities to support Army Watercraft)**

Risks & Opportunities

- **US Funded Projects**
- **Estate Works Program**
- **Defence Strategic Review – Details TBC**
 - **Northern Australia Infrastructure a focus area**
 - **Potential for expedient schedules/approvals**
- **Resilience & Redundancy**
- **Workforce/Industry capacity constraints**