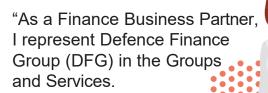
Finance Business Partner



Defence

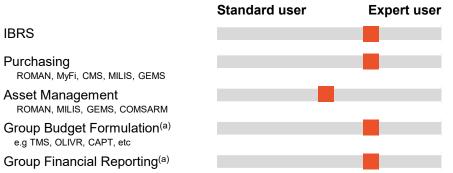


I advise and support senior leaders and managers on budget and financial matters.

I demonstrate the following behaviours:

- working together as one DFG team to provide clear and consistent advice to our clients;
- being a trusted DFG partner to the Groups and Services:
- providing financial advice to support decisionmaking and performance;
- making the complex simple in communicating with my clients;
- pursuing new and innovative approaches and opportunities to expand my Defence knowledge and networks; and
- collaborating across the organisation to support our clients in delivering their outcomes."

System usage



(a) As relevant to the Group or Service to which I am aligned. As IBRS comes online we will progressively move away from these tools.



In my day-to-day activities I may:

- Engage with stakeholders on budgets, delegations, funding, financial policies and financial commitments.
- 2. Support Groups and Services in managing within their allocated budgets, including aligning budgets with business activities and advice on managing budget pressures.
- 3. Monitor, interpret and analyse financial data.
- 4. Facilitate Group and Service input into the budget cycle including budgets, forecasts and phasings in IBRS.
- 5. Advise business areas on accounting classifications and treatments and seek technical advice from BFS Division.
- 6. Coordinate and quality assure reconciliations and responses for external reporting and audit requirements.
- 7. Provide input into departmental and Ministerial briefings, submissions and questions on notice.
- 8. Prepare accruals, journal reviews and financial processes in Defence finance systems.
- 9. Support Groups and Services in meeting their statutory reporting obligations for the Annual Report, Budget papers and other financial disclosures.

I may also have responsibilities that are specific to project and/ or sustainment finance.

My skills

The skills I need include:

- 1. **Communication** and interpersonal relationship skills to engage and build trust with multiple stakeholders.
- 2. Financial literacy and acumen one of my key skills is being able to simplify technical concepts in plain English.
- 3. Defence knowledge and networking to understand the needs, processes, business and priorities of my clients.
- 4. Forecasting and analytics experience to extract and analyse information from different sources, to assess the reliability of the information and to present concisely to DFG and Group and Service Management.
- 5. Problem solving including the ability to provide advice based on limited information and in limited time.
- 6. Resilience, initiative and drive in challenging situations.
- 7. Coordination and facilitation skills to influence and meet the requirements of DFG and my clients.

What I need to know

Depending on my role and level, I generally need to develop proficiency in the Government and Defence frameworks (some frameworks more than others):

Stages & approvals in Capability Lifecycle Government budget policy & rules Internal budget policies & processes Group & Service budget processes Financial policy - AAIs & delegations Procurement & purchasing policy Financial accounting & reporting Management & cost accounting Cost estimation & assurance

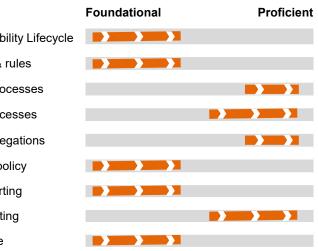
In addition, I need to understand my client's:

Succeeding in my role

I find most value and success in my role where I am:

- 3. Developing and maintaining professional relationships with my business counterparts.
- 4. Responsive in providing consistent and practical advice.

- 7. Across upcoming demands and taskings so that I can manage priorities and competing demands.
- 9. Actively engaged with my DFG colleagues to



Business plans, priorities and operating model;

- Contracts, deliverables and schedules; and
- Financial performance, forecasts and pressures.

- 1. Trusted by my Group and Service clients and given a seat at the table as decisions are made.
- 2. **Proactive** in developing and maintaining my understanding of the Defence policies, procedures and timeframes.
- 5. Interpreting, challenging and explaining the data I receive before I pass it on to my stakeholders.
- 6. Sought out for the insights I can provide beyond that of budget and transaction processing.
- 8. Kept informed, but not overloaded, with strategy and
 - change in DFG and the broader Defence Enterprise.
 - share information and learn from their experiences.

To defend Australia and its national interests in order to advance Australia's security and prosperity www.defence.gov.au

